City of Wyoming 2017 Budget Presentation Slides

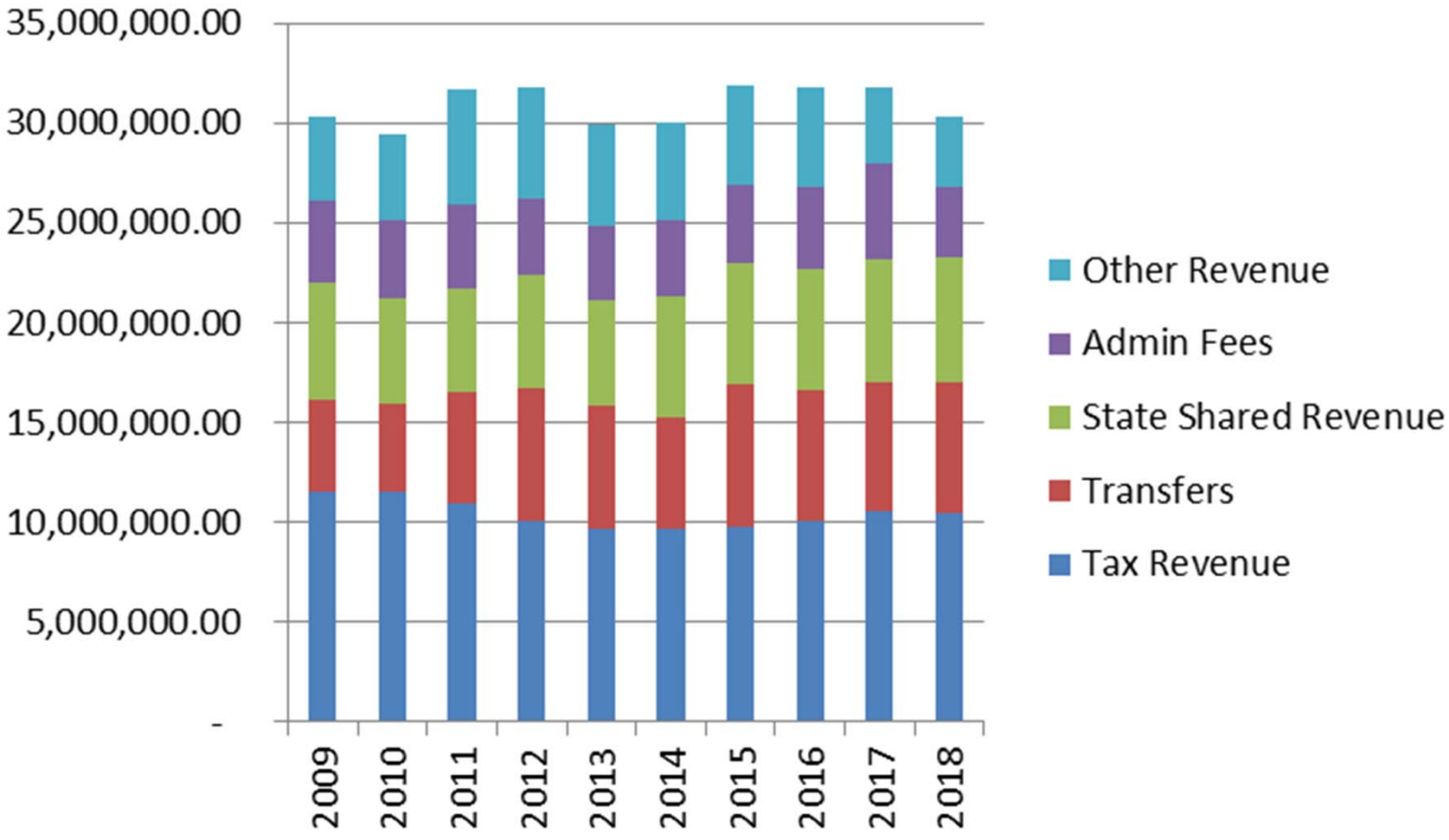
- February 13, 2017 Work Session:
  - General Fund (pages 1-26)
- March 13, 2017 Work Session:
  - Utilities and Streets (pages 27-41)
  - General Fund (pages 42-52)
- April 10, 2017 Work Session:
  - Police and Fire (pages 53-69)
  - Community Development (pages 70-94)
  - General Fund (pages 95-106)
- May 1, 2017 Public Hearing (pages 107-120)

Council Work Session

February 13, 2017

2017-2018 Budget

Where does the General Fund money come from?



Where does the General Fund money come from?

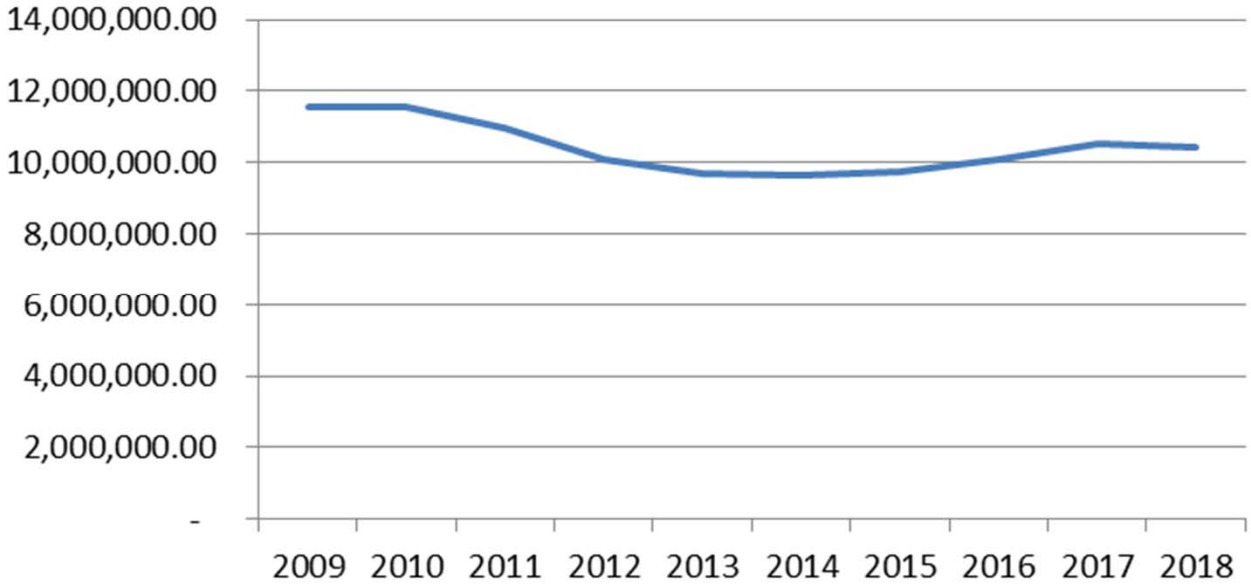
Revenue Type	10 Year Average	2018 Proposed
Taxes & Transfers	53%	$17,031,200
State Shared	19%	$6,230,427
Administrative Fee	13%	$3,551,004
Other	15%	$3,592,694

Property Tax Millage Rates

	2012	2013	2014	2015	2016	2017	2018
General	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695
Public Safety	1.25	1.25	1	1.25	1.25	1.25	1.25
Fire	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Police	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Parks & Rec	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Sidewalks	0.15	0.15	0.2	0.2	0.2	0.2	0.2
Yard Waste	0.4	0.4	0.35	0.35	0.35	0.35	0.35
Library	0.1	0.1	0.1	0.1	0.37	0.37	0.37
Debt Service	0.25	0.25	0.27	0.27	-	-	-
Capital Improvement	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678
Total	11.8873	11.8873	11.6573	11.9073	11.9073	11.9073	11.9073

