

# City of Wyoming

Budget Review 2011-12

Certificate of  
Achievement  
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City of Wyoming  
Michigan

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

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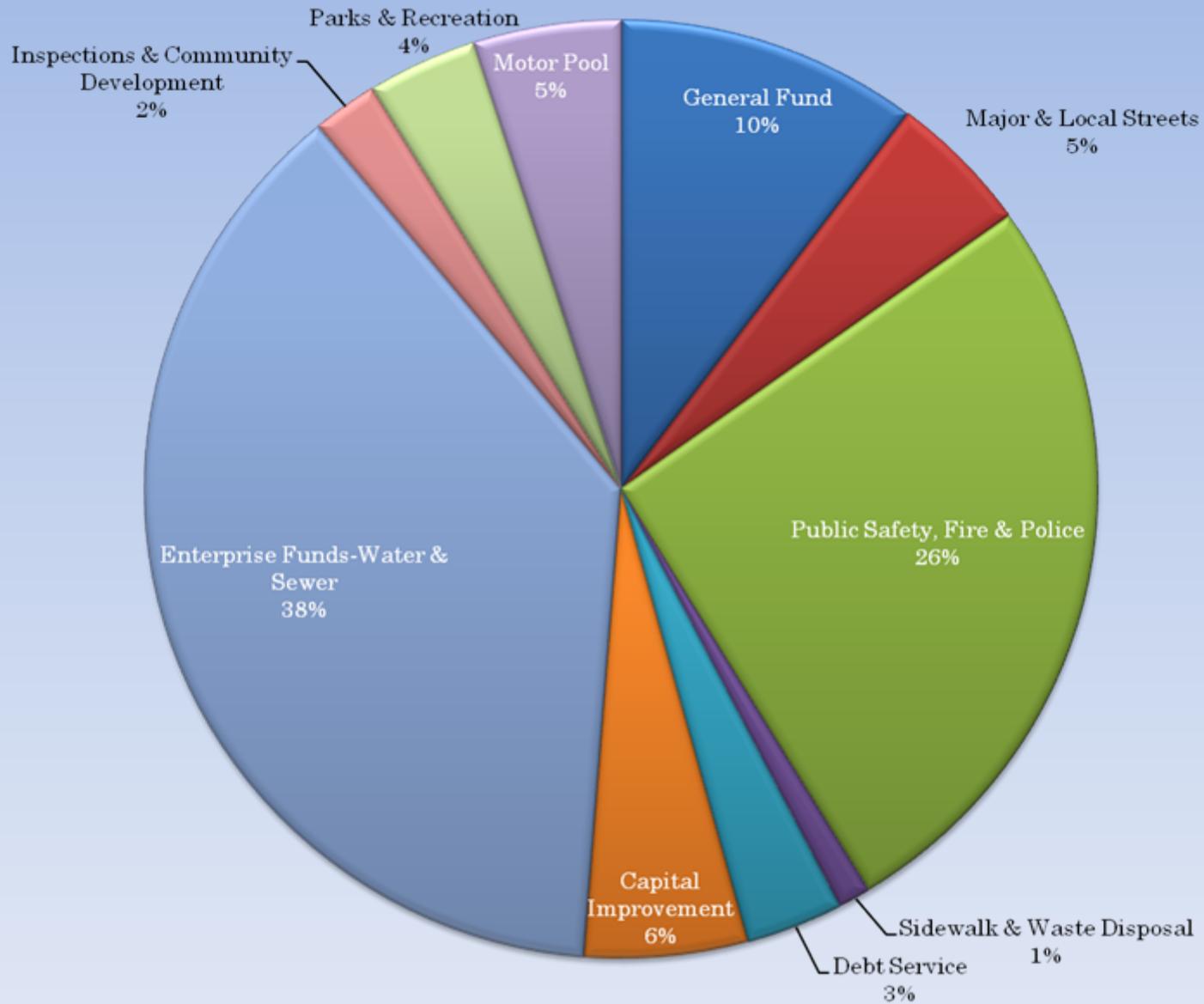
A+ General Obligation  
Bond Rating the Last  
10 years.

A + = An agency has  
**STRONG** capacity to  
meet its financial  
commitments . . .

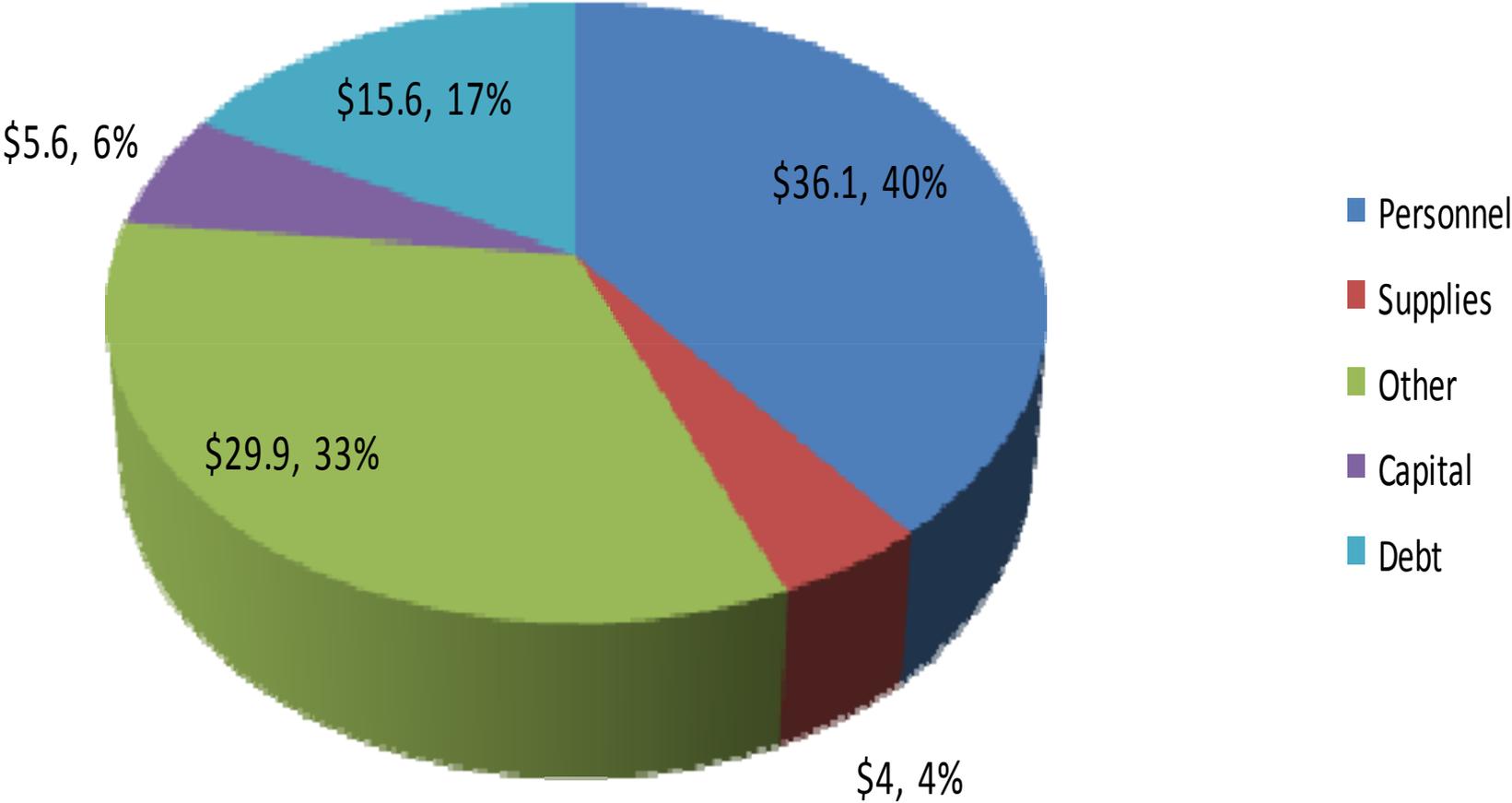
# Property Taxes

General Operating	4.6695	
– Sidewalk	.1500	
– Street, Water, and Sewer	1.5678	(-.3)
– Library	.1000	
– Debt	.2500	
– Parks and Recreation	1.5000	
– Fire	.7500	
– Police	1.2500	
– Solid Waste	.4000	(+.3)
– Public Safety	<u>1.2500</u>	
<b><u>Total 2011 Millage</u></b>	<b>11.8873</b>	

