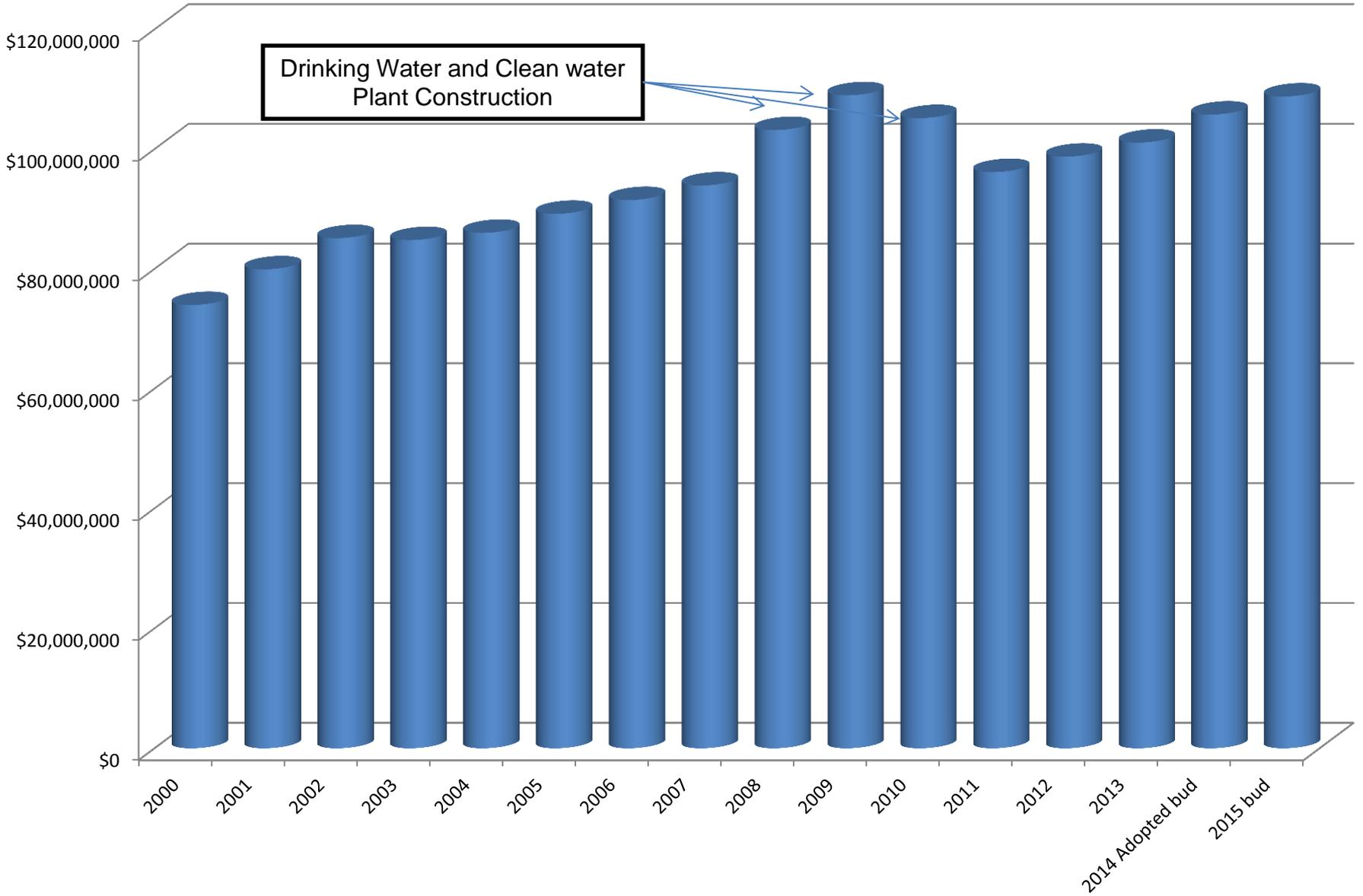


City of Wyoming

Budget Review 14-15

Sustainability – The advancement and promotion with equal priority, of environmental quality, economic strength, and social equity, so that a stable and vibrant community can be assured for current and future generations.

City-Wide Budgeted Expenditures



City of Wyoming
All Funds - Revenues and Other Sources, Expenditures and Other Uses, and Changes in Fund Balance
Fiscal Year 2014 - 2015

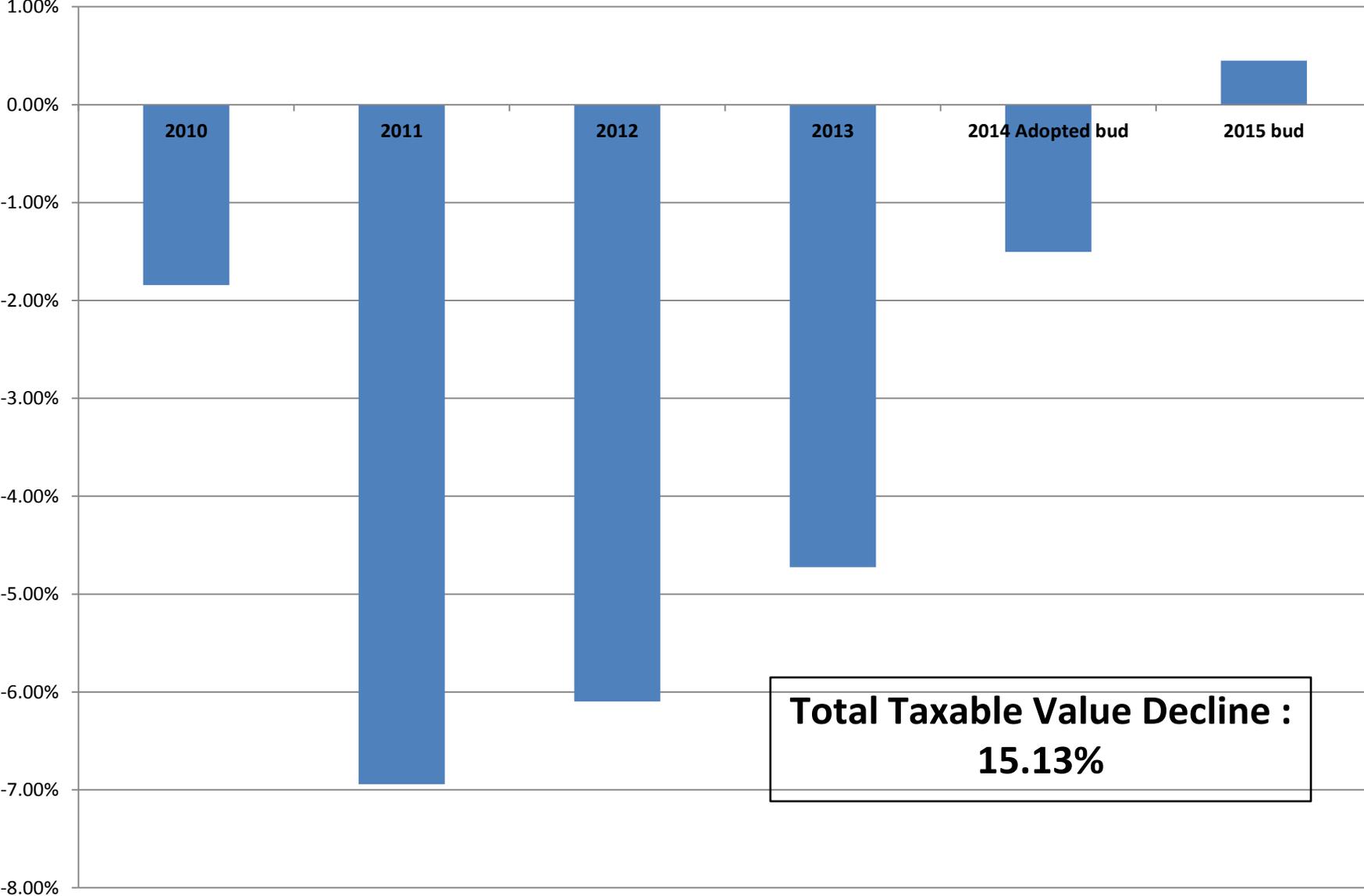
	Fund Balance Beginning of Year	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
General Fund	\$11,690,069	\$ 30,509,250	\$ 32,167,610	\$ (1,658,360)	\$ 10,031,709
Major Streets	2,111,523	4,023,000	3,769,190	253,810	2,365,333
Local Streets	919,448	1,719,000	1,340,360	378,640	1,298,088
Public Safety +0.25 mills (1.00 to 1.25 mills)	930,180	2,399,400	3,329,580	(930,180)	-
Fire	100	1,441,000	1,441,000	0	100
Police	100	2,400,900	2,400,900	0	100
Parks & Recreation	1,633,967	3,462,610	3,536,680	(74,070)	1,559,897
Sidewalk	116,425	384,400	292,920	91,480	207,905
Solid Waste Disposal	738,295	662,300	609,140	53,160	791,455
Building Inspections	396,472	1,416,130	1,398,280	17,850	414,322
Community Development Block Grant	-	558,850	558,850	0	0
Drug Law Enforcement	34,332	200		200	34,532
Library	344,485	238,650	386,070	(147,420)	197,065
Debt Service	41,638	4,632,550	4,630,900	1,650	43,288
MTF Debt Service	-	622,190	622,190	0	-
Capital Improvement	2,135,455	3,023,200	5,042,880	(2,019,680)	115,775
Sewer Bond Reserve	3,871,446	30,000	-	30,000	3,901,446
Sewer Construction Reserve	110,212	102,200	-	102,200	212,412
Sewer	6,412,297	16,752,800	17,574,170	(821,370)	5,590,927
Sewer Total	10,393,955	16,885,000	17,574,170	(689,170)	9,704,785
Water	17,428,163	23,300,200	23,905,880	(605,680)	16,822,483
Water Construction Reserve	115,125	102,000	-	102,000	217,125
Water Bond Reserve	4,116,988	15,000	-	15,000	4,131,988
Water Total	21,660,276	23,417,200	23,905,880	(488,680)	21,171,596
Motor Pool	164,495	4,076,420	4,831,140	(754,720)	(590,225)
Less Depreciation	1,001,290		(916,750)	916,750	1,918,040
Motor Pool Depreciation Reserve	4,031,830	1,319,000	1,864,000	(545,000)	3,486,830
Motor Pool Total	5,197,615	5,395,420	5,778,390	(382,970)	4,814,645
Total	<u>\$58,344,335</u>	<u>\$ 103,191,250</u>	<u>\$ 108,784,990</u>	<u>\$ (5,593,740)</u>	<u>\$ 52,750,595</u>