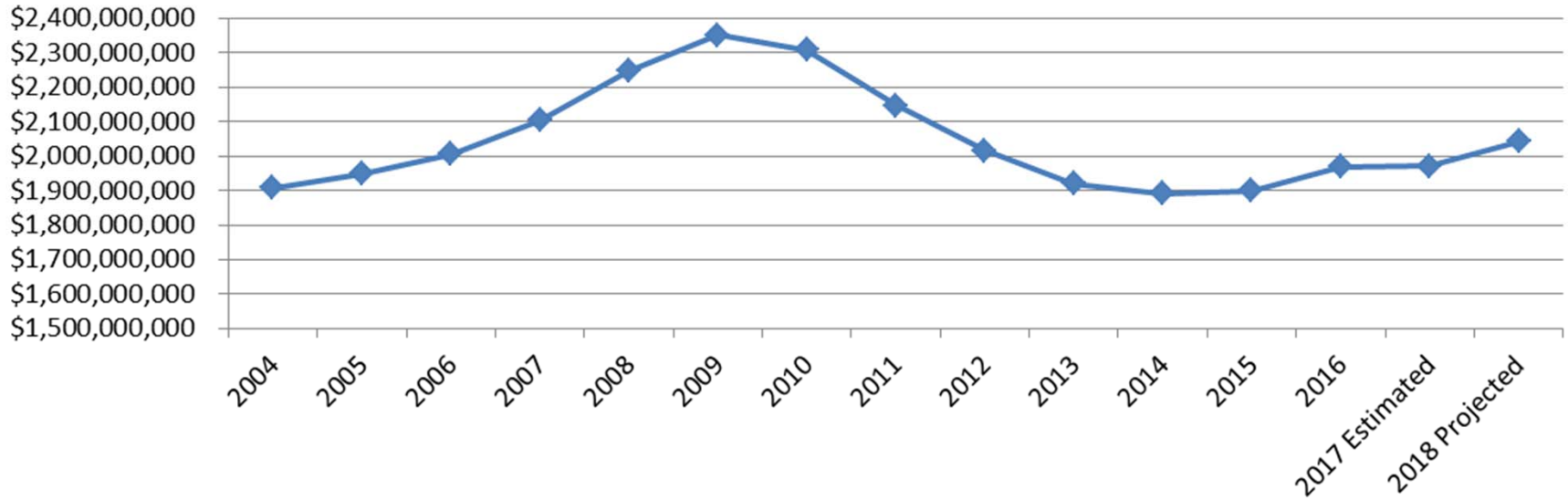
	Authorized	Headlee Limit	Levied	Available
Charter-Aggregate	11.0900	10.5405	10.3073	0.2332
Charter-Public Safety	1.2500	1.2500	1.2500	0.0000
State-Yard Waste	3.0000	2.7890	0.3500	2.4390
Total Tax Rate	15.3400	14.5795	11.9073	2.6722

General Fund Tax Revenue



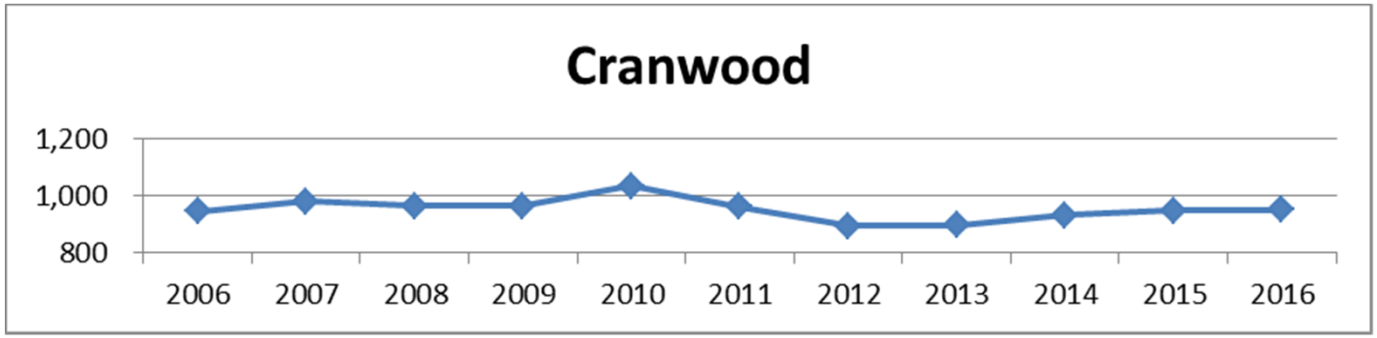
Tax Year	% Change	$ Change
2010	0.19%	21,581
2011	-5.26%	(608,588)
2012	-7.82%	(857,093)
2013	-3.99%	(4,032)
2014	-0.57%	(55,134)
2015	1.05%	101,781
2016	3.48%	339,183
2017	4.45%	448,791
2018	-0.91%	(95,454)

Taxable Value History

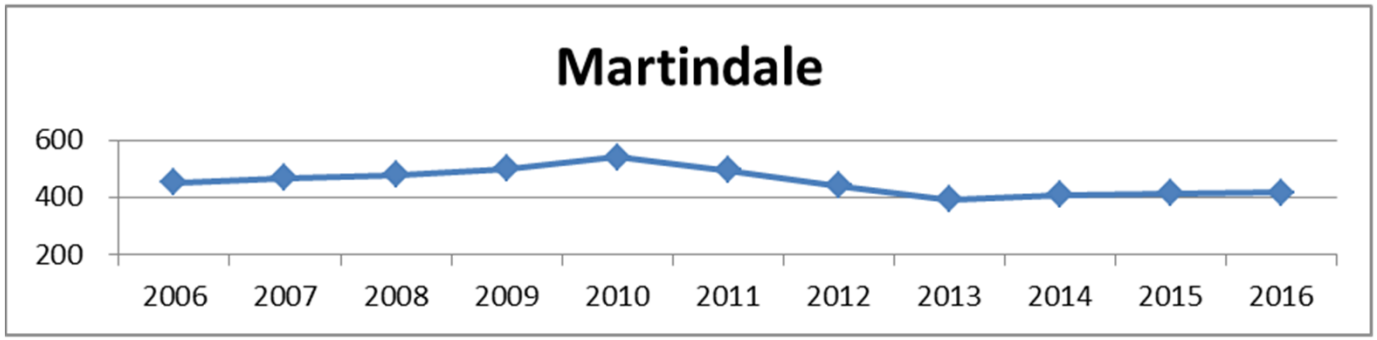


- FY 2009 Taxable Value $2,350,705,873
- FY 2018 Projected Taxable Value $2,044,007,762
- The difference between 2009 and 2018 values represents $2,428,895 in property tax revenue for one year in General Fund

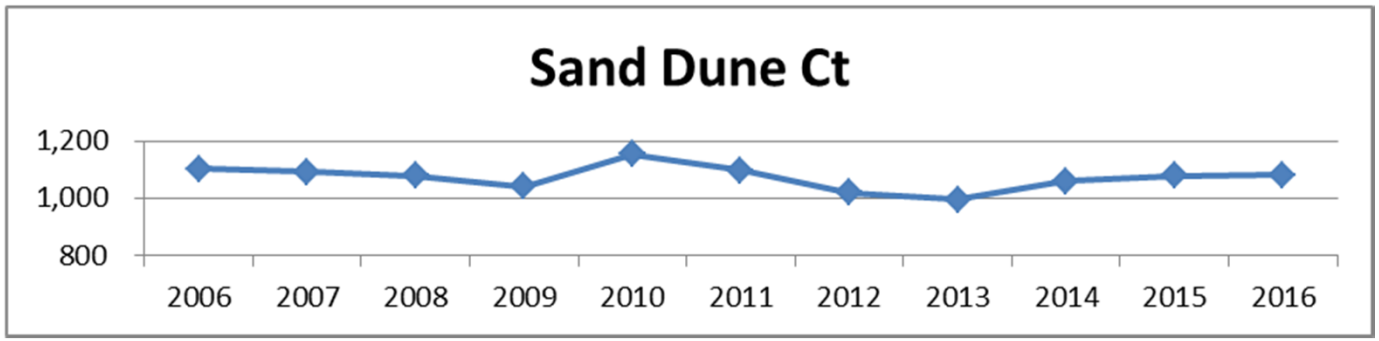
Tax Bill Examples:
City Portion of Property Tax Bill