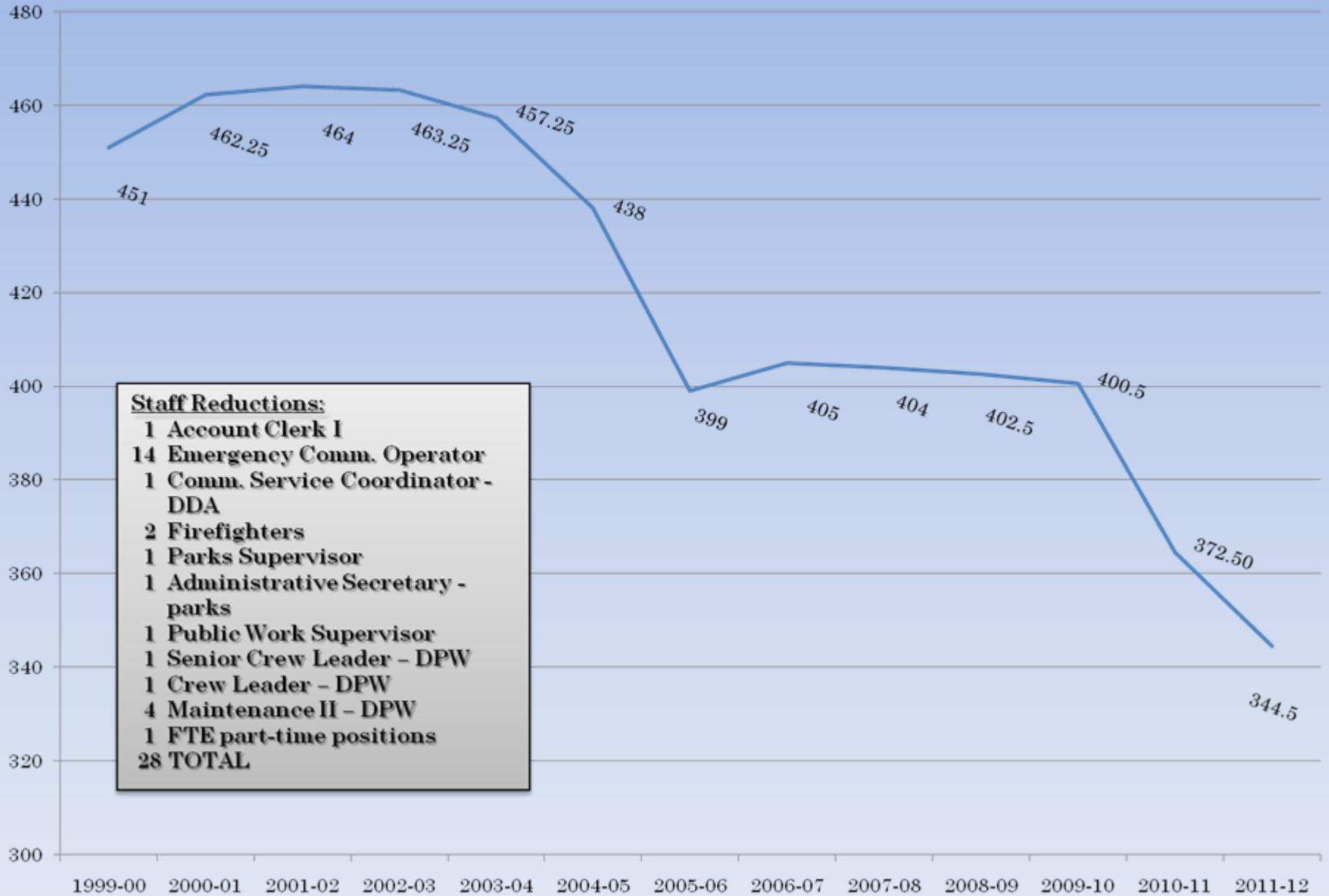
# Fiscal Year 2012 Expenditures



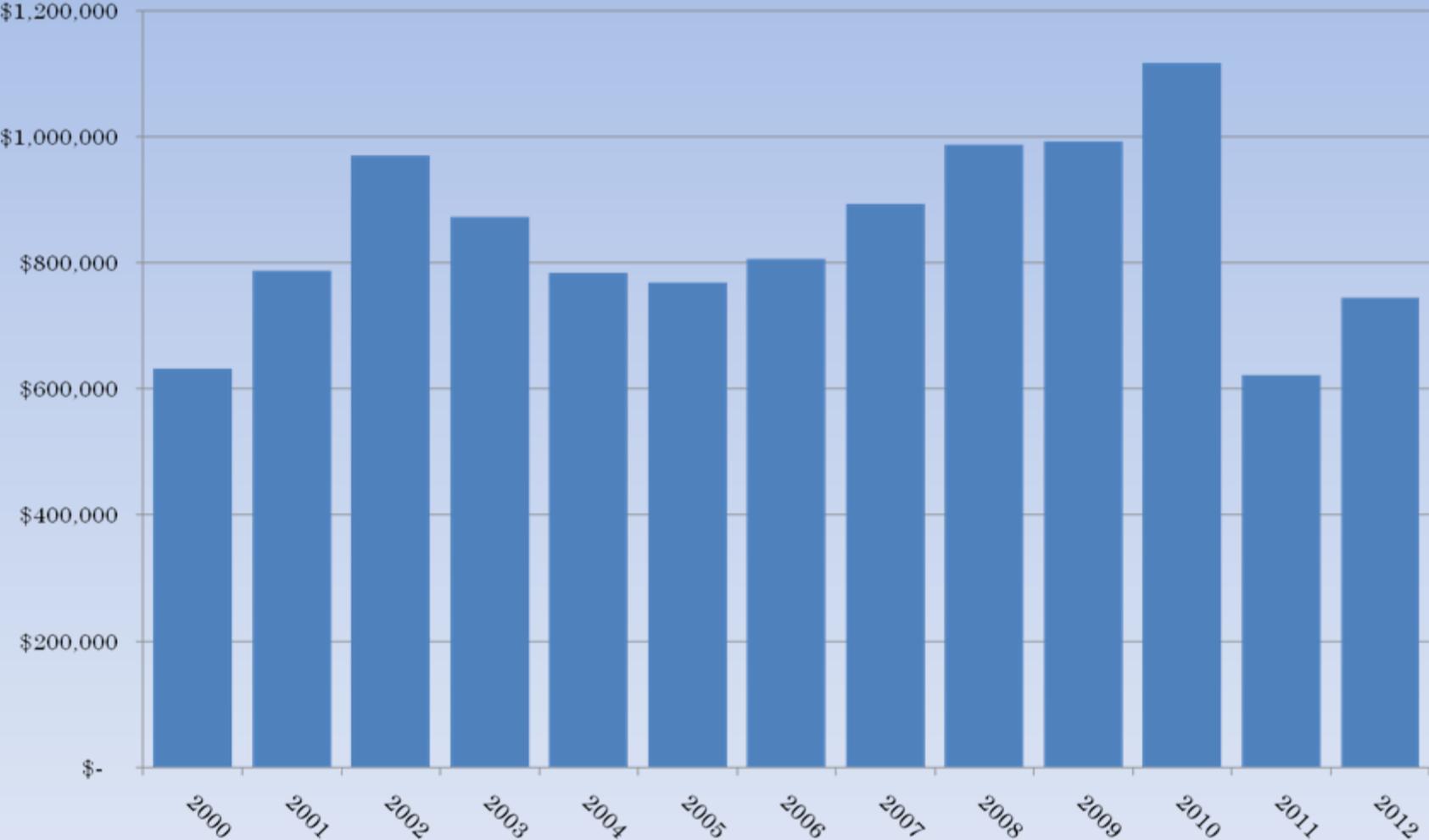
# Budget by Classification \$99,389,800 in dollars (in millions) and by percent