Property Taxes

	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>Headlee Limit</u>
General Fund	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695	4.6484
Public Safety	-	1.2500	1.2500	1.2500	1.0000	1.2500	1.2500
Fire	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500	0.7466
Police	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500	1.2443
Parks	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000	1.4932
Sidewalk Snow Removal/Repair	0.1500	0.1500	0.1500	0.1500	0.2000	0.2000	0.1859
Library	0.0800	0.1000	0.1000	0.1000	0.1000	0.1000	0.3625
Capital Improvement	1.8678	1.8678	1.8678	1.5678	1.5678	1.5678	1.8593
	<u>10.2673</u>	<u>11.5373</u>	<u>11.5373</u>	<u>11.2373</u>	<u>11.0373</u>	<u>11.2873</u>	<u>11.7902</u>
Yard Waste	0.1200	0.1000	0.1000	0.4000	0.3500	0.3500	2.7890
	<u>10.3873</u>	<u>11.6373</u>	<u>11.6373</u>	<u>11.6373</u>	<u>11.3873</u>	<u>11.6373</u>	
Debt Service *	0.2900	0.2500	0.2500	0.2500	0.2700	0.2700	
Total Millage	<u>10.6773</u>	<u>11.8873</u>	<u>11.8873</u>	<u>11.8873</u>	<u>11.6573</u>	<u>11.9073</u>	

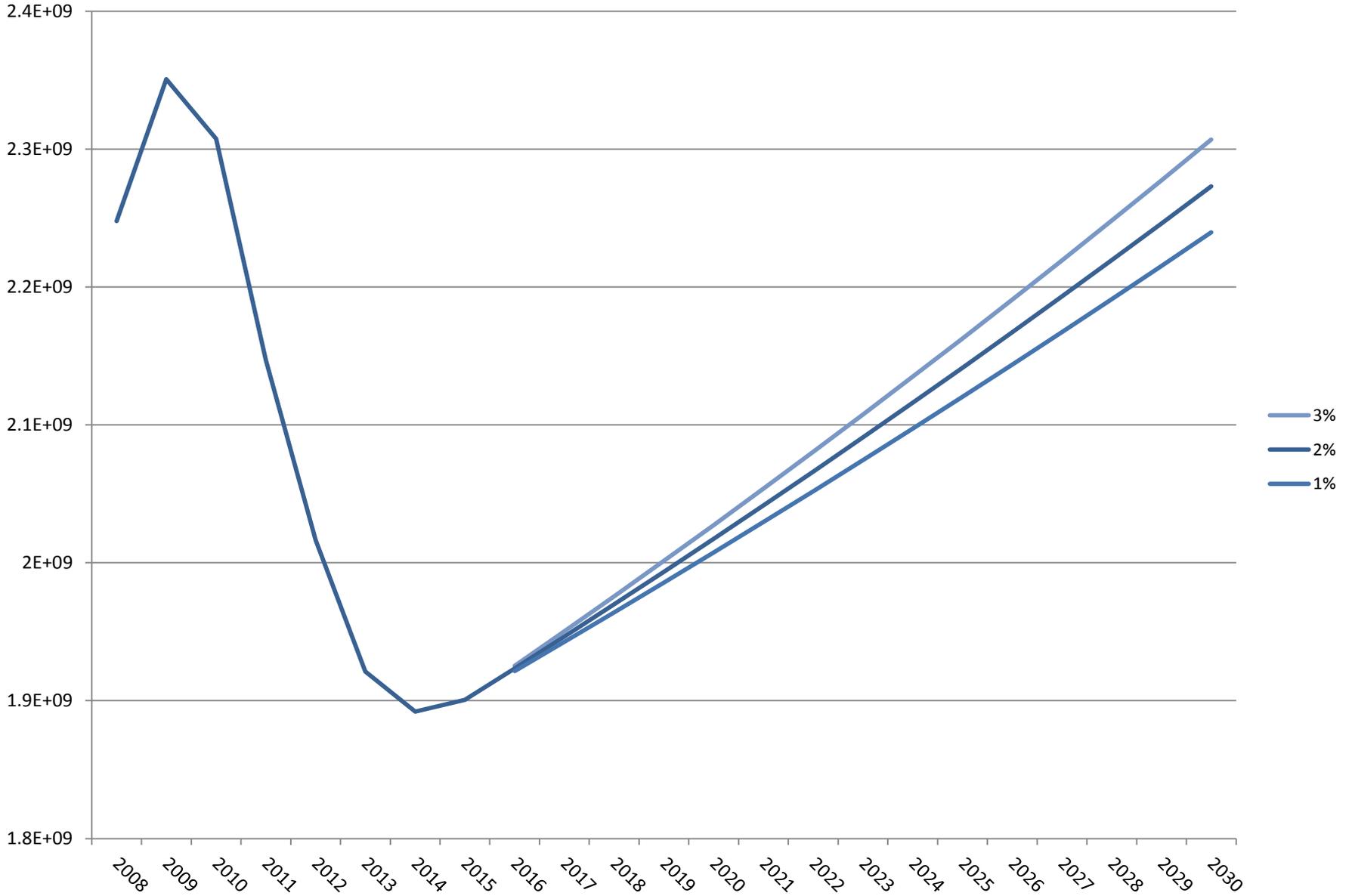
* Library bonds will be paid off during FY 2014-15

Percentage Change in Taxable Value



**Total Taxable Value Decline :
15.13%**

Taxable Value Recovery



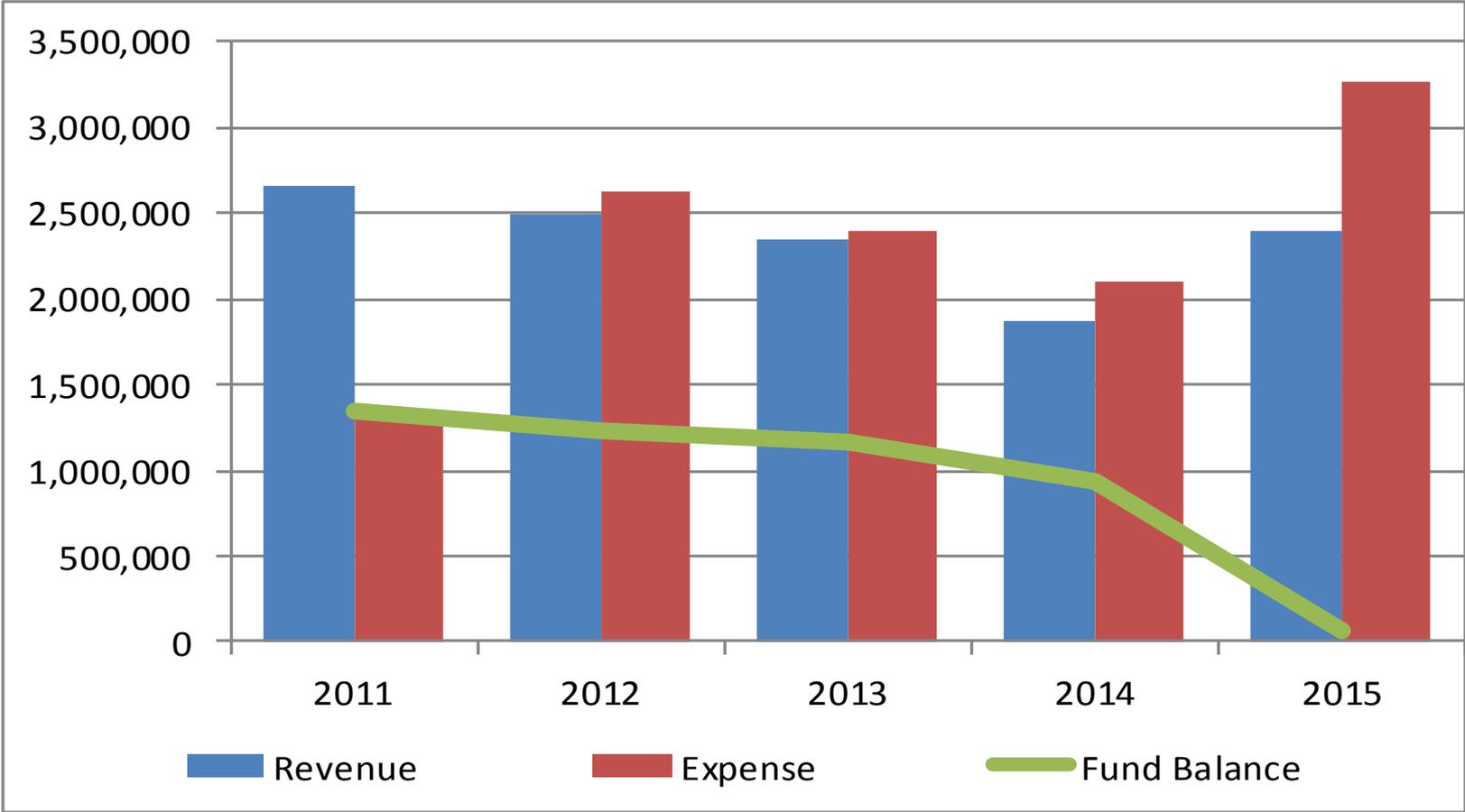
General Fund 2014-15

Highlights

- Restore Public Safety millage to voter approved maximum of 1.25 mills an increase of .25 reflected in a transfer from the Public Safety fund to the General Fund.
 - Increase in Full-Time Firefighters by 3 personnel
 - Increased training for all Fire Personnel
 - Increase in paid on-call staff including dual trained personnel
 - Implementation of peak-load staffing unit