2006 $946
2010 $1,034
2016 $951

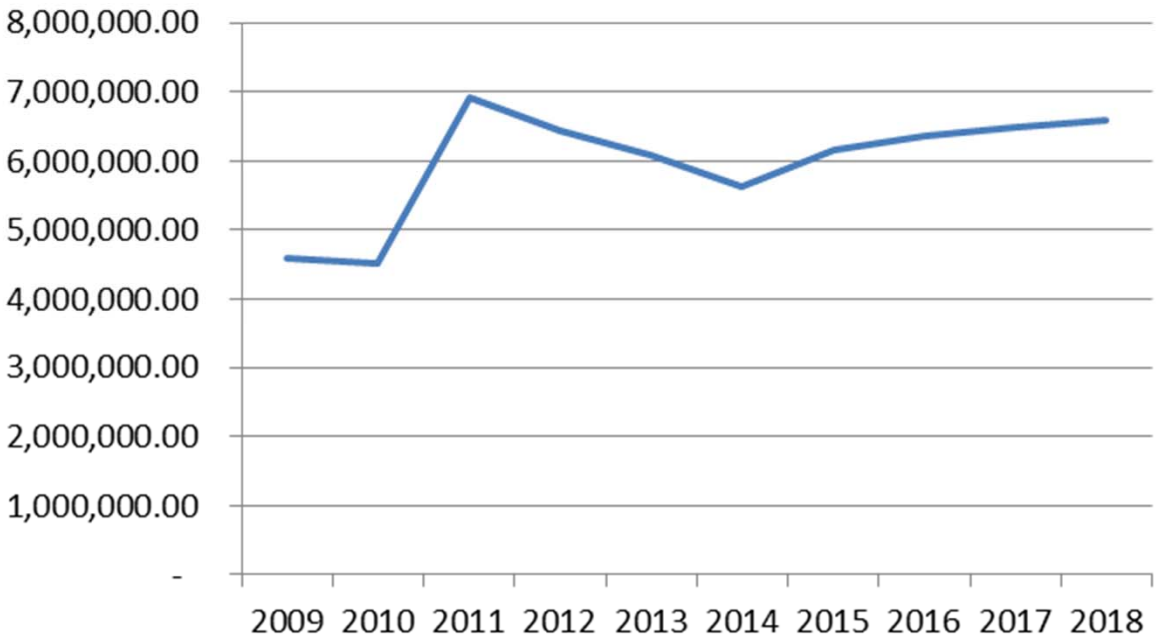


2006 $454
2010 $543
2016 $418



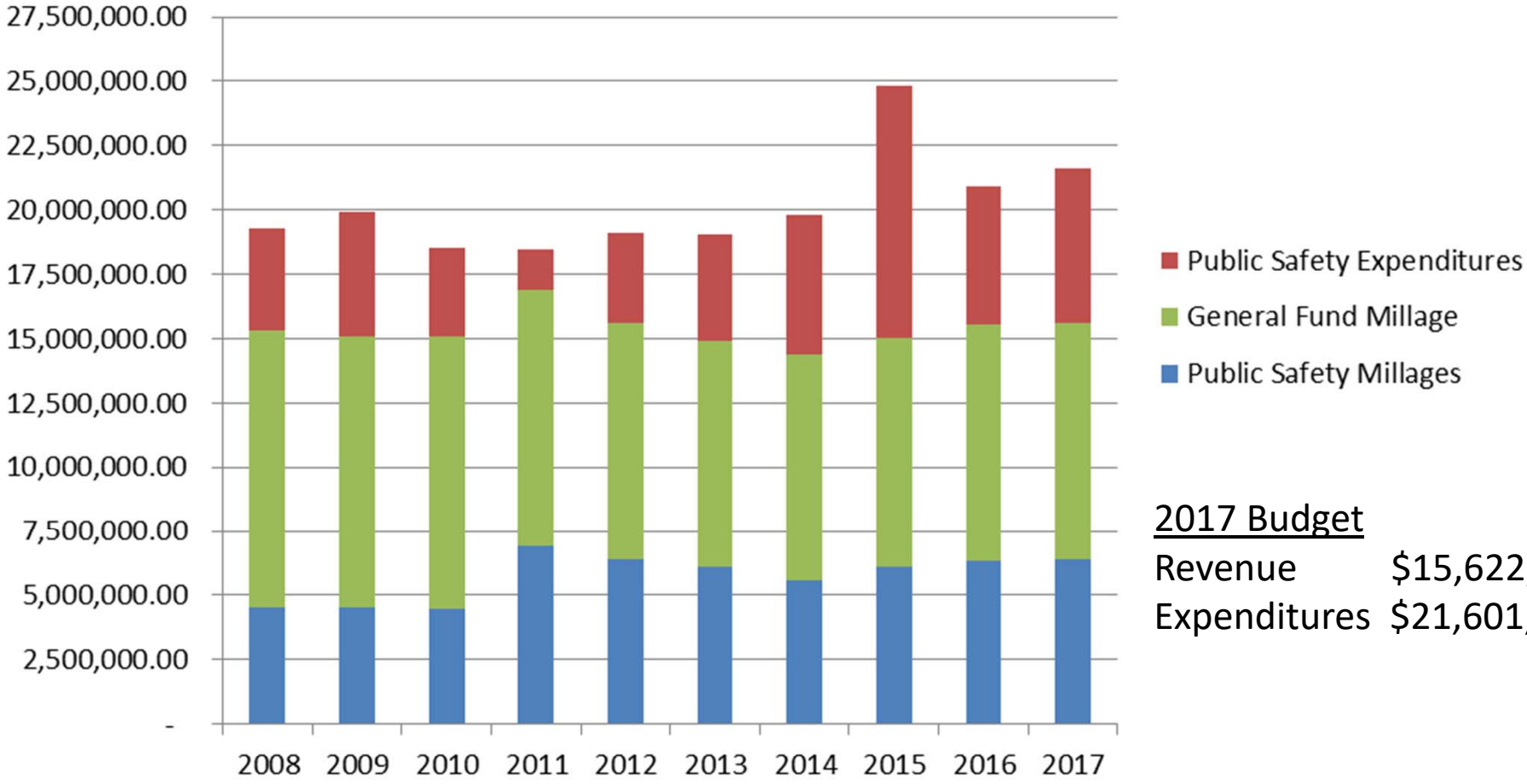
2006 $1,105
2010 $1,157
2016 $1,084

Police, Fire and Public Safety Millage Revenue



Tax Year	% Change	$ Change
2010	-1.58%	(72,554)
2011	53.27%	2,403,519
2012	-6.73%	(465,223)
2013	-5.71%	(368,412)
2014	-7.37%	(448,181)
2015	9.26%	521,427
2016	3.38%	208,203
2017	1.89%	120,138
2018	1.61%	104,261

Total Property Tax Revenue Compared To Total Public Safety Expenditures

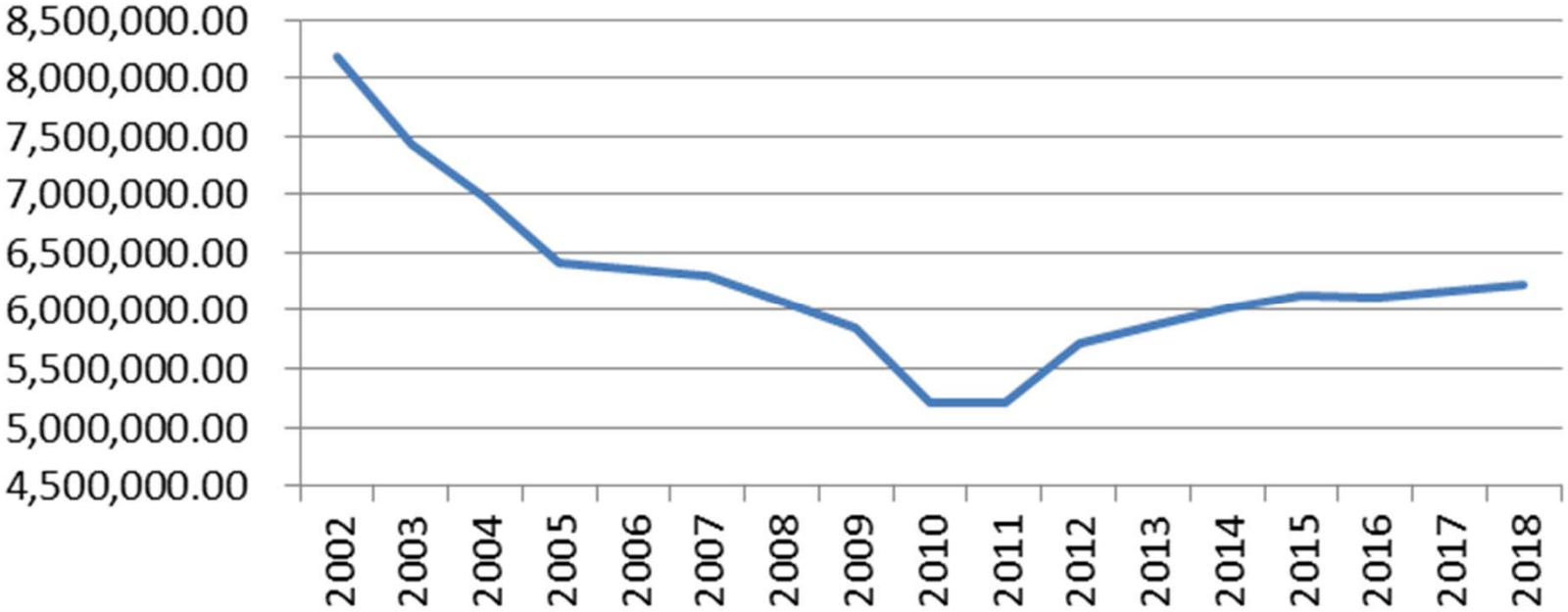


2017 Budget

Revenue	$15,622,485
Expenditures	$21,601,244

Property tax revenue excluding administrative fee

State Revenue Sharing



Fiscal Year	% Change	$ Change	Fiscal Year	% Change	$ Change
2003	-9.17%	(749,400)	2011	0.00%	0
2004	-6.12%	(454,200)	2012	9.91%	516,044
2005	-7.95%	(553,900)	2013	-7.60%	434,641
2006	-0.91%	(58,400)	2014	13.86%	732,524
2007	-0.96%	(61,000)	2015	1.72%	103,556
2008	-3.46%	(217,800)	2016	-0.09%	(5,280)
2009	-3.73%	(226,552)	2017	0.94%	57,795
2010	-11.06%	(647,270)	2018	0.90%	55,351

State Revenue Sharing

Year	Statutory Reduction
2003	239,871.00
2004	886,520.82
2005	1,132,116.41
2006	1,331,155.38
2007	1,360,335.87
2008	1,610,303.38
2009	1,444,379.06
2010	1,868,119.98
2011	2,605,922.14
2012	2,592,859.91
2013	2,619,053.37
2014	2,666,118.11
2015	2,698,971.21