# Personnel

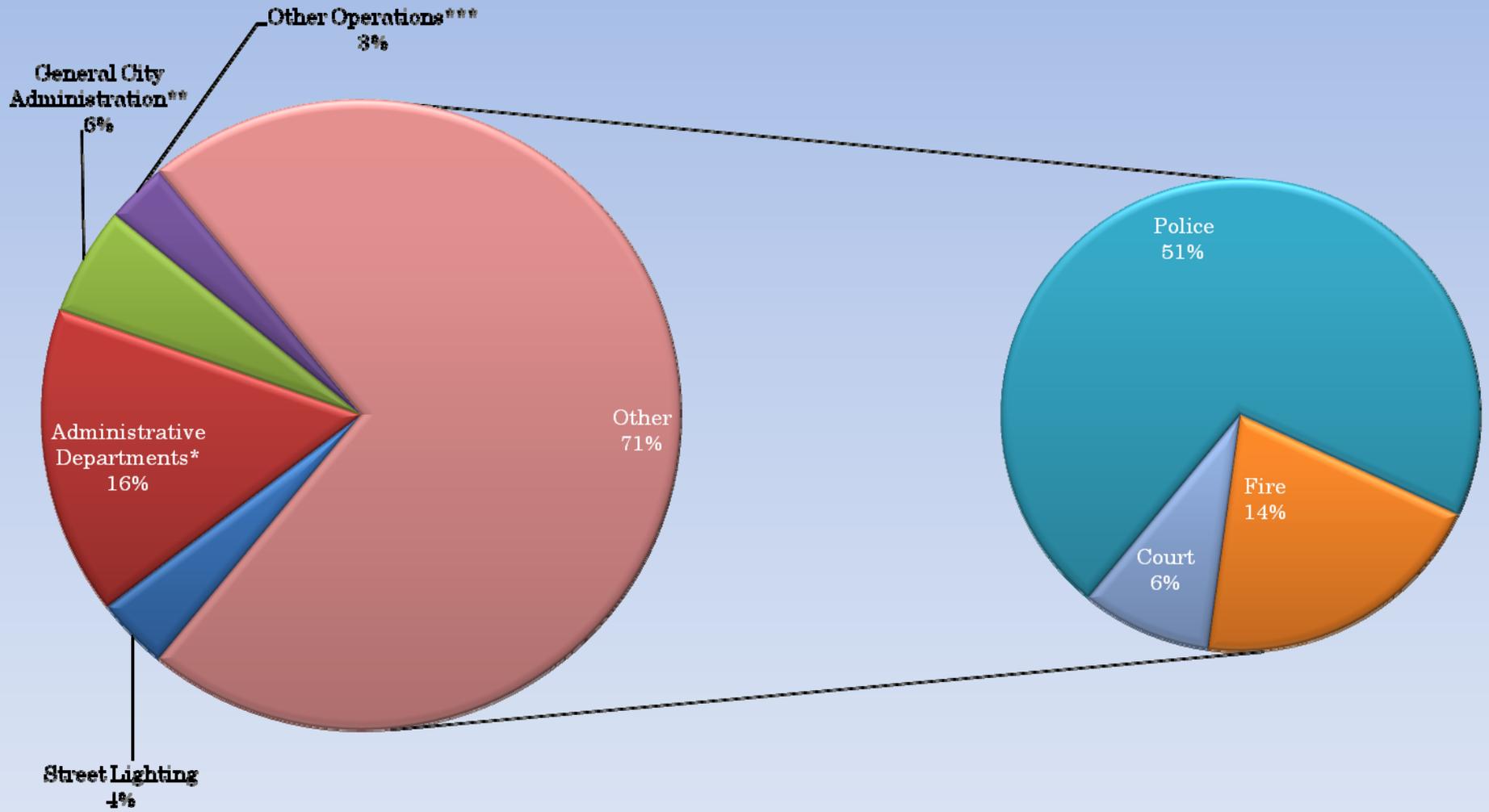


# Business Support Over \$10,000,000 over the last 11 years



# **GENERAL FUND**

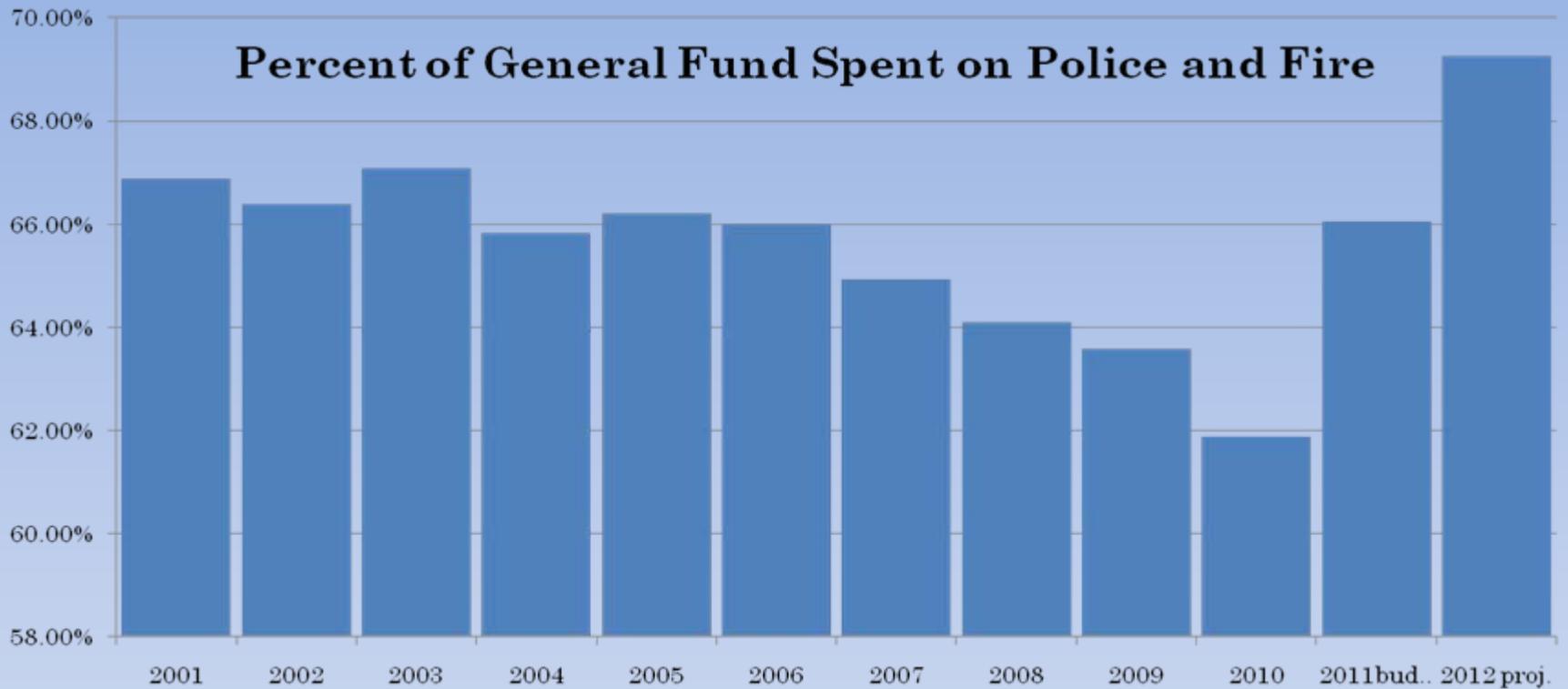
# General Fund Expenditures by Function



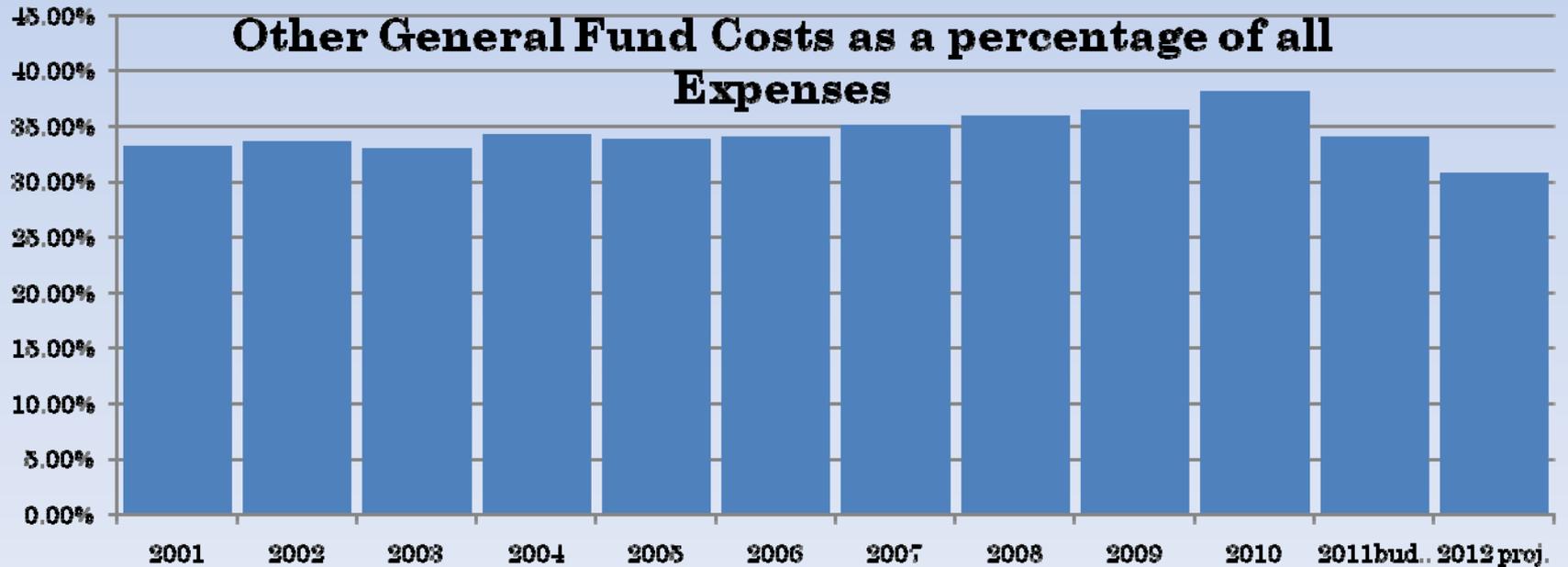
# Public Safety Millage

- “Shall Section 9.1 (f) be added to the charter of the City of Wyoming to provide for an annual levy of 1.25 mills on the dollar for public safety for the operation, maintenance and administration of police and fire services in the City of Wyoming for a period of five (5) years.
- 2010 = \$2,651,200
- 2011 = \$2,485,300

## Percent of General Fund Spent on Police and Fire



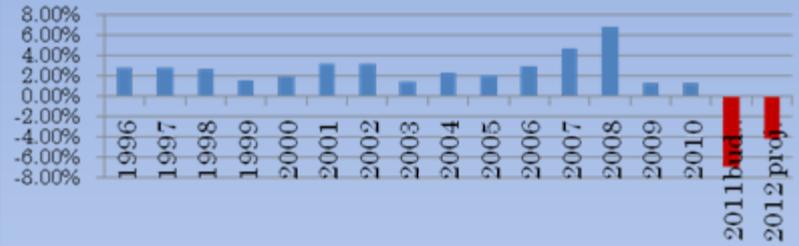