Public Safety Millage

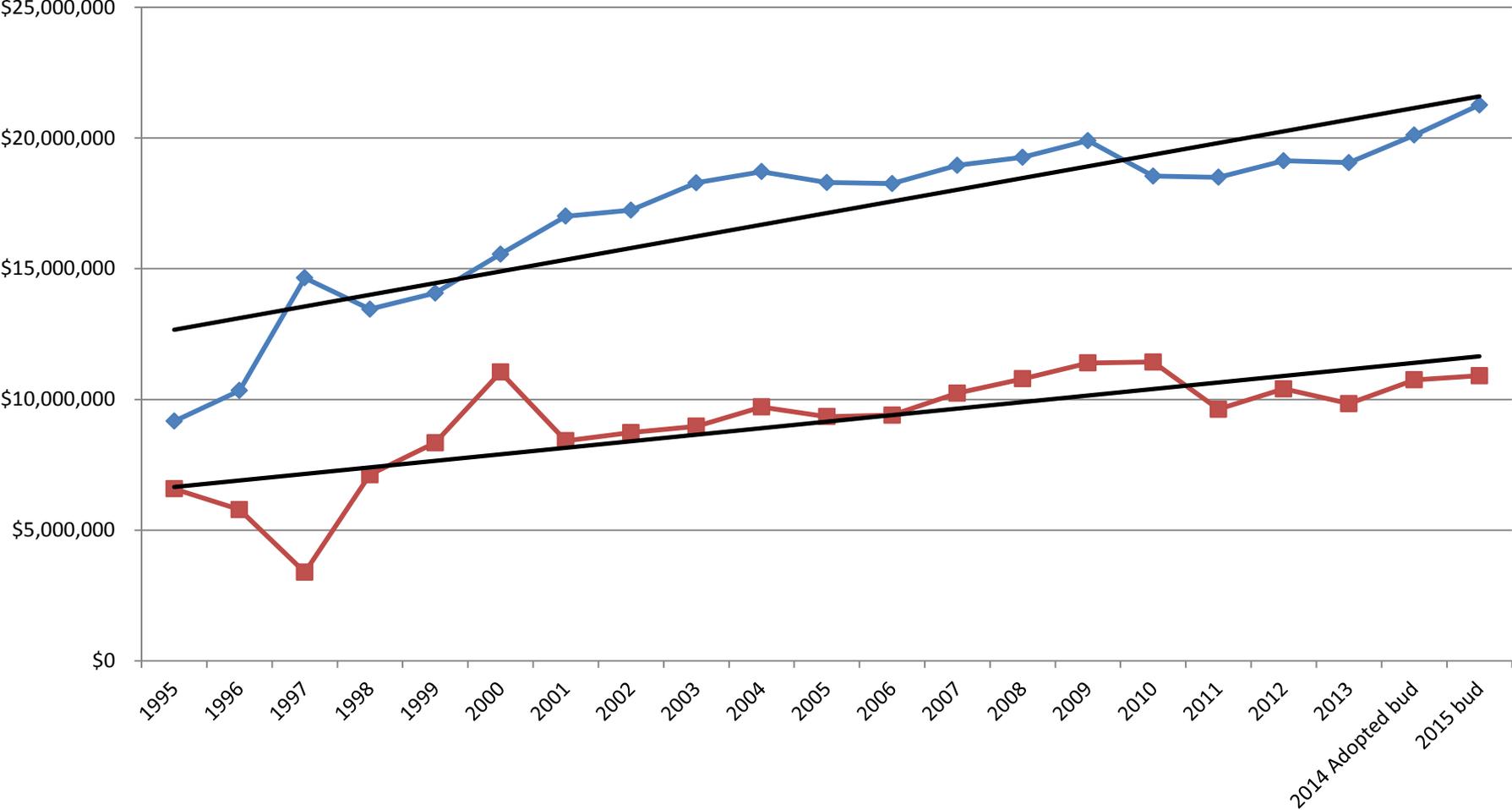
Estimated Revenue for Five Year Period - \$11,770,000



Public Safety Personnel

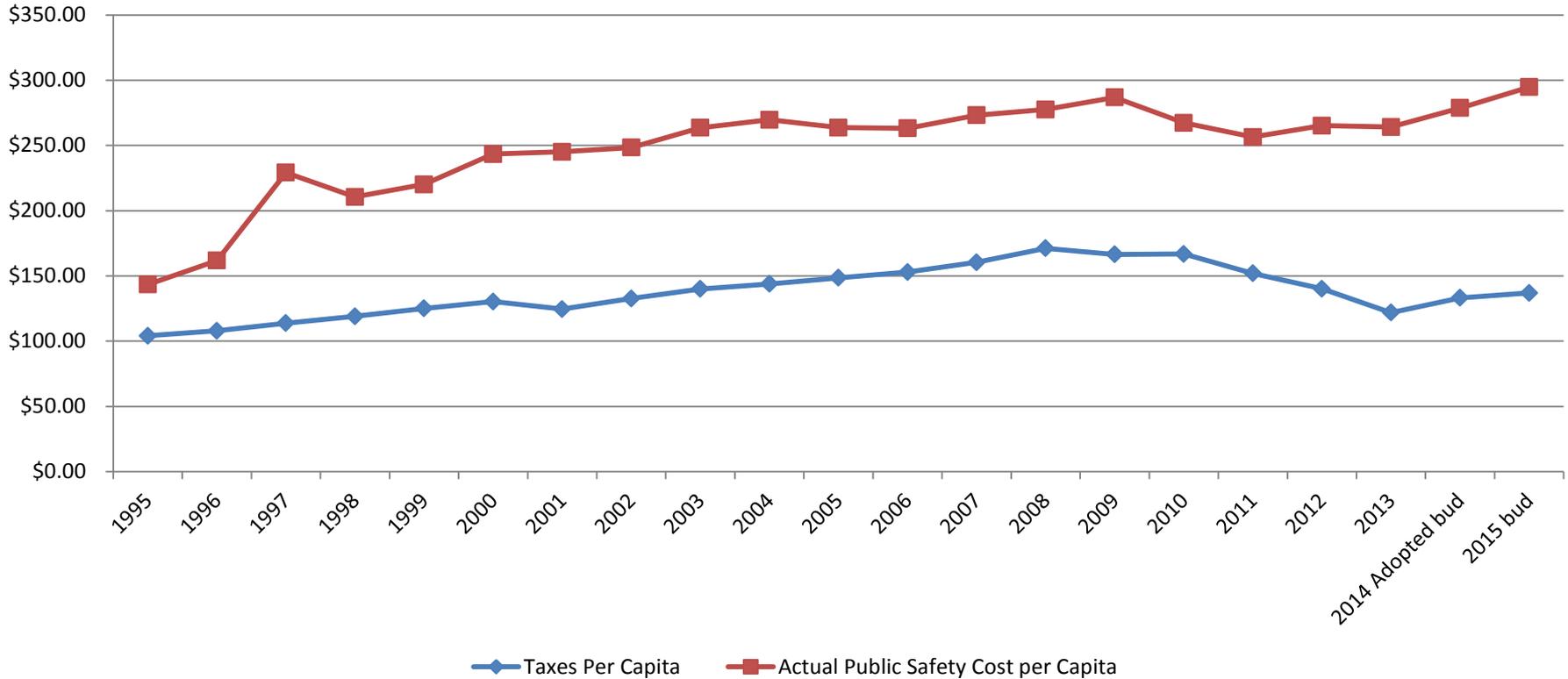
Public Service Employee Counts				
	<u>2010*</u>		<u>2014**</u>	
Police	81		84	***
Police Civilian	25		14.5	
Full Time Fire	27		25	*****
Part Time Fire	21		25	****
Dual Employees	0		17	Includes 3 currently in training
Total	<u>154</u>		<u>165.5</u>	
* As reported in CAFR				
** Based on 02/27/14 & 02/28/14 payrolls				
*** 86 Budgeted - 2 currently vacant				
**** Includes 4 Dual Employees that also serve as reserves after hours				
***** Does not include 2 positions which are currently being advertised or part-time seasonal				

Total Public Safety Expenditures Vs. All other Expenditures



◆ Total Police and Fire Expenditures
 ■ Other General Fund Expenditures
— Linear (Total Police and Fire Expenditures)
 — Linear (Other General Fund Expenditures)