Total statutory revenue lost for 2003-2015:
$23,055,726.64

Data Source: Michigan Municipal League website, www.savemicity.org

Administrative Cost Allocation

Expenses Included

- Council
- City Manager's Office
- Accounting
- Treasury
- Assessor & Board of Review
- Legal Services
- City Clerk (excluding elections)
- Central Services
- Facilities
- Computer Services
- City Hall Building Rent

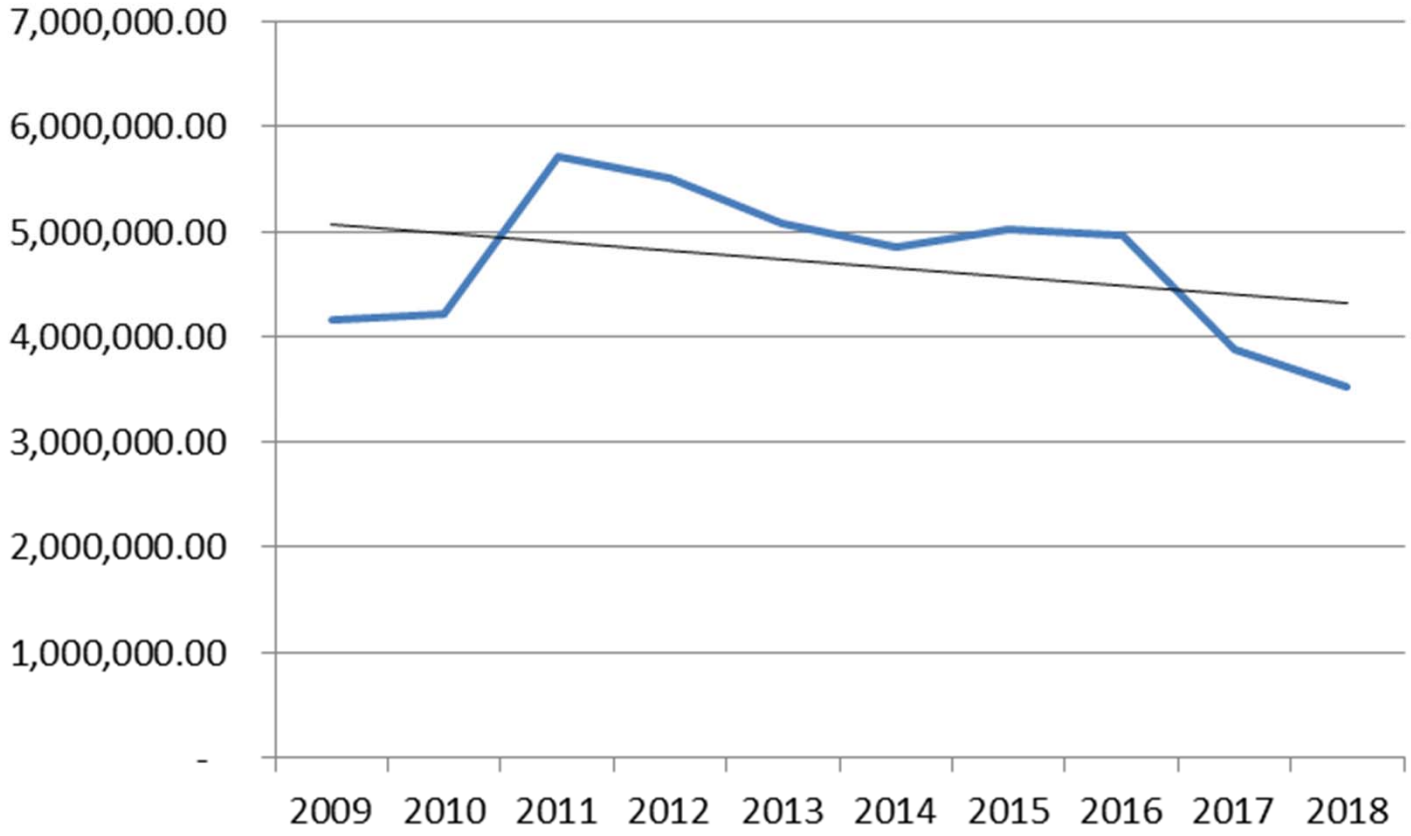
2017 Total Costs Allocated to Other Funds