## Other General Fund Costs as a percentage of all Expenses



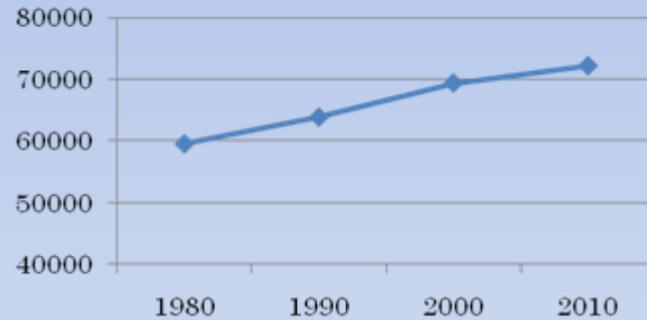
**Annual GF Operating surplus/(deficit)**



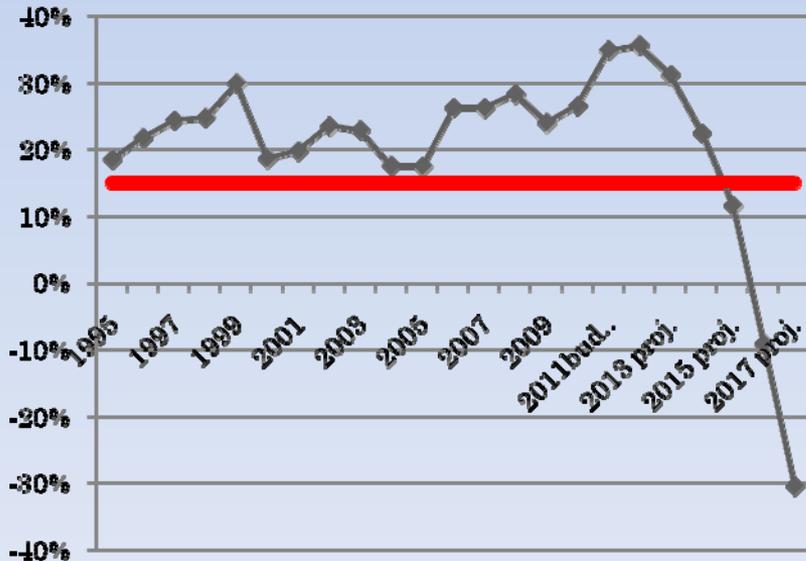
**Taxable Value Changes by Percentage**



**Population**



**Fund Balance as a Percentage of Expenditures**



**LT Debt as a % of Taxable Value**



# Wyoming Dashboard

Fiscal Stability			
	Prior	Current	Progress
Annual GF expenditures per capita	\$439	\$400	
Fund balance as % of annual GF expenditures	24%	28%	
Unfunded OPEB liability as % of annual GF revenue	158%	147%	
Debt burden per capita	\$454	\$390	
Employees covered by DC Plan as % of total employment	13%	16%	