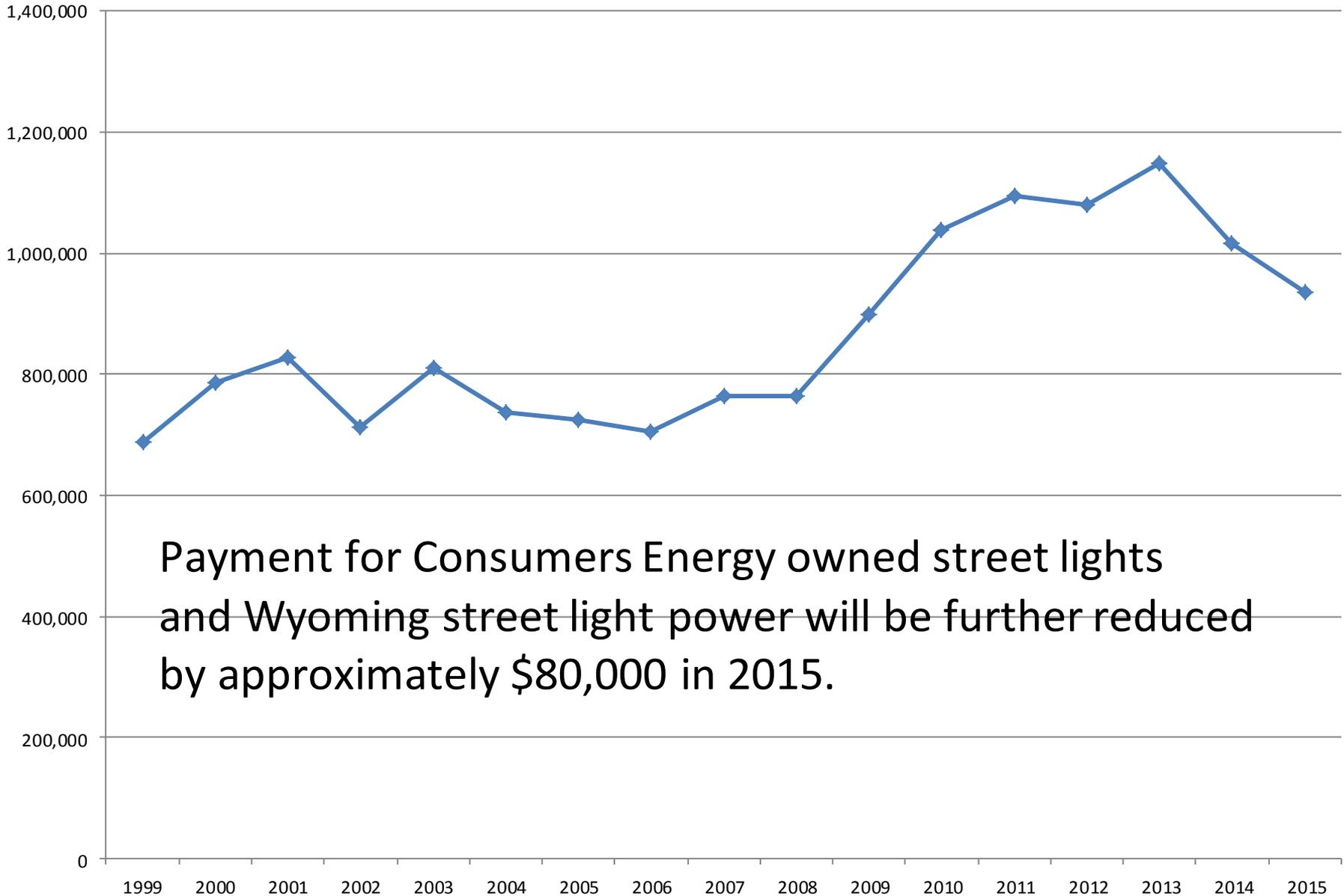
Public Safety Costs vs. Taxes Collected



- Taxes per Capita are up 31.61% since 1996
- Public Safety Costs per Capita are up 105.51% since 1996

Shows a continued emphasis on Public Safety by the City Council for last 20 years.

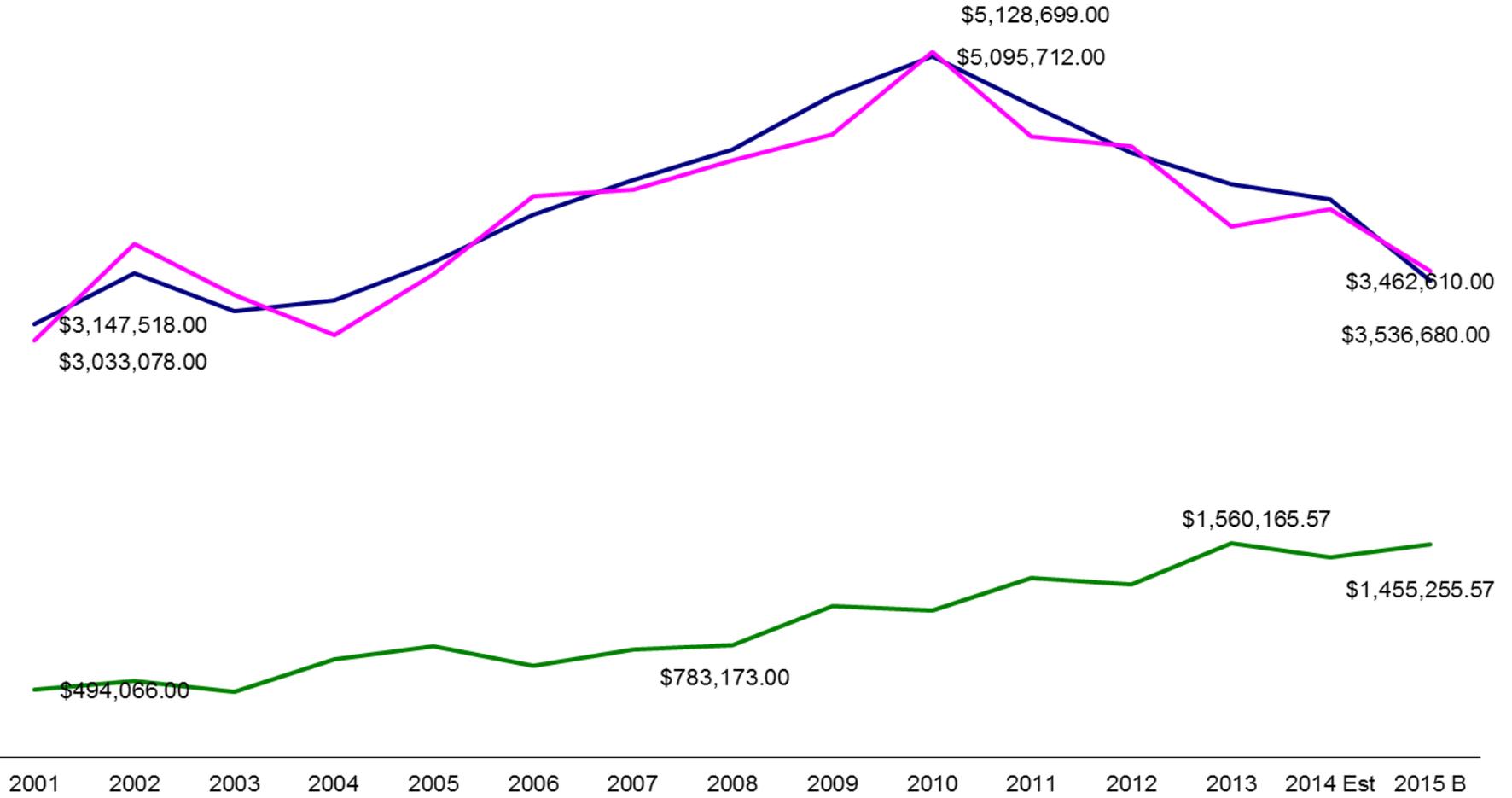
Street Lighting Expense



Payment for Consumers Energy owned street lights and Wyoming street light power will be further reduced by approximately \$80,000 in 2015.

Parks and Recreation Community Development

Parks & Recreation All Revenues & Expenses



Parks & Recreation Operational Millage Fund Balance Plan

- Fund Balance Projection Year End FY 2014: \$1,455,255
- Fund Balance Growth Goal: \$1,763,900

Cash flow/Emergency	10-15% of budget	\$305,560 - \$458,340
Major Maintenance	5%-10%	\$152,780 - \$305,560
Total General Reserve		\$458,340 - \$763,900
Grant Match/Major Capital	Park Development	\$900,000 - \$1,000,000

2015 Parks & Recreation Major Items

- Tennis Court repairs at Kelloggsville, Lamar, and Marquette Parks
- Lamar Park path repair
- Frog Hollow safety surface replacement
- ADA improvements via Phase 1 redevelopment of Ferrand Park

- T.E.A.M. 21: Transitioning from 7 sites to 5; awaiting grant announcement for operation of up to 15 sites in FY 2015

- Dissolution of Rewards Points Program (Recreation Fees Perk Program)
- Development of Corporate Wellness Program
- Development of WSC Community Room Rental Program



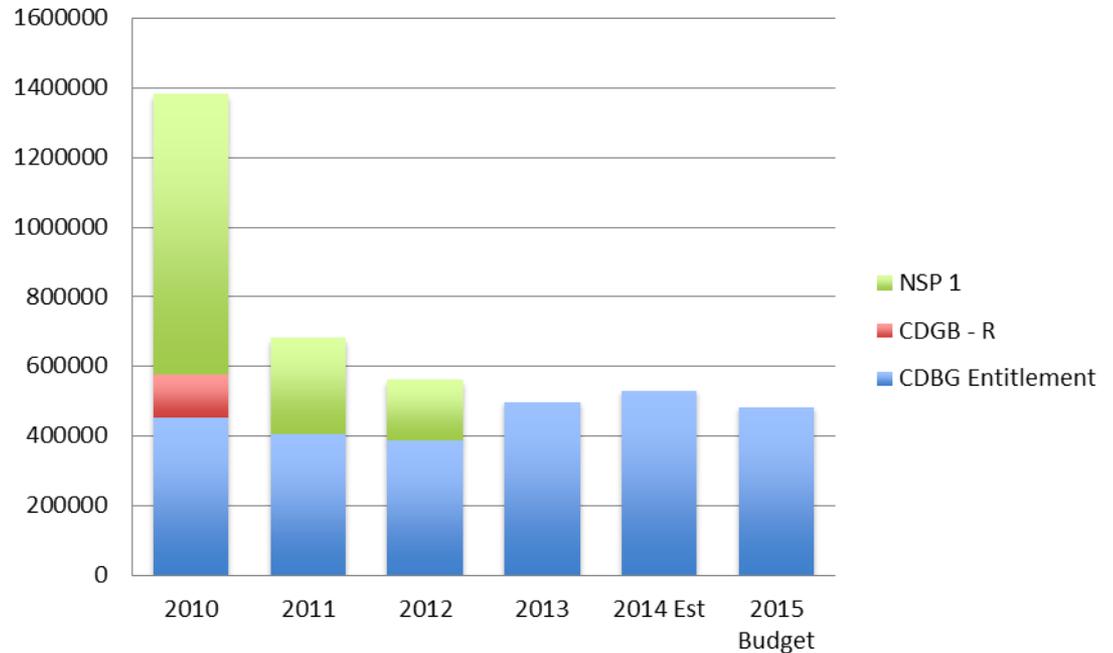
Community Development

2015 Budget: \$558,852

Core Services:

- Housing Rehabilitation
- Code Enforcement
- Fair Housing
- Homelessness Response & Prevention
- Community Policing
- Structure Demolition
- Taft Adopt-a-Block Initiative

Community Development Federal Grant Income



Community Development 2015 Items of Note

New sub-recipient:

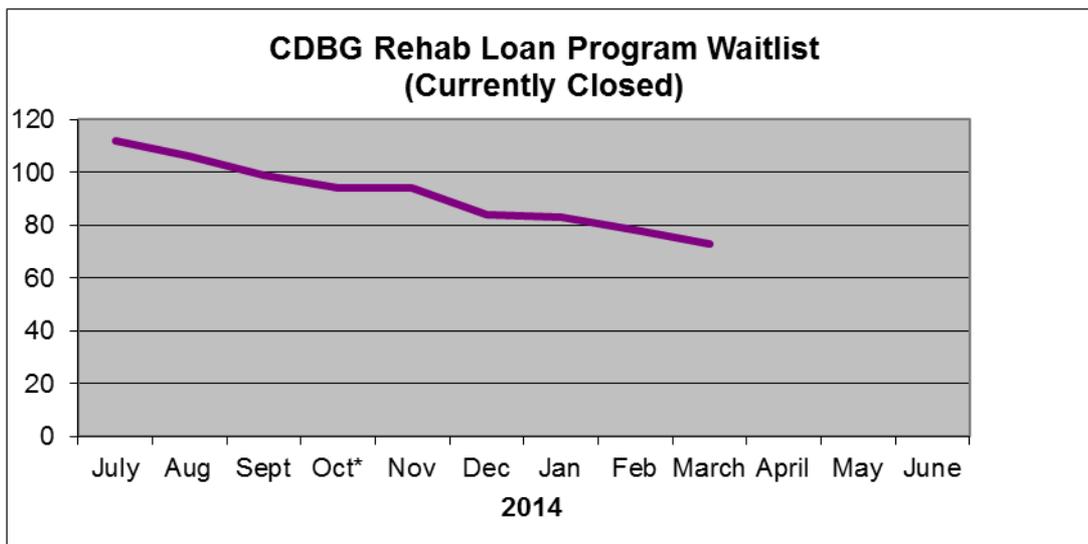
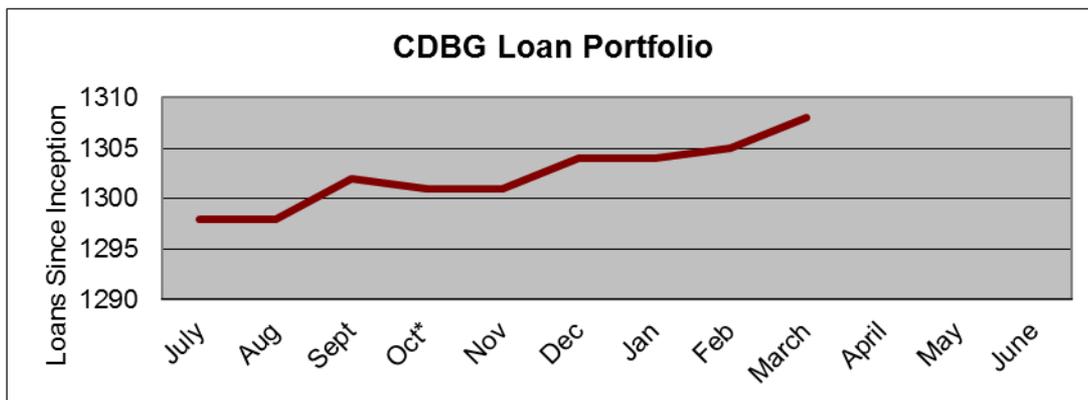
Habitat for Humanity for blight remediation and housing rehabilitation

Capital project:

Veteran's Park Memorial Arch (\$8,000)

Housing Rehab Loan Projections:

13 for an average investment of \$15,000

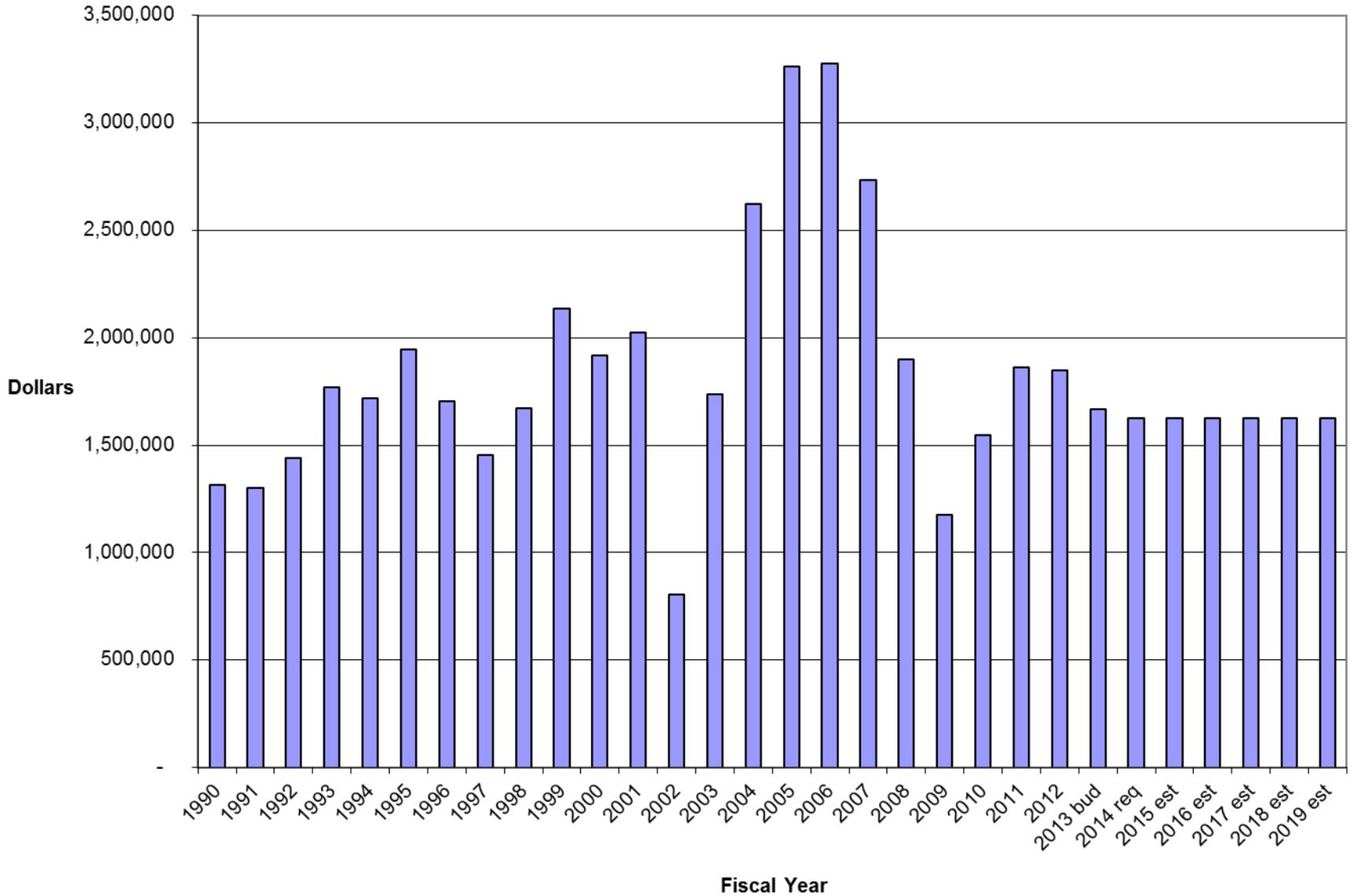


Streets, Motor Pool, Solid Waste and Utilities

Streets

- 650 lane-miles of streets (approximately 50% major, 50% local)
- Pavement Condition
 - 52% of Wyoming’s major streets are rated good or better
 - 48% of Wyoming’s major streets are rated fair or poor
 - Resurfacing is necessary to address streets which are fair or poor
- Pavement Resurfacing [next 5 years]
 - Resurfacing now costs up to \$130,000 per lane-mile on major streets and \$160,000 per lane-mile on local street, including ADA walk ramps
 - Wyoming needs to invest up to \$4.8 million each year on resurfacing
 - Wyoming plans to invest an average of \$3 million for each of the next 5 years
 - Funding will come from: Federal grants (\$0.7 million), Michigan fuel taxes (\$0.8 million), and Wyoming’s street sewer water improvement millage (\$1.5 million)
- Street & Bridge Reconstruction [next 5 years]
 - Wyoming will also invest an additional \$10.5 million to address traffic congestion and street & bridge conditions
- Pavement preservation activities will increase with two additional FTE’s