$4,747,830

2018 Total Costs Allocated to Other Funds

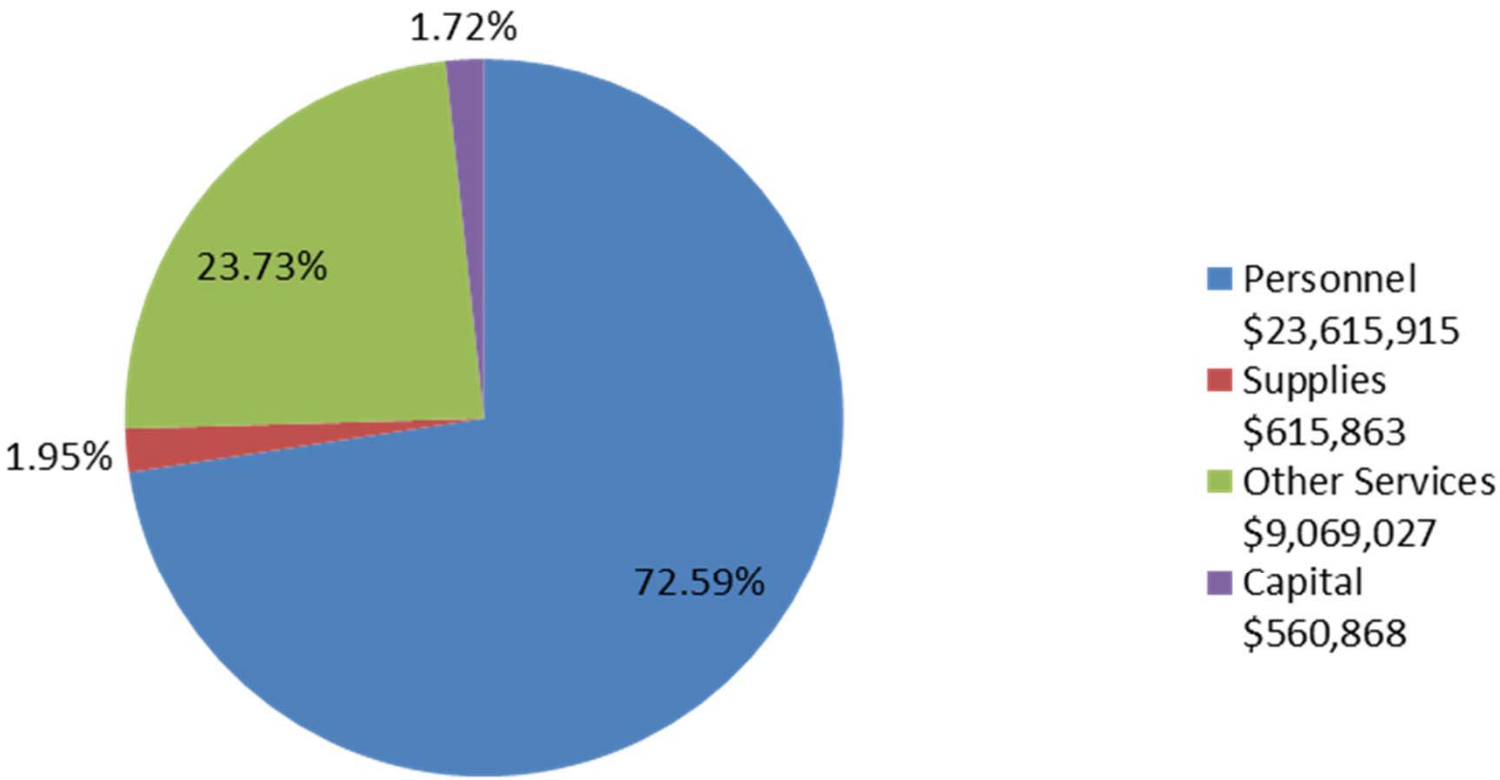
$3,551,004

Other Revenue Sources



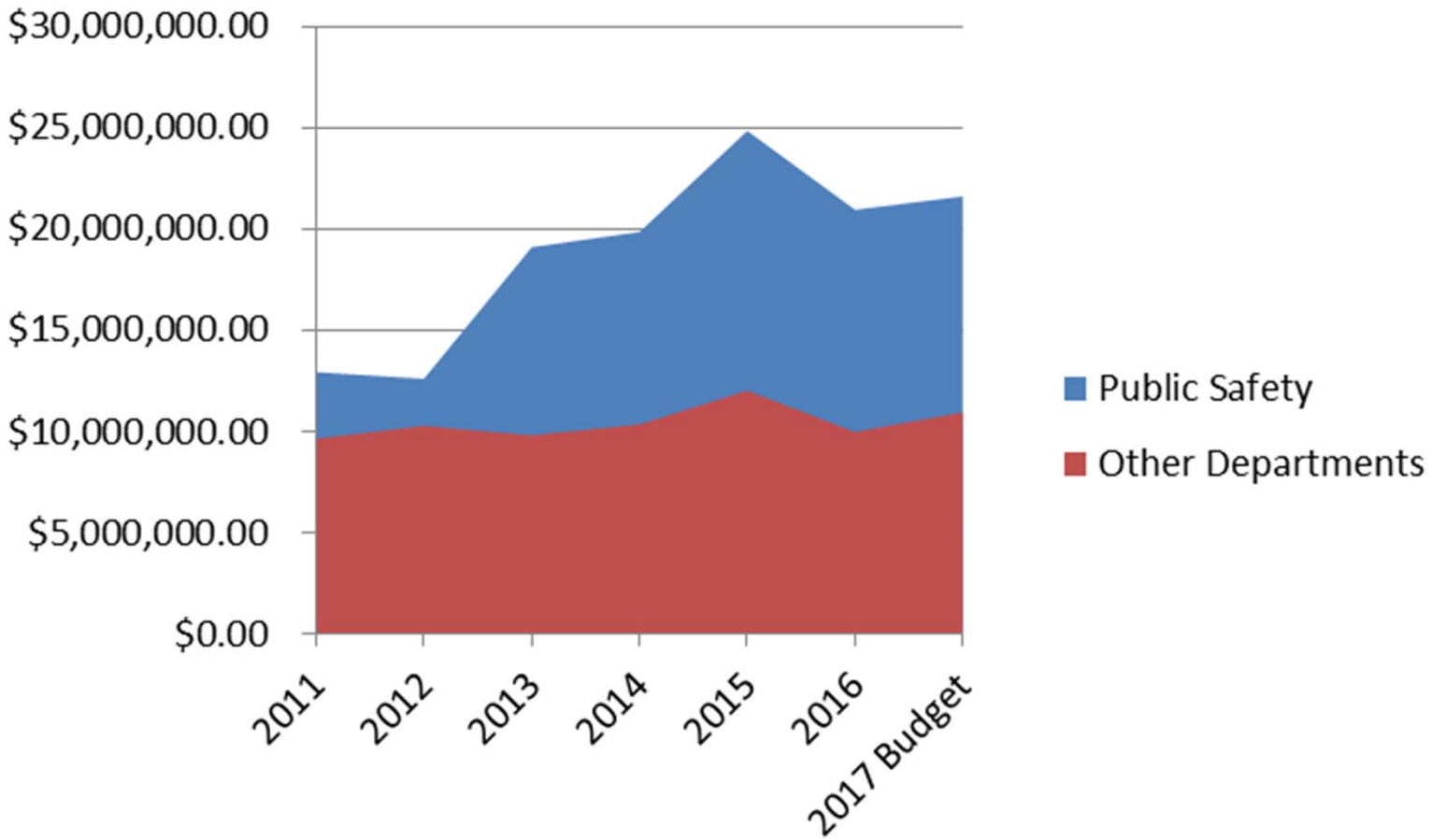
2017 Estimated	2018 Proposed
$3,873,531	$3,592,694