Conditions Improving 	Conditions Declining 	Conditions Stable 
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# General Fund Highlights

- No revenue included in the general fund from statutory revenue sharing
- Total General Fund Revenues down (-4.98%)
- General Fund Expenditures up (+1.9%)
- 3<sup>rd</sup> consecutive year of reduced wage expense
- 7.75% average per employee cost reductions over the past several years, including: (est. \$1,000,000 +)
  - Change to Defined Contribution Pension plan for new employees
  - Health Benefit co-pay increases
  - 10% Health Insurance Premium contribution
  - Wage Freezes
  - Wage and Hour Reductions
- Capital Purchase for VOIP Recommended

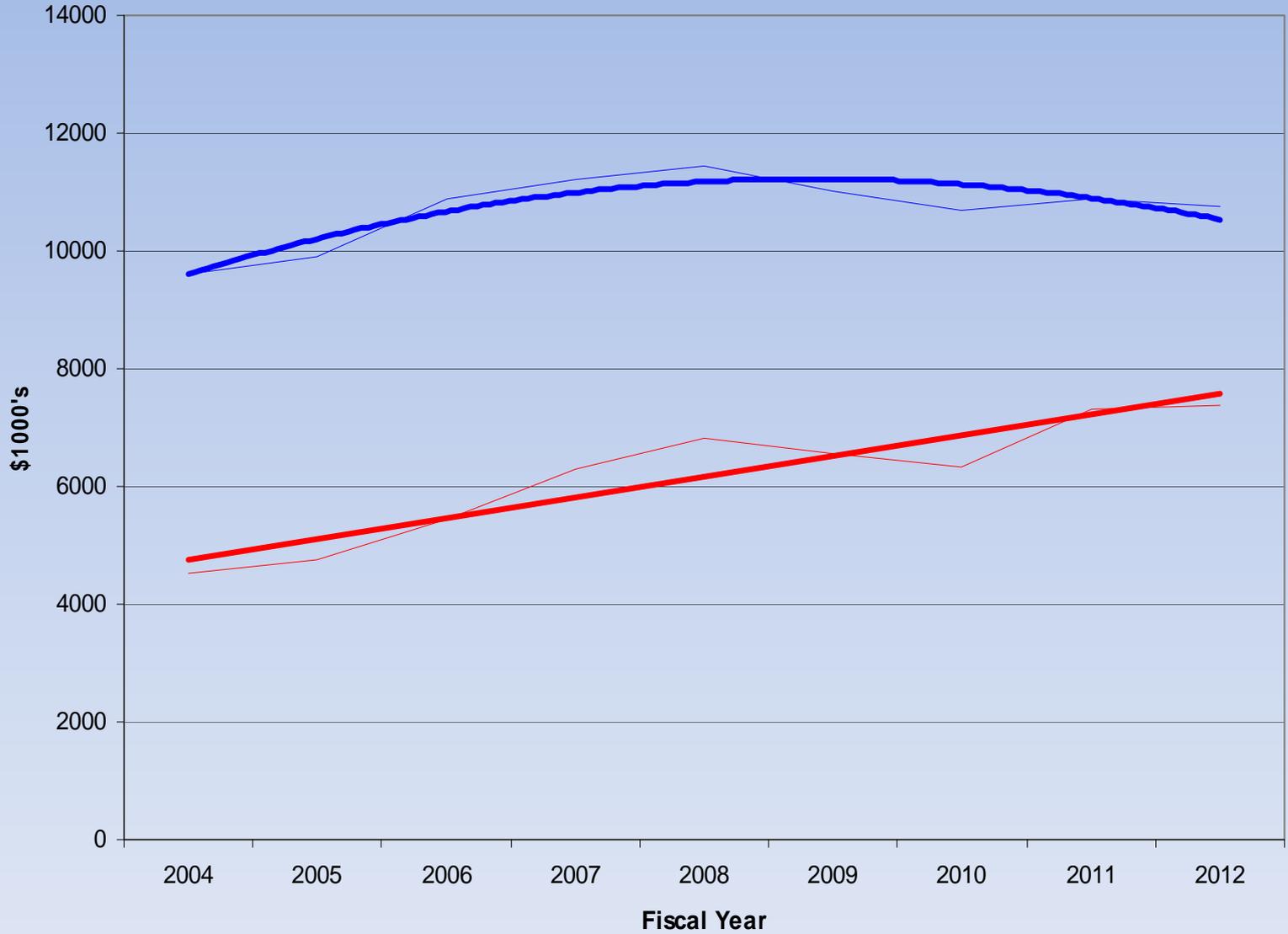
# Streets and Utilities

# Expenditure Reductions in the Street Funds

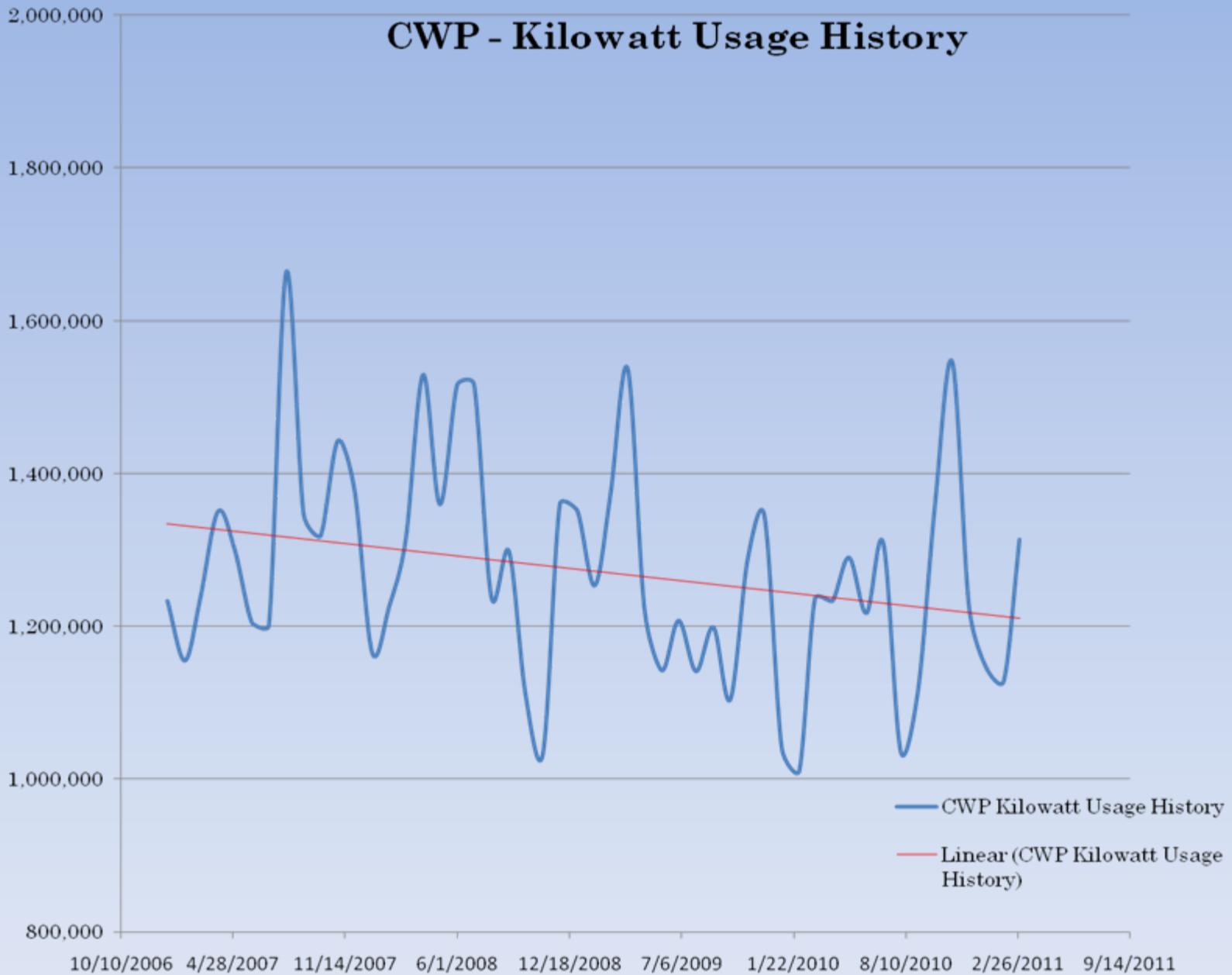
- Previous years
  - Postponed Sign Replacement
  - Eliminated Micro Surfacing
  - Eliminated Pavement Crack Sealing
  - Reduced Street Sweeping
  - Reduced Catch Basin Cleaning
  - Reduced Pedestrian Bridge Painting
  - Eliminated Tree Trimming
  - Reduced Tree Removal
  - Eliminated Median Landscaping
  - Reduced Street Salting and Plowing
  - Reduced Median Maintenance
- 2011-12
  - Move Collection & Disposal of Trees and Street Cleanings to the Solid Waste Fund