Combined Street Fund Balance



Solid Waste & Sidewalk

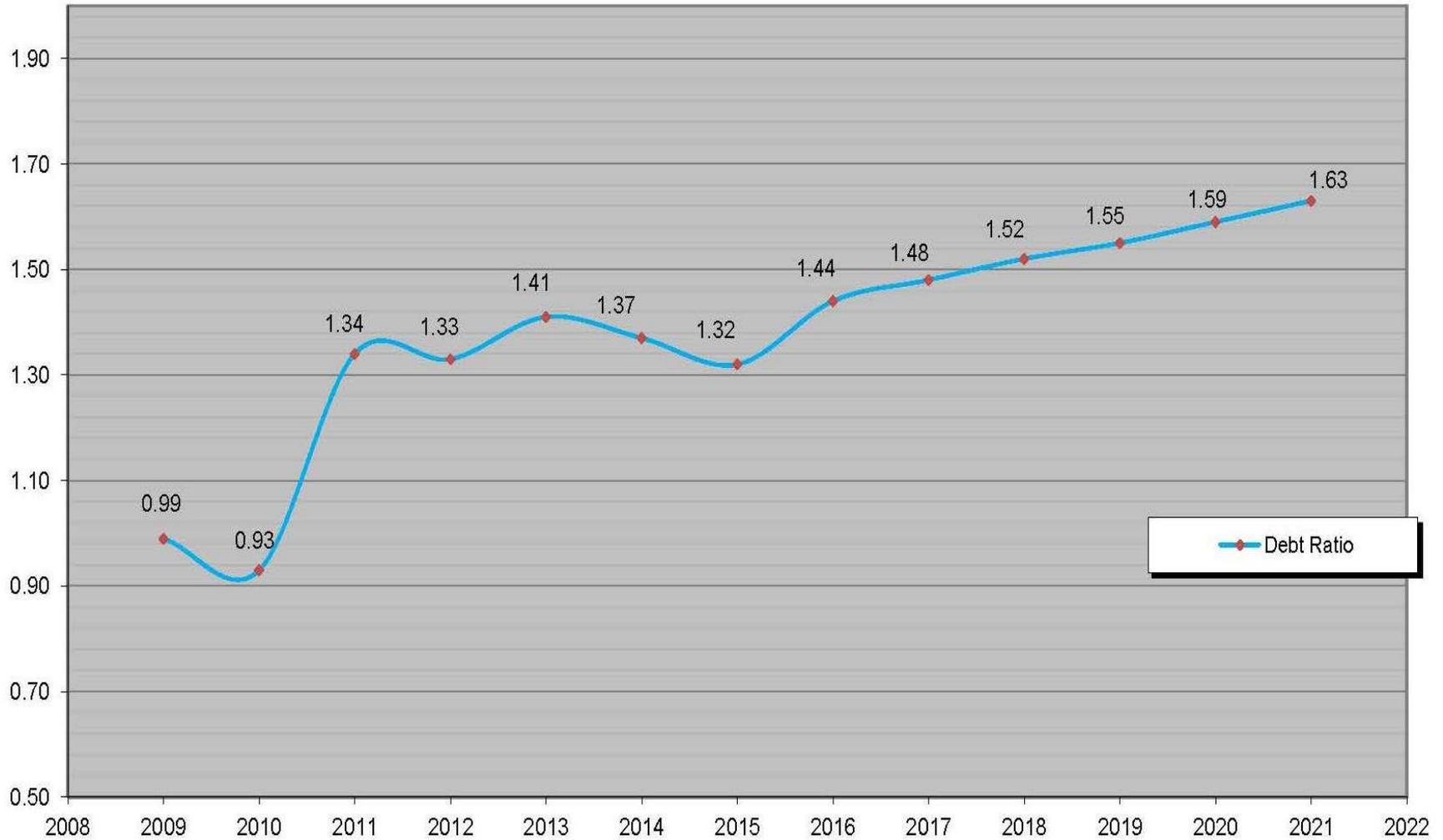
- **Solid waste fund** finances the collection and disposal of trees (wood & leaves), brush, yard waste, and street cleanings from gutters & catch basins.
 - Average household (\$100K) pays about \$20 a year for solid waste disposal
 - Money is budgeted for expanding the brush drop-off area to the north
- **Sidewalk fund** finances the plowing and repair of sidewalks
 - Average household pays about \$10 a year for sidewalk plowing & repair
 - Sidewalk plowing contractor (J-n-D Snow Plowing) went above and beyond the contract requirements this winter in order to provide good service to Wyoming residents
 - 2015 will be the second year of a three-year plowing contract

Water & Sewer Funding

- Four Guiding Parameters
 - Maintain a minimum working capital balance (90-day O&M and debt service)
 - Maintain a minimum bond coverage (net revenue > 1.25 debt service)
 - Maintain modest annual rate adjustments (approximately 3% per year overall)
 - Maintain infrastructure replacement and expansion (> \$100 million in the next 25 years)
- How we can address the four parameters for the next 7 years
 - Working capital balances
 - Bond coverage
 - Commodity rates
 - Capital improvement program