General Fund Expenditures



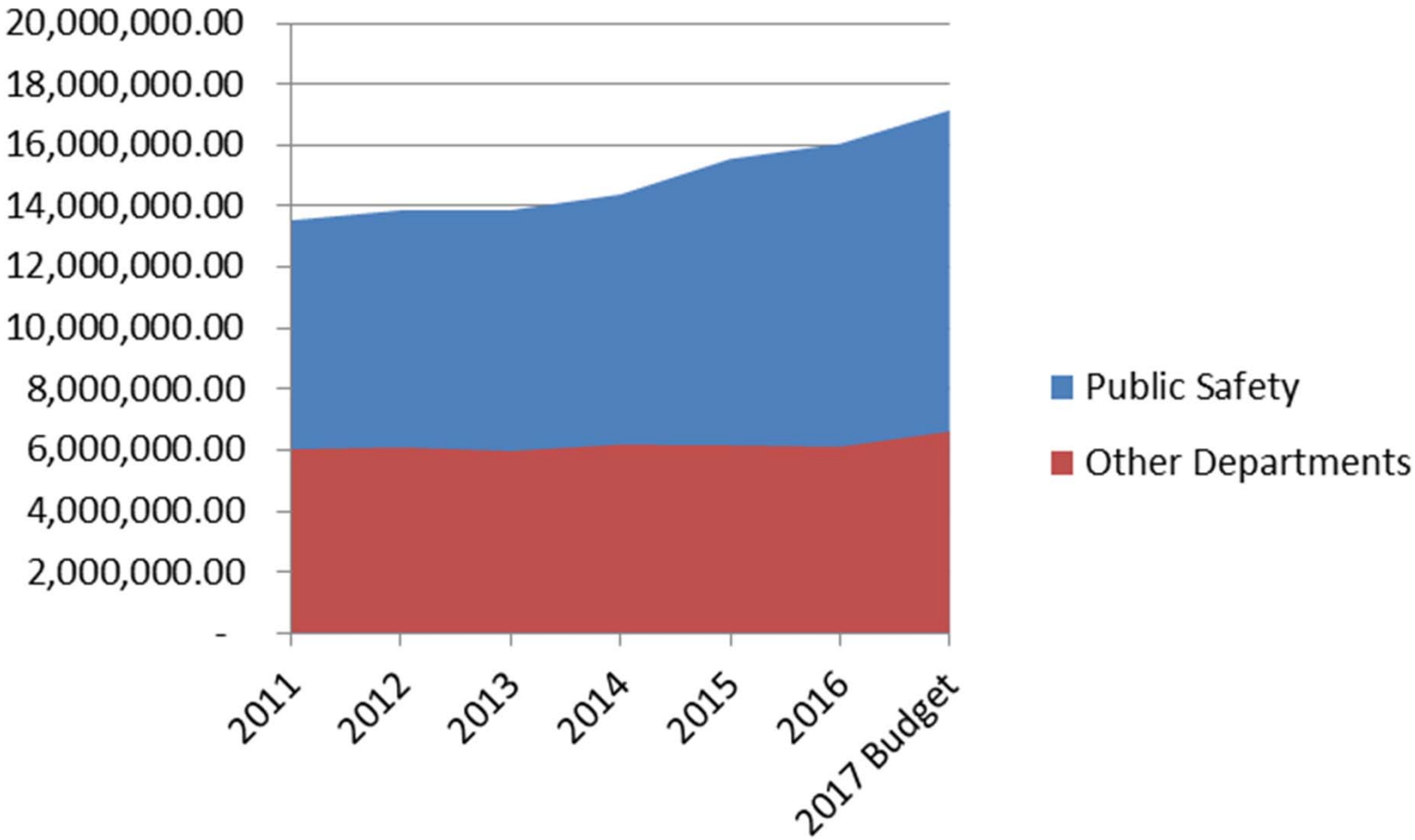
Based on 2017 Budget

General Fund Total Expenditure Historical Increases

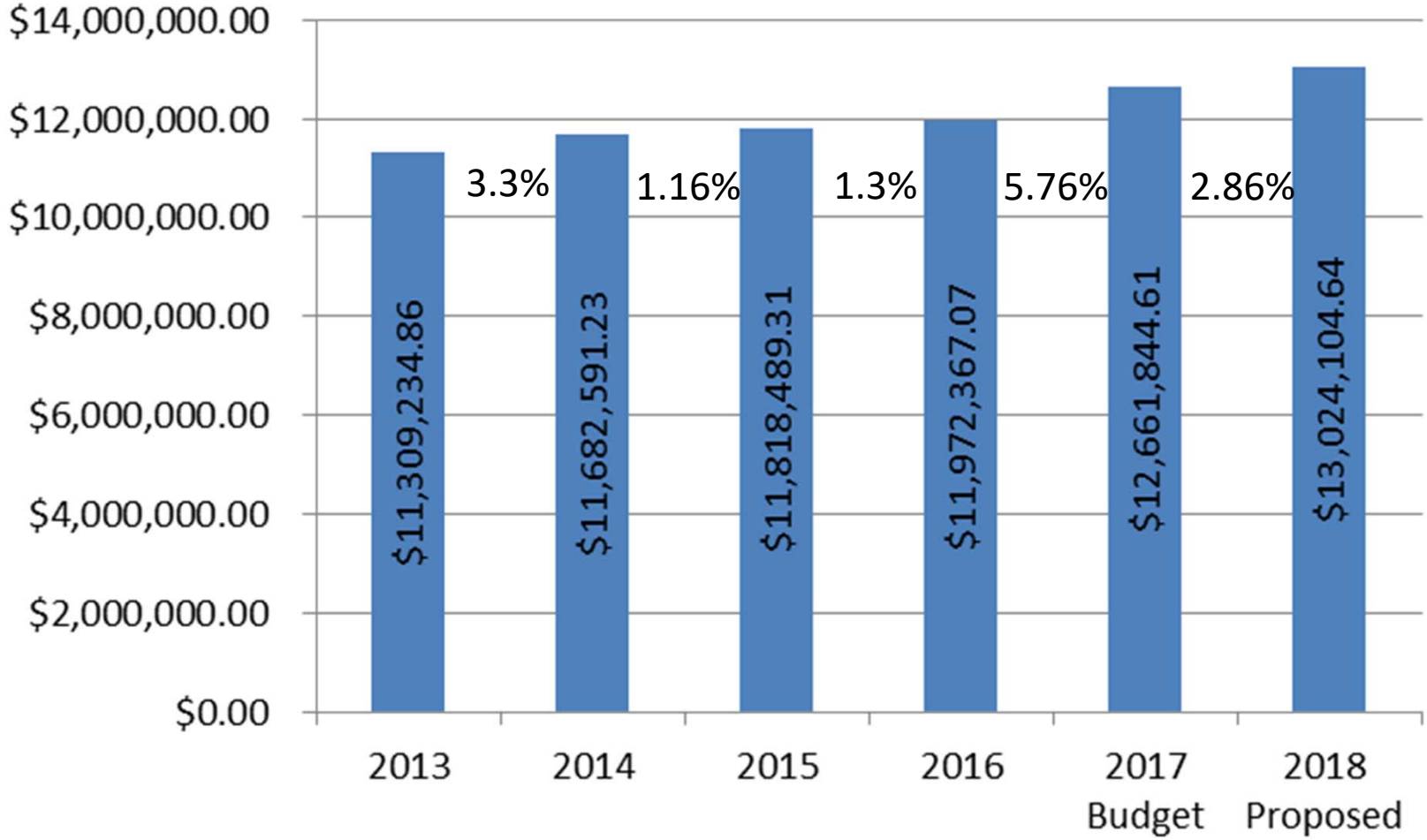


The increase seen in fiscal year 2015 is related to the advanced payoff of the building authority bonds.