# All Public Works & Utility Operations

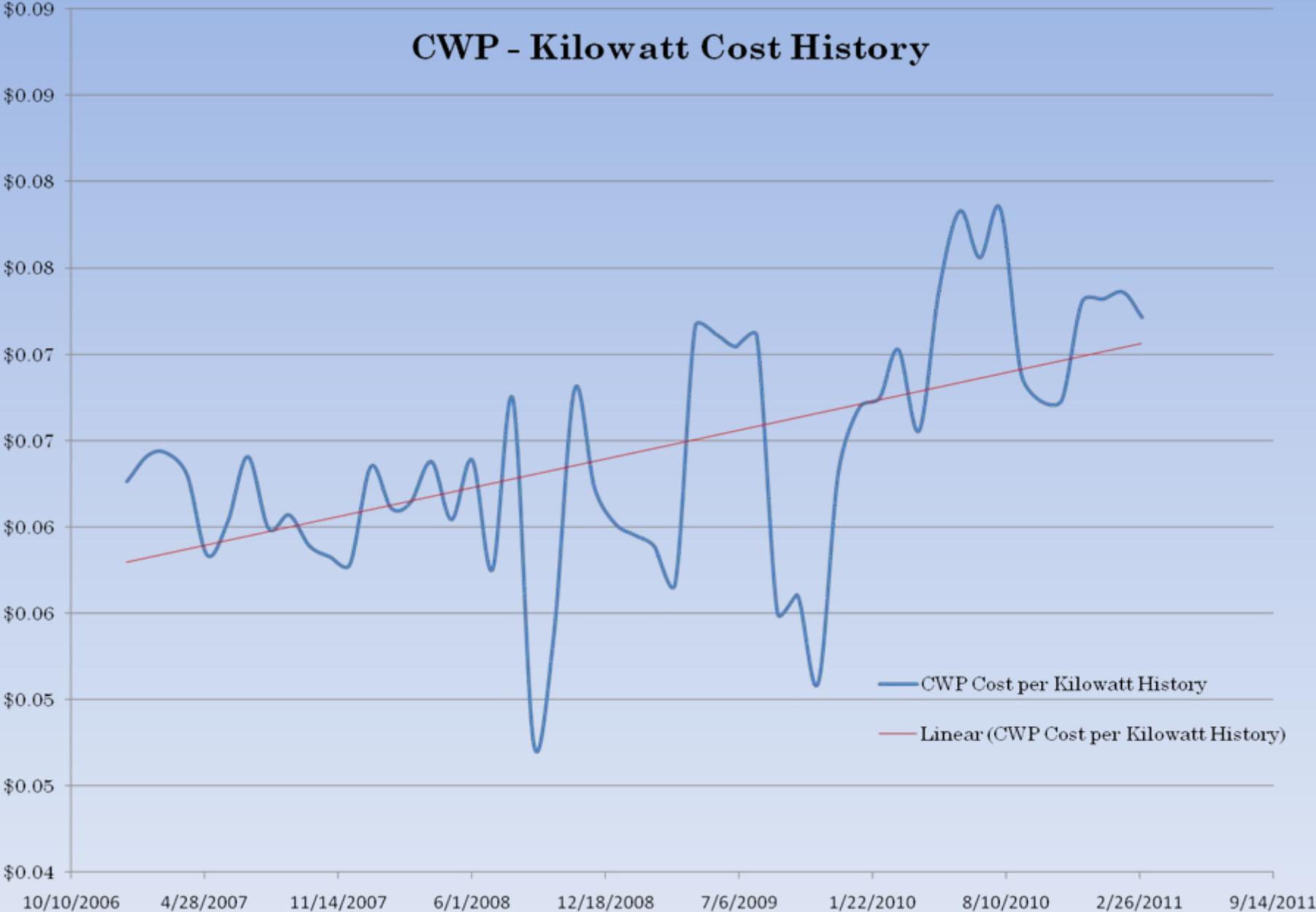
Total Personnel Expense (Blue) -vs- Total Commodity Expense (Red)