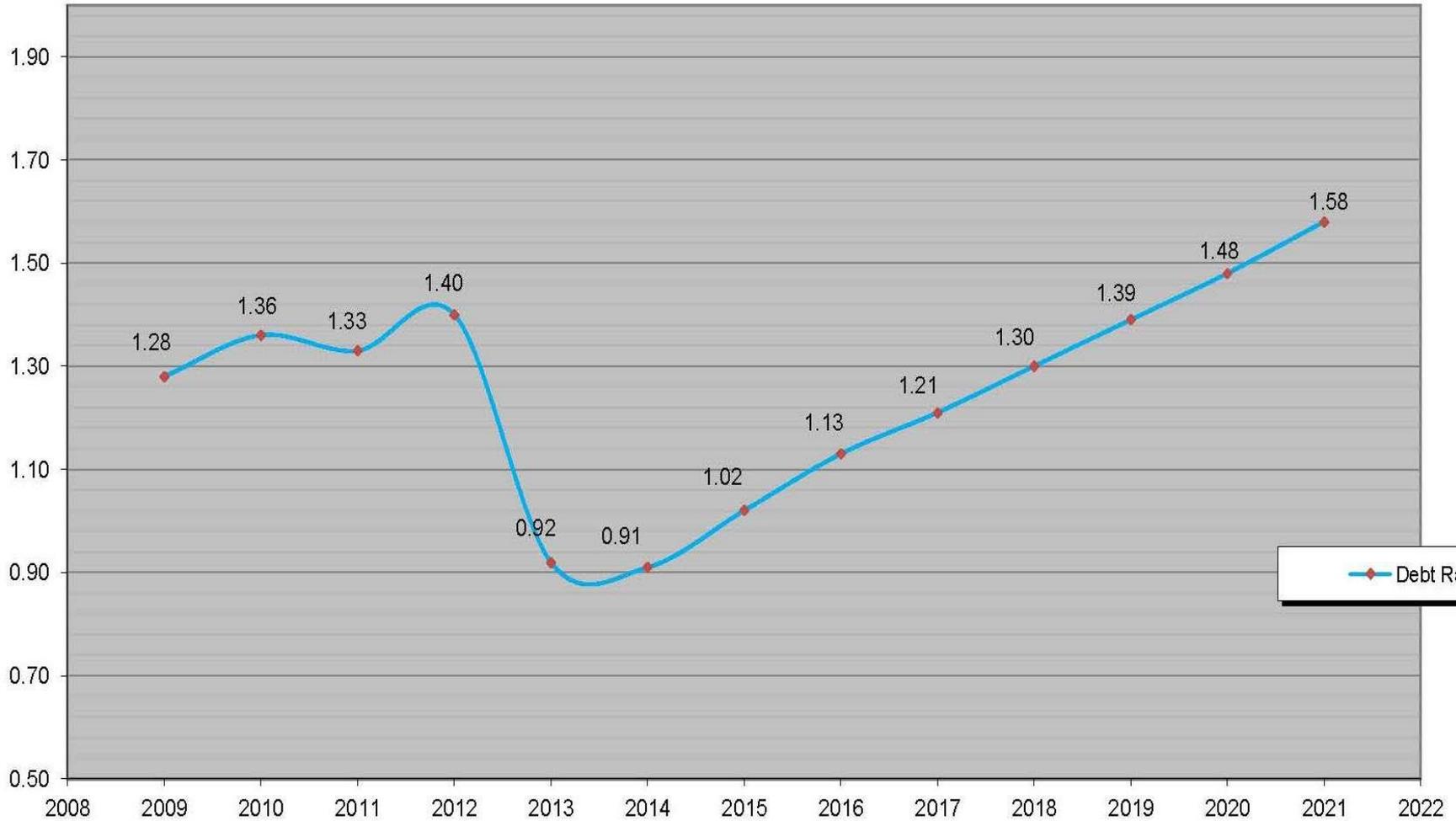
Water Fund

Debt Ratio History & Projections



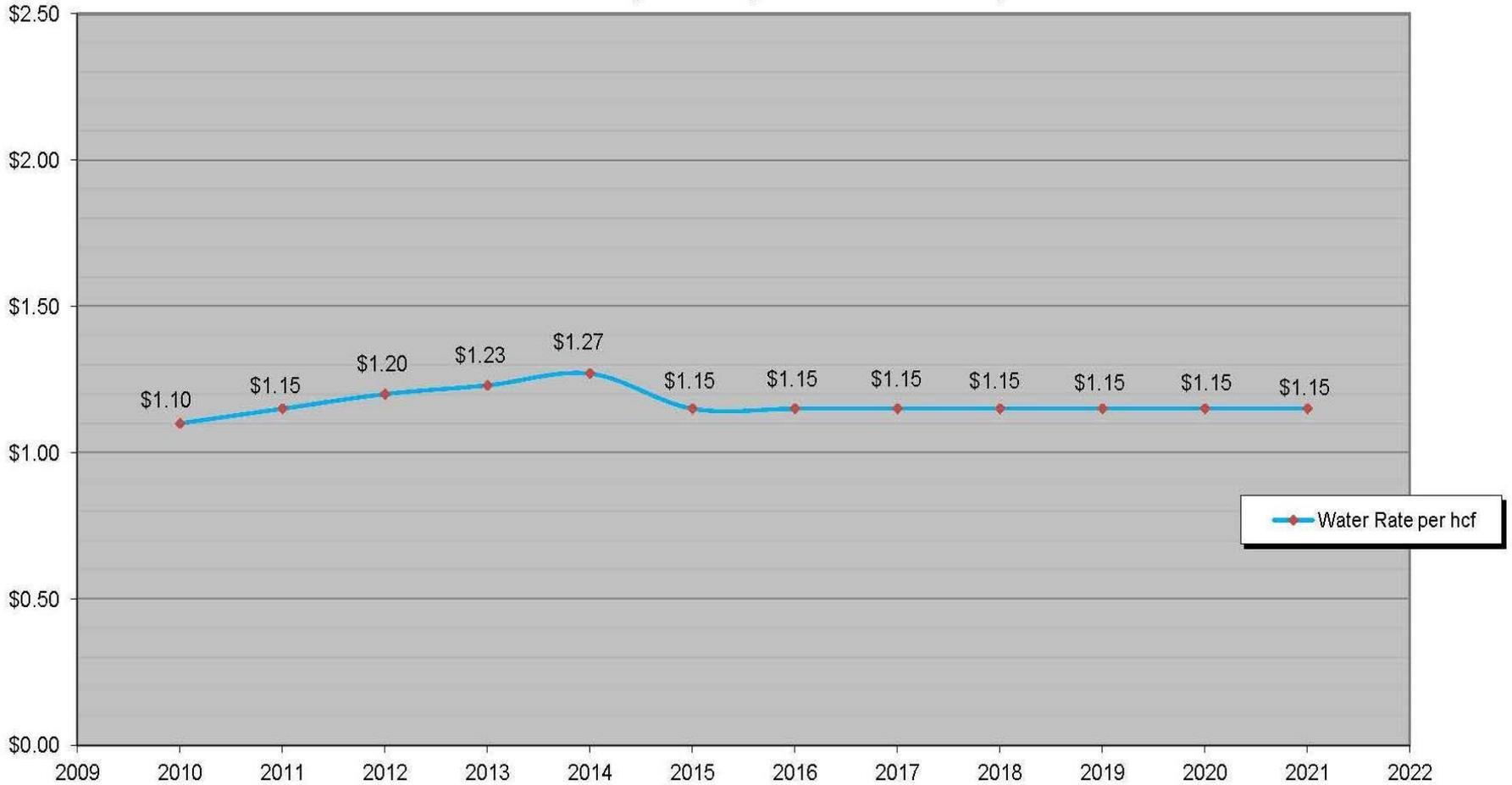
Sewer Fund

Debt Ratio History & Projections



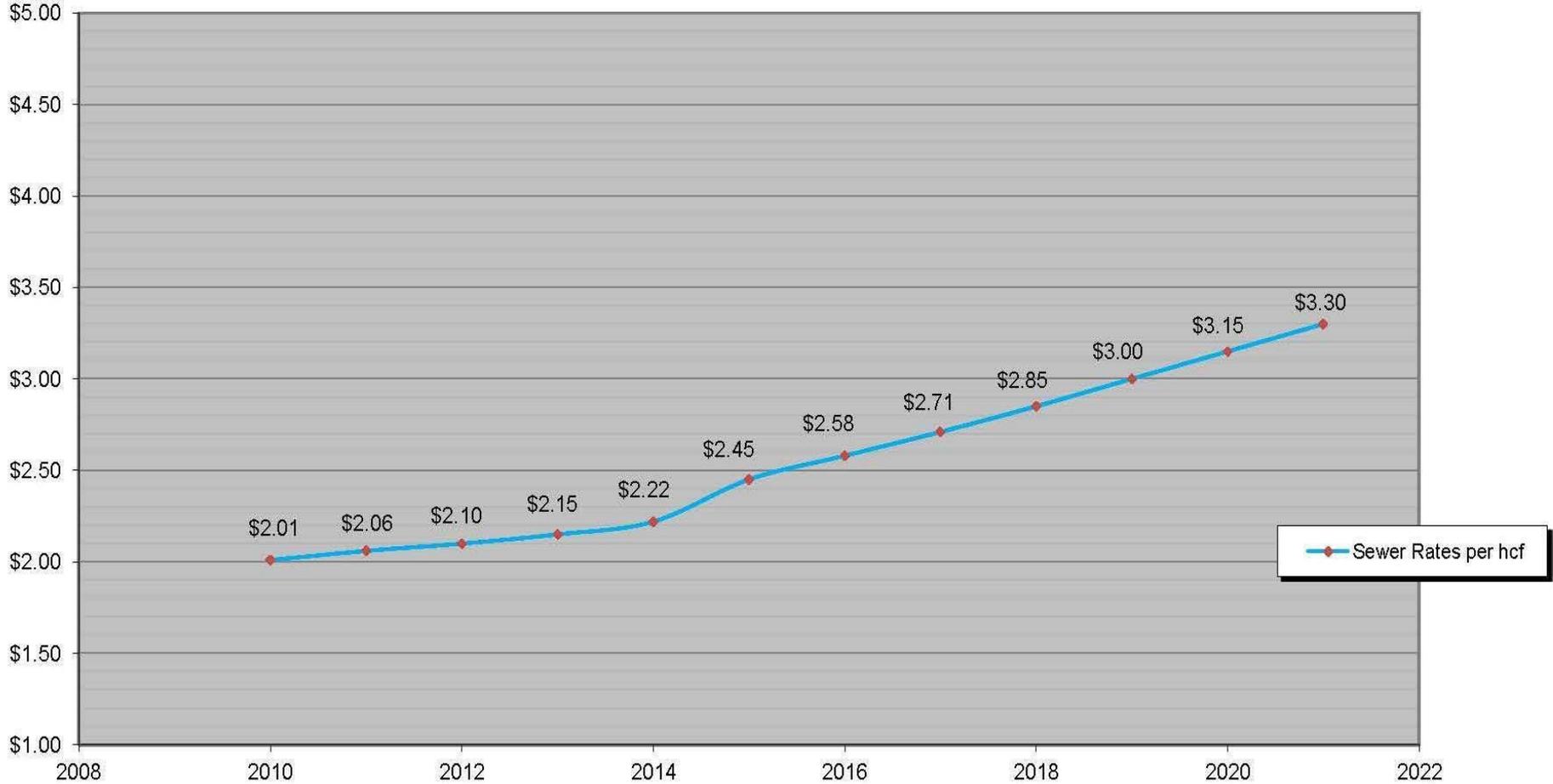
Water Rates

Water Rate History & Projections - In City

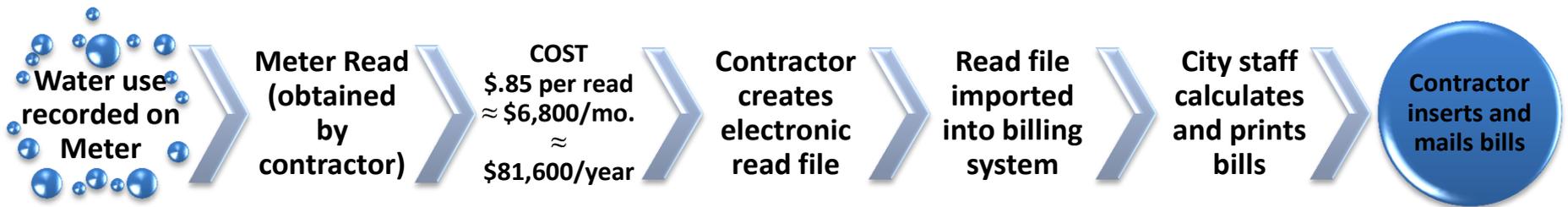


Sewer Rates

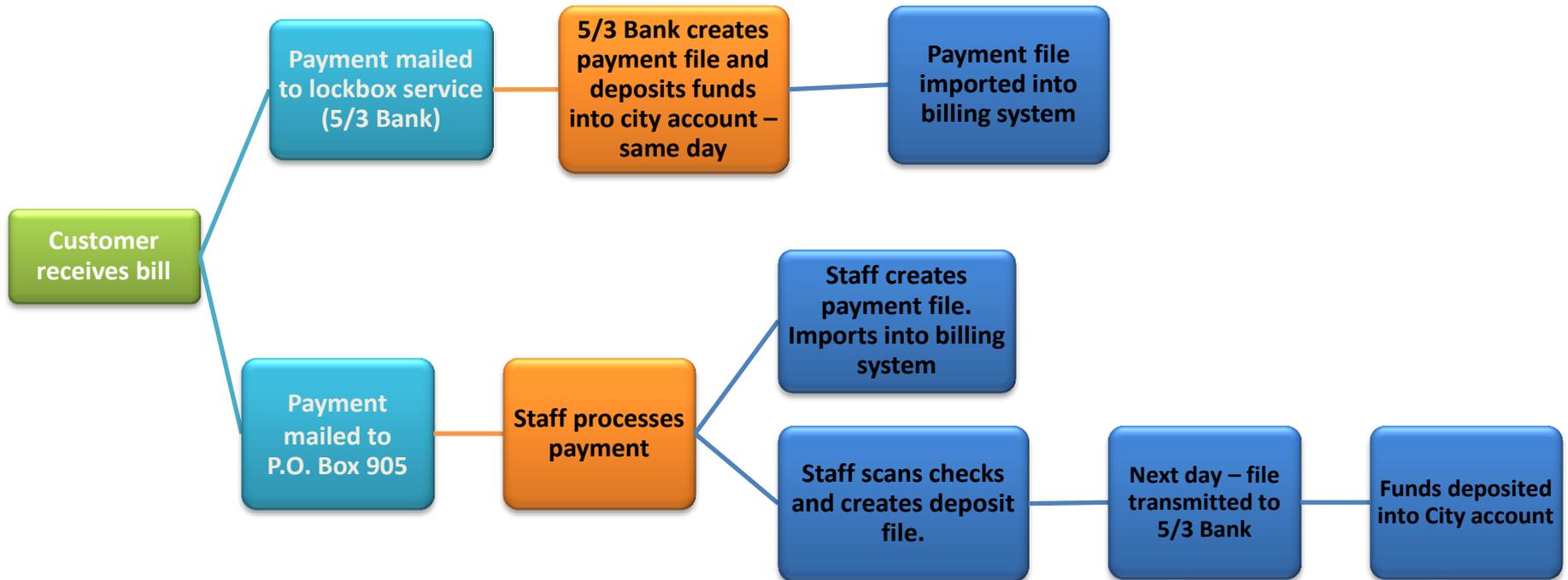
Sewer Rate History & Projections - In City