General Fund Personnel Expenditure Historical Increases

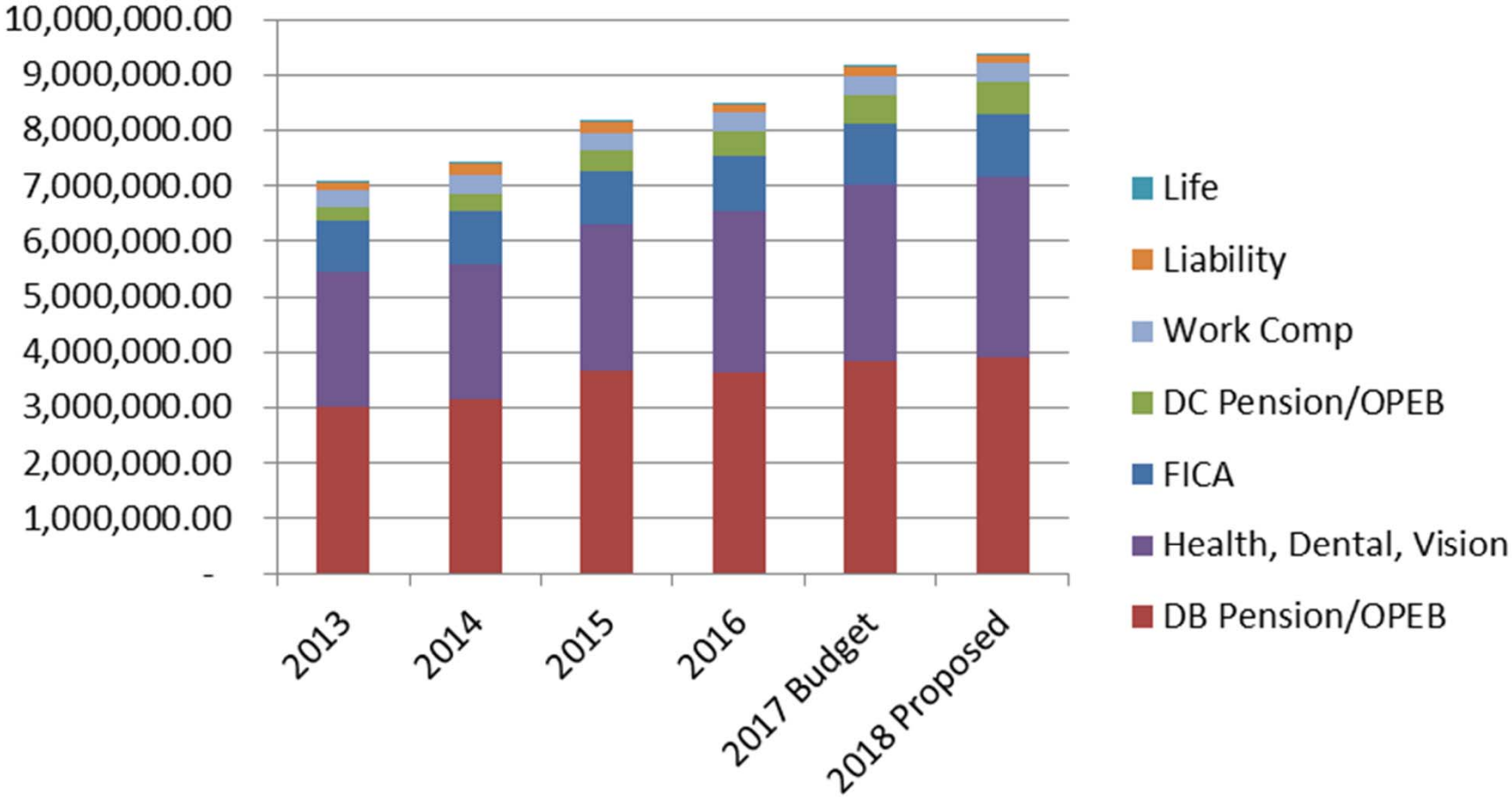


General Fund Full Time Wages



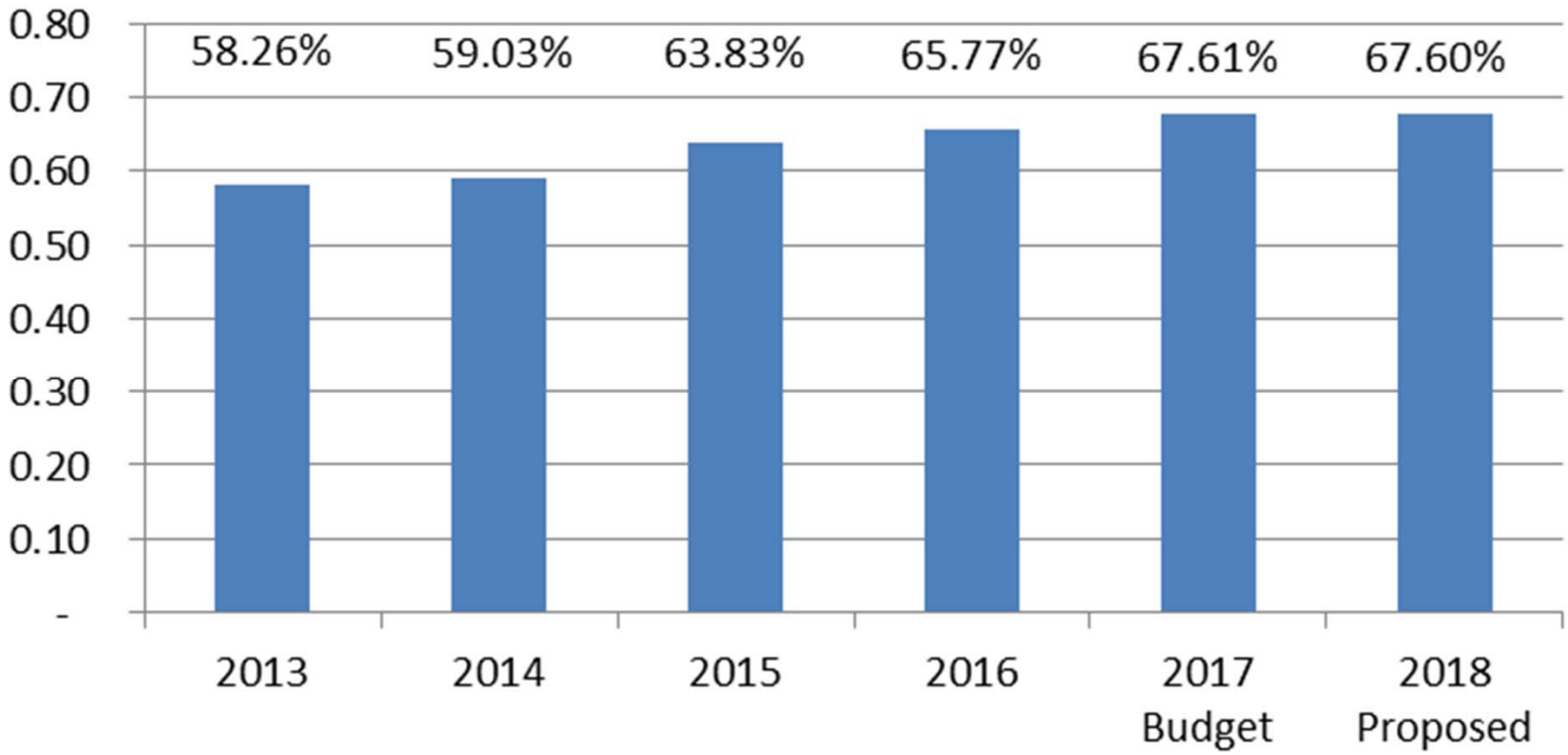
Excludes overtime and longevity

General Fund Benefit Costs



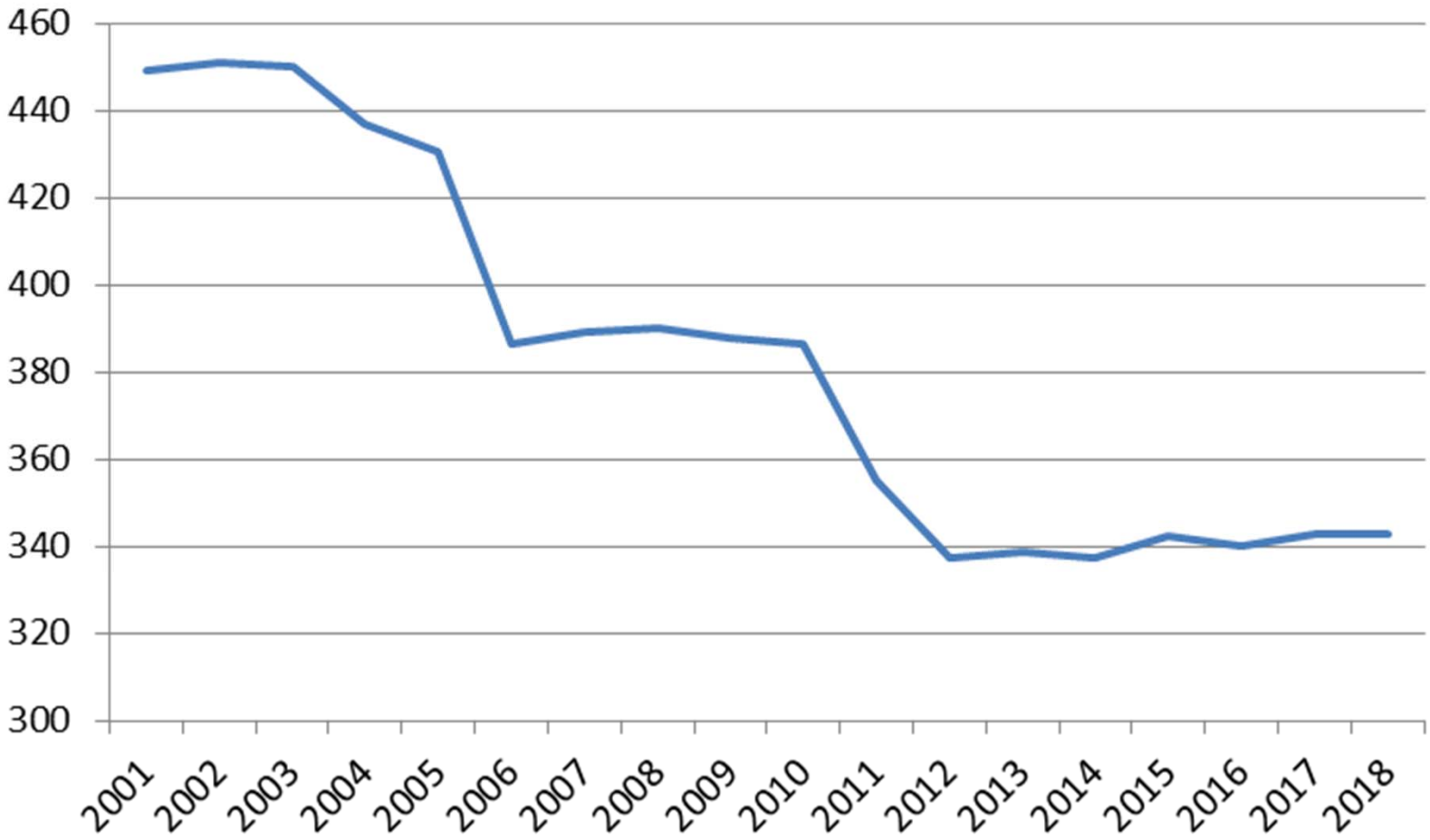
	2013	2014	2015	2016	2017	2018
Total	7,061,324	7,402,871	8,171,814	8,483,066	9,156,283	9,378,921
Increase	-0.47%	4.84%	10.39%	3.81%	7.94%	2.43%