# CWP - Kilowatt Usage History



# CWP - Kilowatt Cost History



# Solids Disposal Cost History



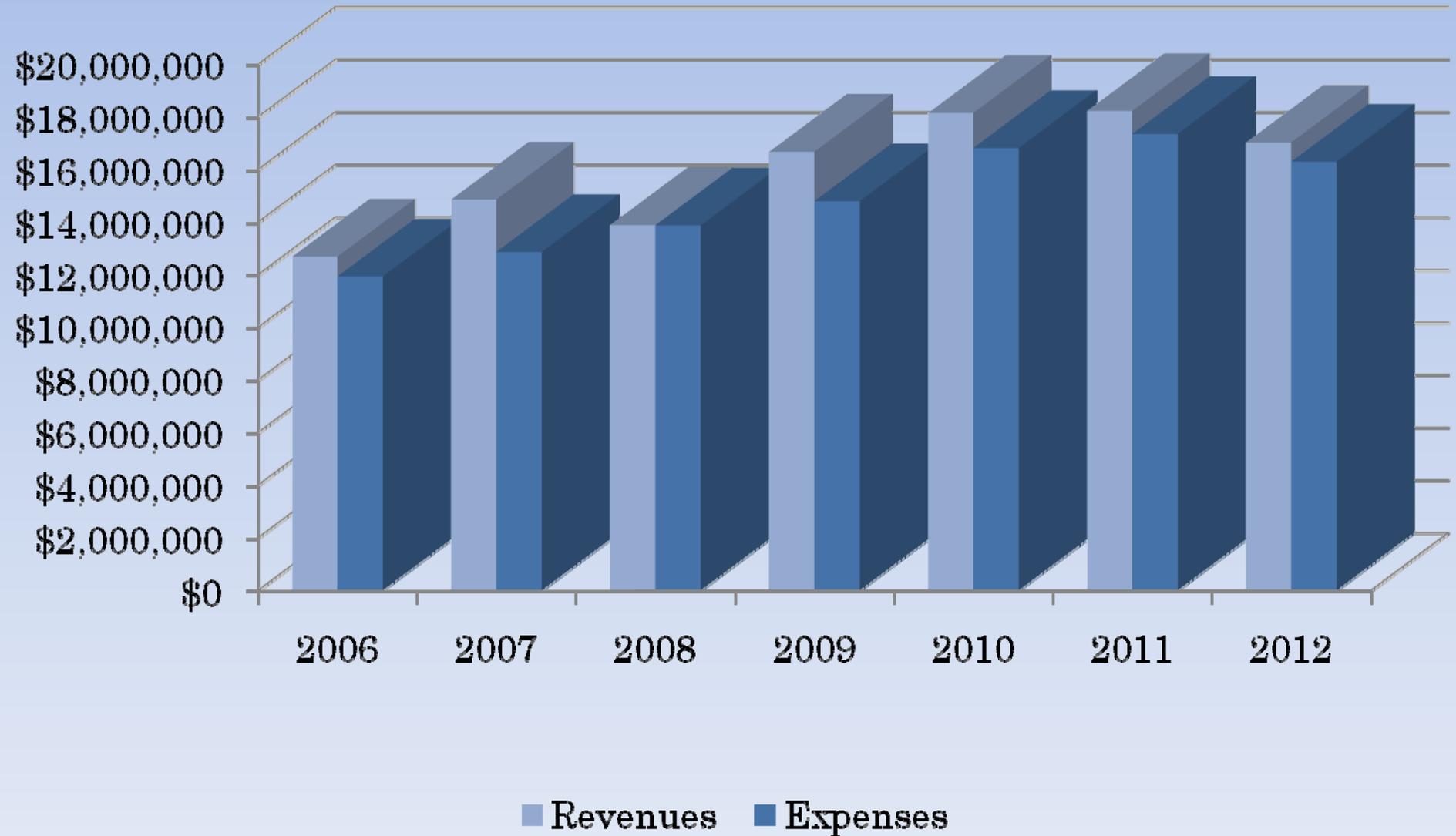
# WTP Chemical Cost History



# Sewer Rate History & Projections - In City



# Sewer Fund - Revenues vs Expenses



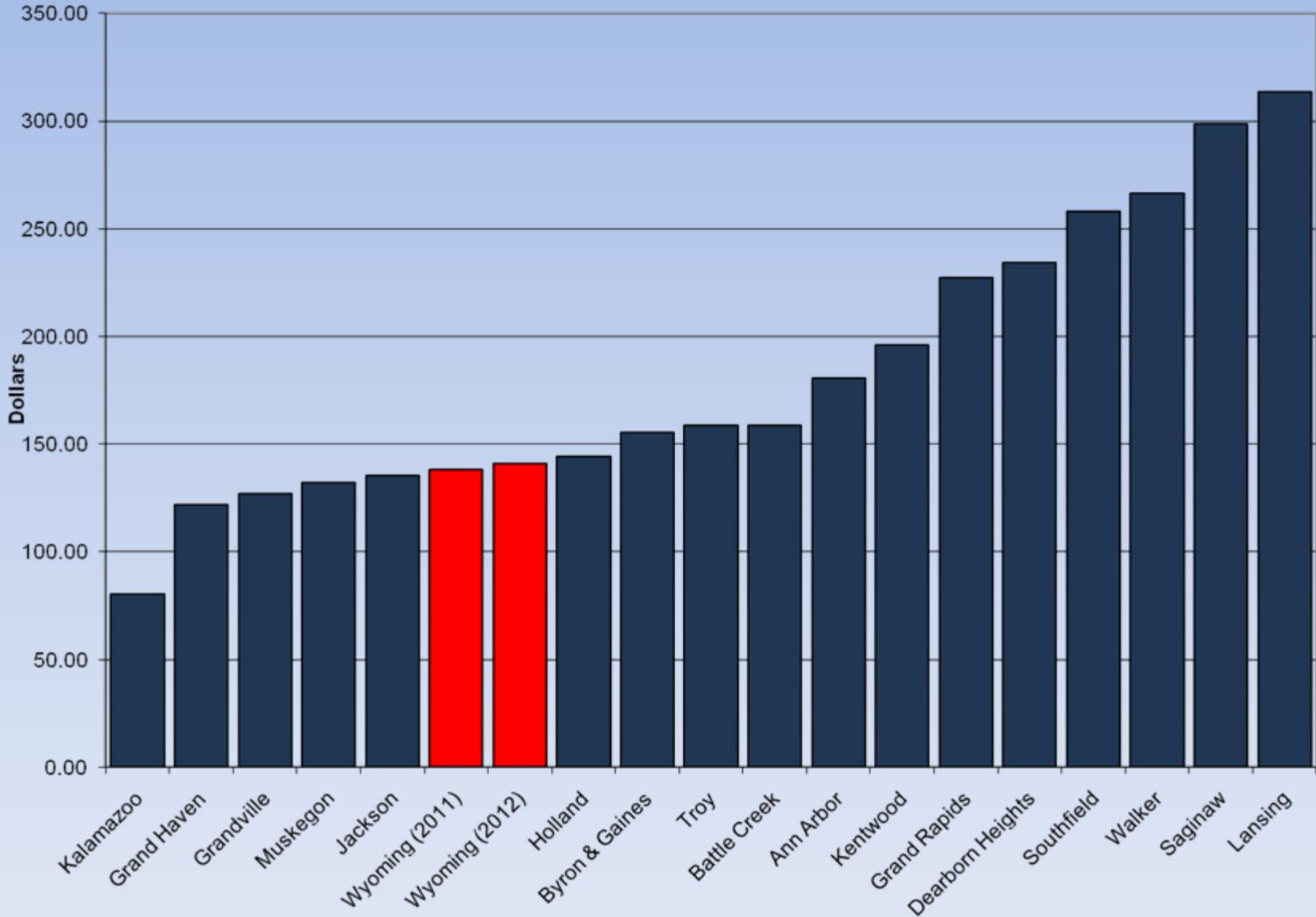
# Water Fund - Revenues vs Expenses



# Water Rate History & Projections - In City



## Average Residential Non-Winter Quarter Water & Sewer Bill



Parks, Inspections, CDBG

# Parks & Recreation

## Revenue Concerns:

- 6% decline in millage revenue
- 13% decline since 2008
- Last year of Cohort D funding for Team 21 (Newhall & Jackson Park)
- 2% increase recreation & flat park reservation fee income

## Budget Eliminations:

- Administrative Secretary (July 1)
- Park Maintenance Position (Jan. 1)
- Reduce brochure publication to 3/yr.