Meter Reading Process



Payment Flow



Motor Pool

- Vehicle / Equipment Replacement
 - Eight police cruisers (\$260,000)
 - One fire quint and one E-unit (\$750,000)
 - Two public works dump trucks (\$300,000)
 - Two parks mowers and two pick-ups (\$80,000)
 - One WTP auto and one pickup (\$50,000)
 - Two CWP vans and two pick-ups (\$110,000)
- Salt Brine Facility
 - Mixing and storage tanks
 - Covered salt and brine loading area
 - Street Fund expense / Motor Pool Fund financed
 - \$500,000 estimated cost
 - \$100,000 in 2015 for cost / benefit evaluation and engineering

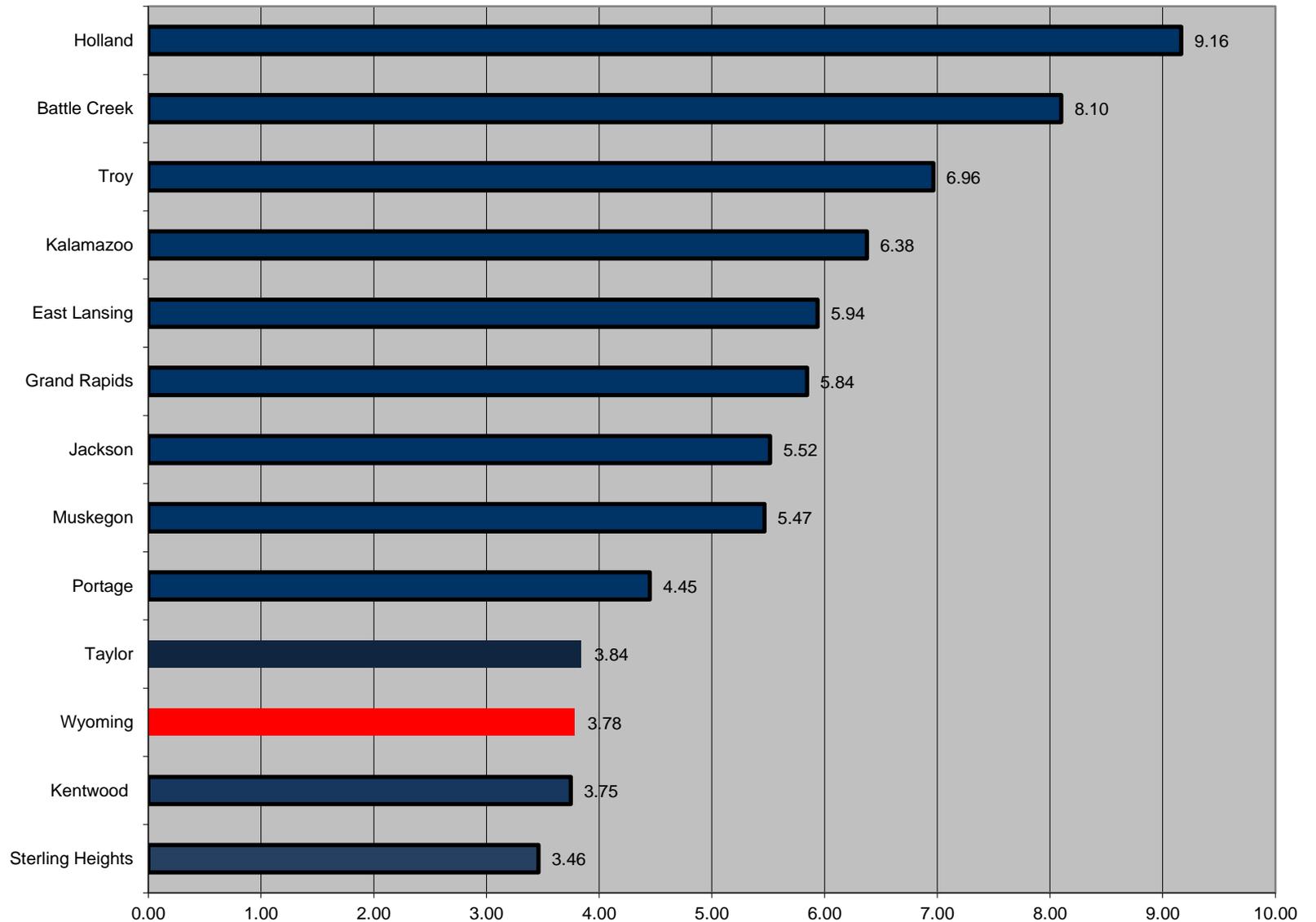
Salt Brine Facility & Applicators



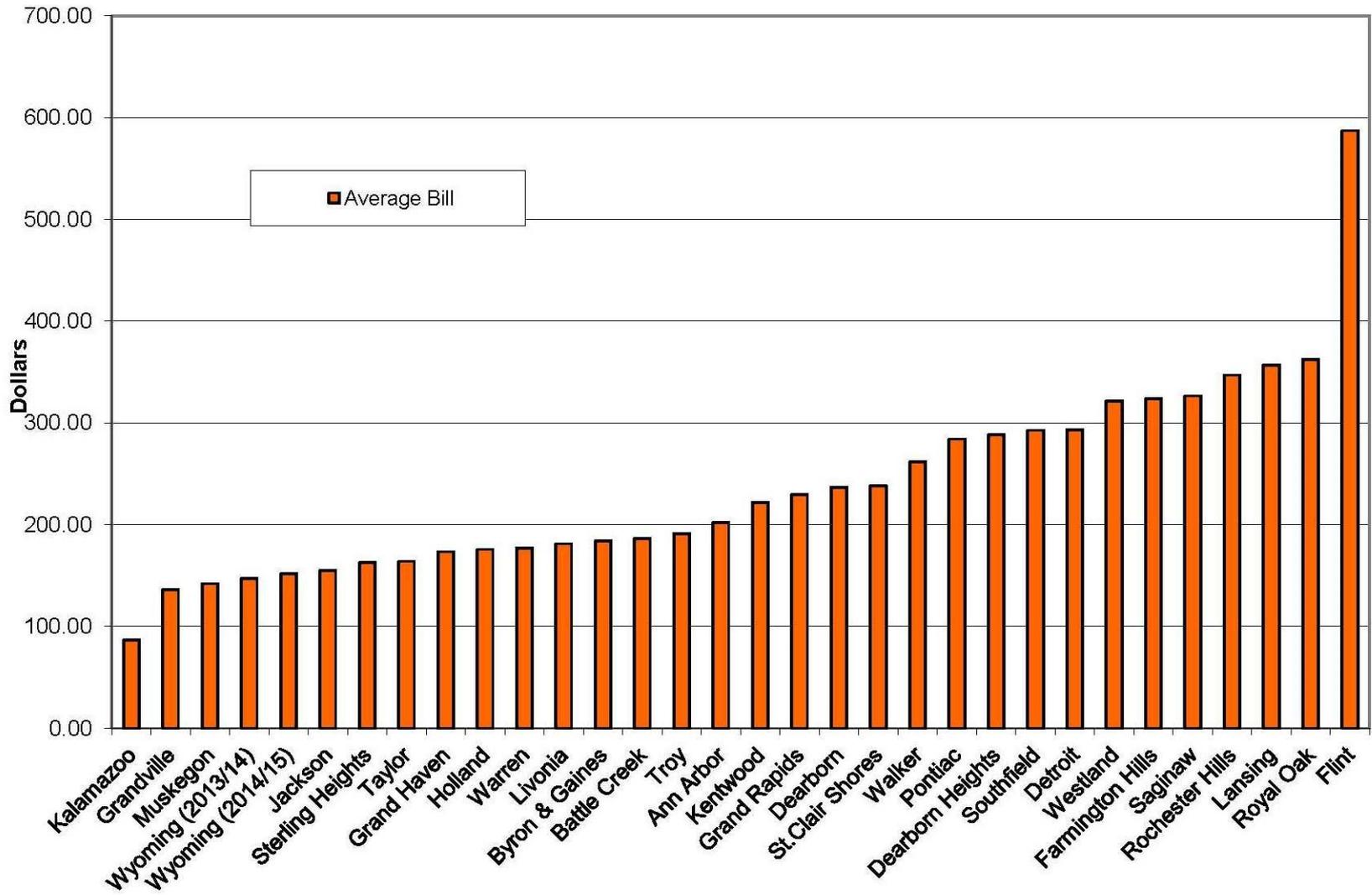
Conclusions

- Total Budget up 2.83%
- Total Administration down to 6.47% of total budget
- Public Safety approximately 66% of Total General Fund Budget
- Tax revenues up 2.83%
- State Shared Revenue up 3.70%
 - No EVIP included, too volatile

Number of City Personnel per 1,000 residents not including Utilities staff.



Average Residential Non-Winter Quarter Water & Sewer Bill - April 2014



Total Costs Per Capita