## Significant Capital:

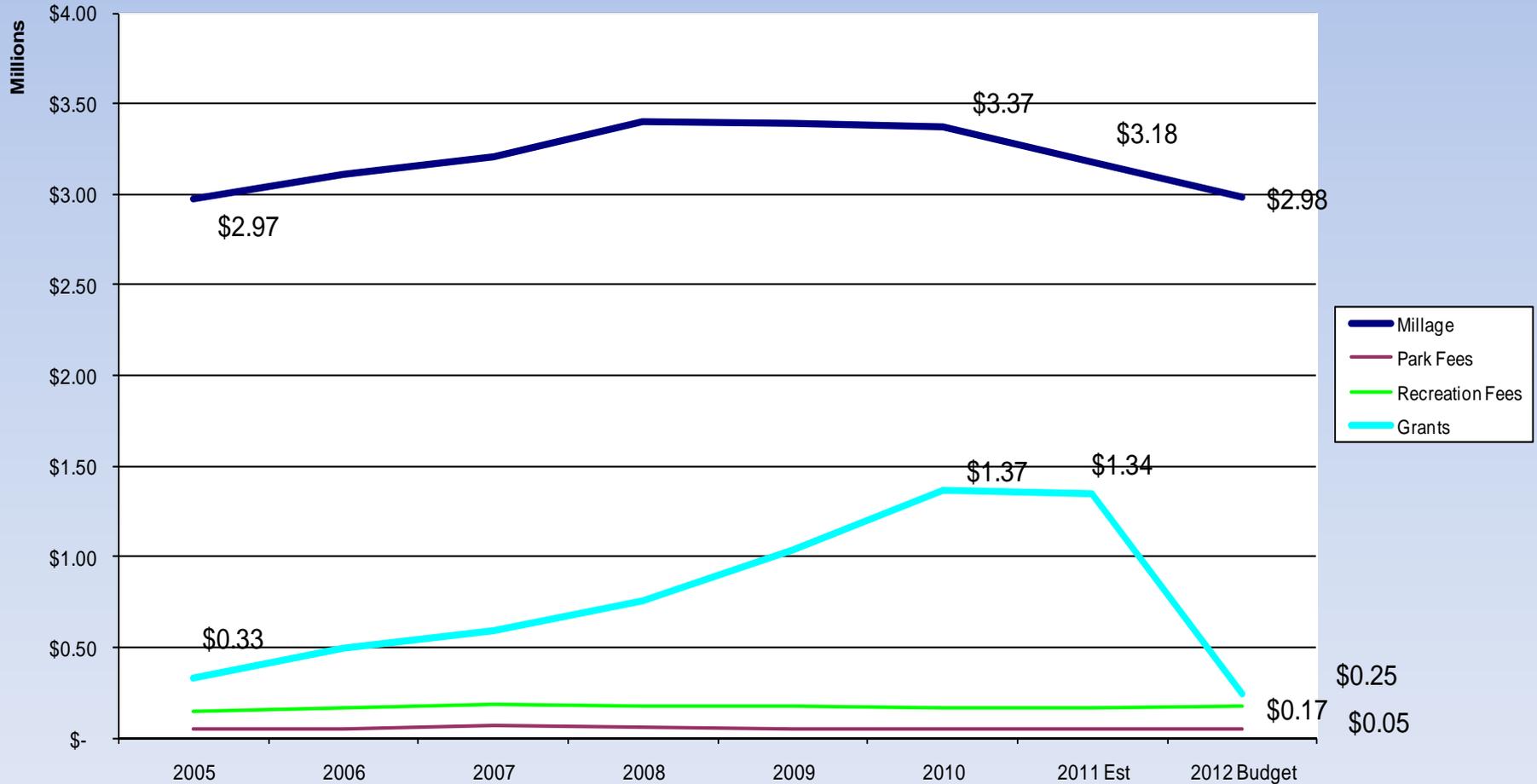
- Pinery Park North Parking Lot and Walking/Bike trail reconstruction

## Other:

- Continues in-kind support to SMP, Pinery Park Little League, and SKRA

# FY 2012 Financial Highlights

## Parks & Recreation Core Revenue Sources



# Inspections

## Revenue

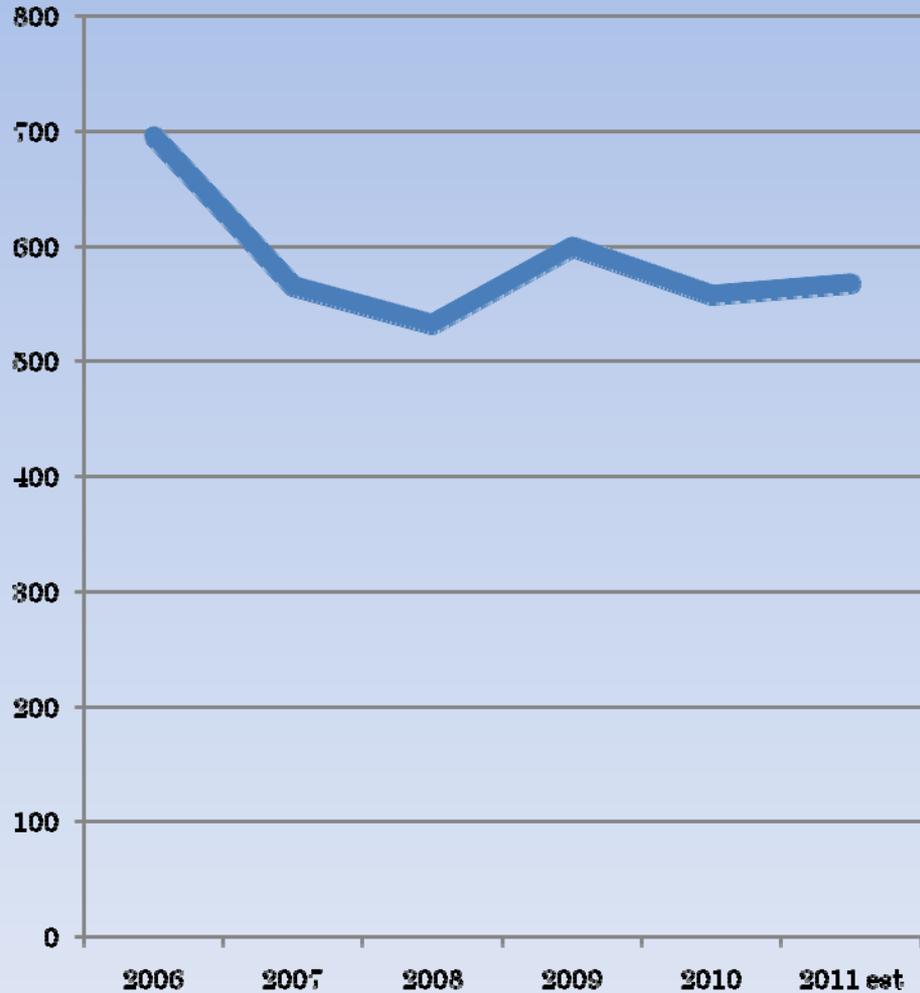
- CDBG funding 2<sup>nd</sup> Yr. implemented, \$184,050 (max. allowed) (44% of Code Enforcement Activity)
- \$0 General Fund contribution (2<sup>nd</sup> Yr.)
- Building Permit fees provide for building inspection activity expense
- Rental Inspection program fees cover program cost

## Expense Highlights

- Maintains reduction of Plumbing Inspector to Part Time, provides for contracted staff
- Provides for summer seasonal code enforcement clerical support (due to high demand)
- Rental inspection program 2<sup>nd</sup> year of full implementation

# Inspections

## PERMITS ISSUED



## CONSTRUCTION VALUE IN MILLIONS



# CDBG

## Revenue

- 0% increase in grant award possible pending 5-8% cut
- \$184,050 in fees from Code Enforcement (Inspections Dept)
- 8% reduction in loan income

## Programs Maintained

- Community Policing Officer (2<sup>nd</sup> yr)
- Rehab Loans (8% reduction)
- Public Fac. Improvements (31% reduction)
- Commercial Loans (84% reduction)
- Code Enforcement (44% eligibility, a 4% reduction)

## New Initiatives

- Expansion of eligibility definition for demolition
- Adopt-a-Block office and program support (Taft neighborhood)
- Acquisition of floodway properties
- Hillcroft Park Security Cameras

NSP Program Ends (June 30, 2011)

# Closing Notes

- General Fund Funding VOIP
- No reductions in service levels
- Road Funding is an ongoing issue, without state resolution, services in our Street Funds will continue to decline.
  - Recent spike in gas prices may drive down Gas Tax revenues in proposed budget.
- Parks and Recreation Fund is Property Tax dependent, same structural problems as the General Fund.
  - Using Fund Balance for one-time capital expenditures
- It is projected that the Inspection Fund will establish a fund balance this year with no additional General Fund expense
  - Rental Housing fully implemented and self sufficient
- Utility Funds will continue to project nominal rate increases into the near future
- No major capital projects in the Utility Funds as we pay off debt
  - Holland/Wyoming Interconnect
  - Retention basin cleaning