General Fund Benefits as a Percentage of Full Time Payroll

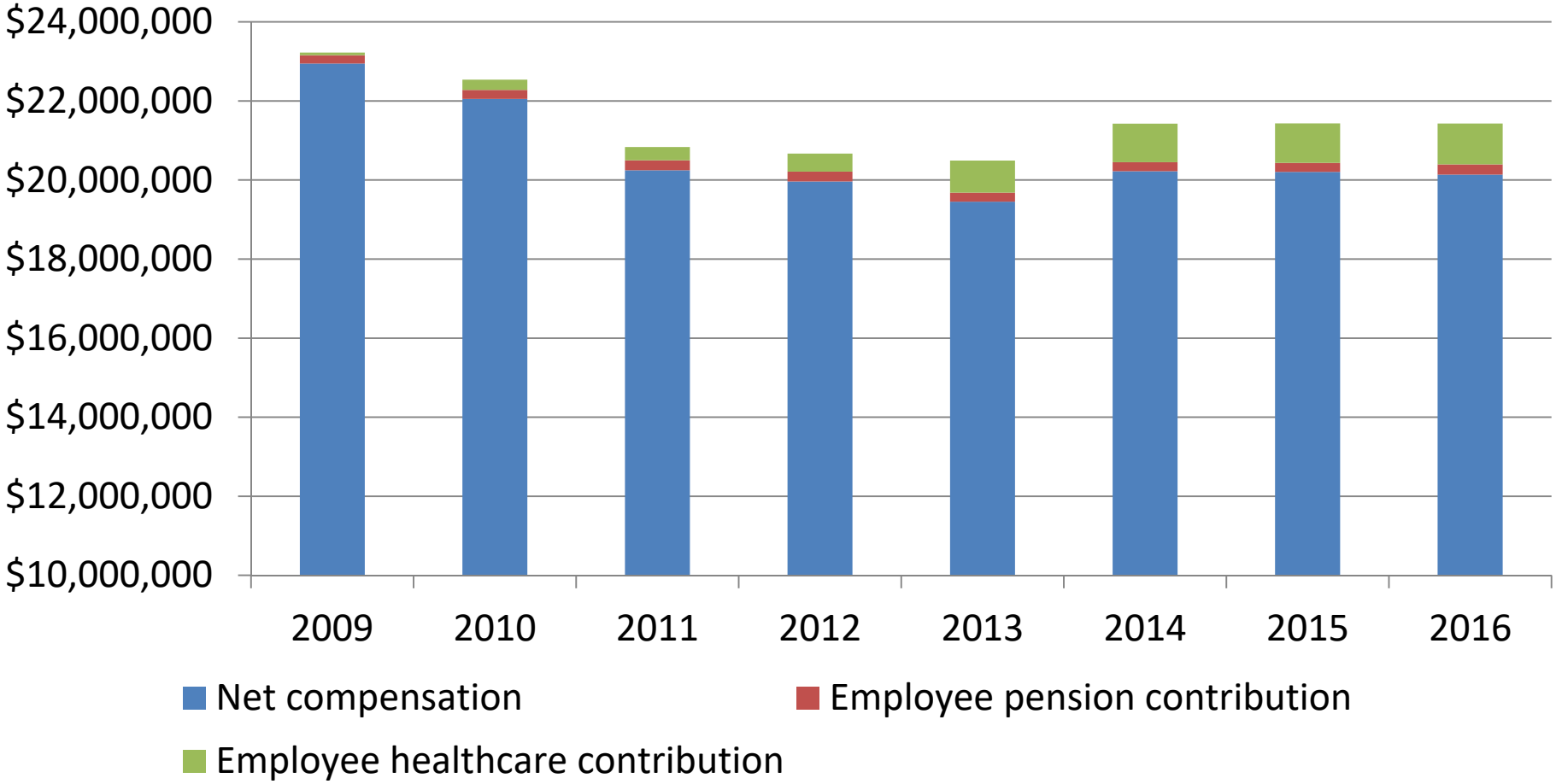


Percentages reflect funded amounts only

Full Time Employee History



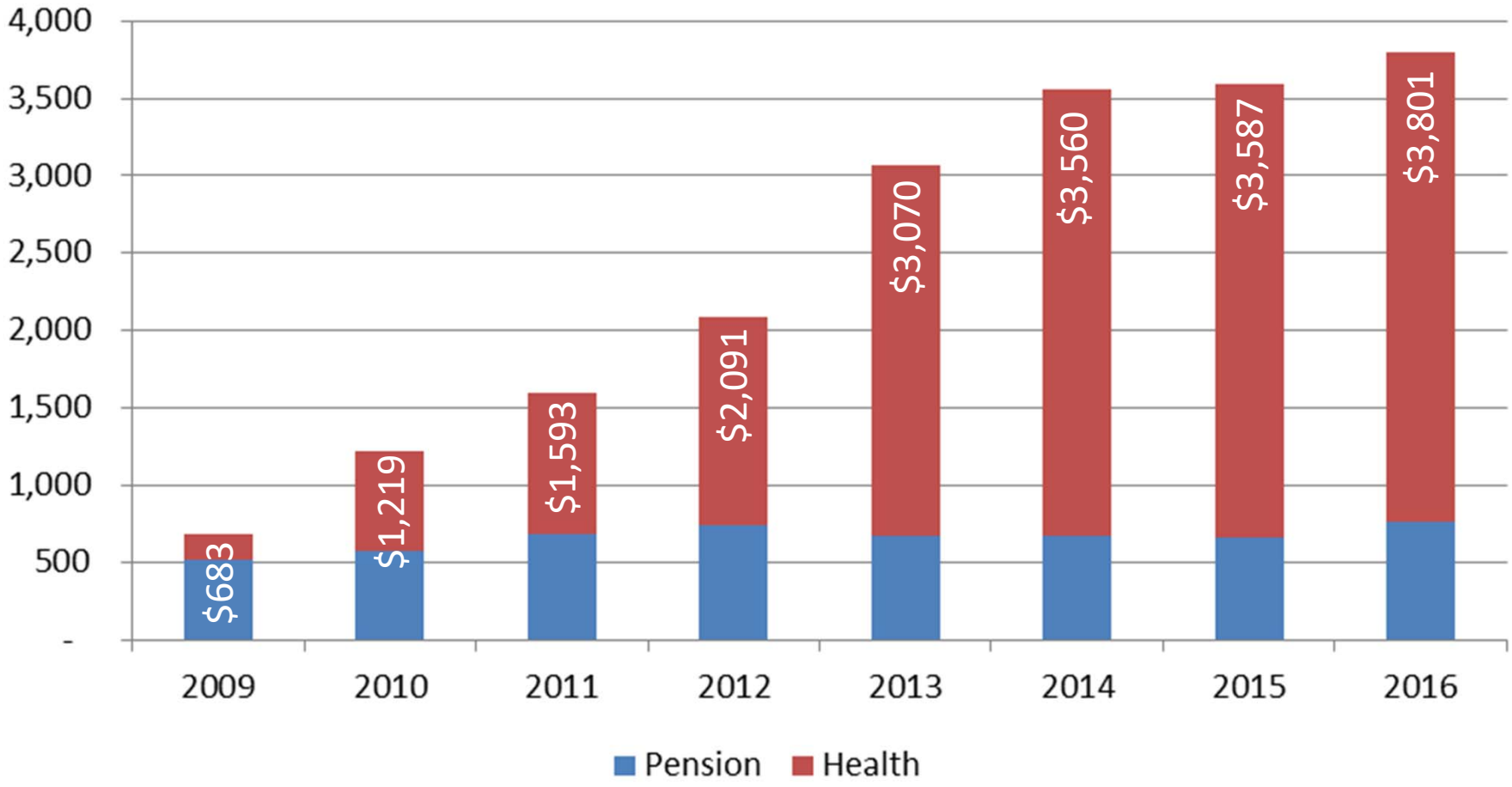
Full Time Staffing Compensation



FY 2016 employee contributions toward benefit costs

$1,292,180

Annual Contributions per Employee



General Fund
Fund Balance Projection

Target Fund Balance = 15% of Expenditures

	FY 2017 Budgeted	FY 2017 Projected	FY 2018 Projected
Beginning Fund Balance	7,502,230	7,502,230	7,035,764
Revenue	31,963,005	31,640,005	30,405,005
Expenditures	31,896,471	32,106,471	31,941,385
Ending Fund Balance	7,568,764	7,035,764	5,499,384
Change in Fund Balance	66,534	(466,466)	(1,536,380)
Fund Balance as a % of Expenditures	23.73%	21.91%	17.22%

General Fund

The Essential 5x5 Budget-Presented Last Year

	Actual 2015	Estimated 2016	Proposed Budget 2017	Projected 2018	Projected 2019	Projected 2020
Beginning Reserves	12,807,555	7,229,100	7,162,694	7,241,507	6,768,107	5,919,682
Revenues	31,275,548	31,841,530	31,963,005	31,866,801	32,457,810	33,084,171
Expenses	36,854,003	31,907,936	31,884,192	32,340,201	33,306,235	34,310,504
Surplus or (Deficit)	(5,578,455)	(66,406)	78,813	(473,400)	(848,425)	(1,226,333)
Ending Reserves	**7,229,100**	**7,162,694**	**7,241,507**	**6,768,107**	**5,919,682**	**4,693,349**

Major Revenue Assumptions					
Property Taxes	2015 is based on actual year-end amounts	Based on City Manager recommendation if available; otherwise based on department request.	2.0%	2.0%	2.0%
Rev Sharing			2.5%	3.0%	3.0%
Investment Earnings			15.0%	15.0%	15.0%
Water Charges for Service			2.0%	2.0%	2.0%
Sewer Charge for Service			5.0%	5.3%	5.0%
Major Expenditure Assumptions					
Professional Services			3.0%	3.0%	3.0%
Wages: General			2.0%	2.0%	2.0%
Wages: Police			2.5%	2.5%	2.5%
Wages: Fire			2.0%	2.0%	2.0%
Pension-DB			2.3%	2.3%	2.3%
Healthcare			7.0%	7.0%	7.0%
Longevity			0.0%	0.0%	0.0%
Admin Cost Reimbursement			2.0%	2.0%	2.0%
Gas, Grease, Oil			2.5%	3.0%	3.0%
Utilities			4.0%	4.0%	4.0%
*General Inflation is calculated on the following:			2.5%	3.0%	3.0%

Beginning reserve is the fund balance. No inflation is calculated on Fees & Licenses and Fines & Forfeitures. Does not include Capital Outlay.

General Fund

The Essential 5x5 Budget-Current Projection

	Actual 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Beginning Fund Balance	7,229,100	7,502,230	7,035,764	5,499,384	3,583,994	1,270,667
Revenues	31,179,764	31,640,005	30,405,005	30,952,295	31,540,389	32,120,732
Expenses	30,906,634	32,106,471	31,941,385	32,867,685	33,853,716	34,869,327
Surplus or (Deficit)	273,130	(466,466)	(1,536,380)	(1,915,390)	(2,313,327)	(2,748,595)
Ending Fund Balance	**7,502,230**	**7,035,764**	**5,499,384**	**3,583,994**	**1,270,667**	**(1,477,928)**
Fund Balance as a % of Expenditures - Target 15%	**24.3%**	**21.9%**	**17.2%**	**10.9%**	**3.8%**	**-4.2%**
Major Revenue Assumptions						
Property Taxes	2016 is based on actual year-end amounts	Initial projection based on 2017 beginning budget and known changes for both 2017 and 2018		2.0%	2.0%	2.0%
Rev Sharing				3.0%	3.0%	3.0%
Investment Earnings				15.0%	15.0%	15.0%
Water Charges for Service				2.0%	2.0%	2.0%
Sewer Charge for Service				5.3%	5.0%	4.8%
Major Expenditure Assumptions						
Professional Services				3.0%	3.0%	3.0%
Wages: General				2.0%	2.0%	2.0%
Wages: Police				2.5%	2.5%	2.5%
Wages: Fire				2.0%	2.0%	2.0%
Pension-DB				2.3%	2.3%	2.3%
Healthcare				7.0%	7.0%	7.0%
Longevity				0.0%	0.0%	0.0%
Admin Cost Reimbursement				2.0%	2.0%	2.0%
Gas, Grease, Oil				3.0%	3.0%	3.0%
Utilities				4.0%	4.0%	4.0%
*General Inflation is calculated on the following:				2.5%	3.0%	3.0%

No inflation is calculated on Fees & Licenses and Fines & Forfeitures. **Does not include Capital Outlay.**

Ideas?

Past Actions:

- Moved dispatch to Grand Rapids
- Consolidation of dispatch with Kent County
- Public Safety Millage
- Reductions in personnel
- Contract changes including pension and health contributions
- Changes to health benefits including increased copays and closing formulary

Other Solutions:

- Payment in lieu of taxes on water and sewer property
- Temporarily discontinue contributions to OPEB for Police and Fire
- Implement millage increase to headlee limit
- Ask residents for additional millage increase
- Ask residents for renewal of public safety millage

March 13 Work Session

- Utilities and Streets (pages 27-41)
- General Fund (42-52)

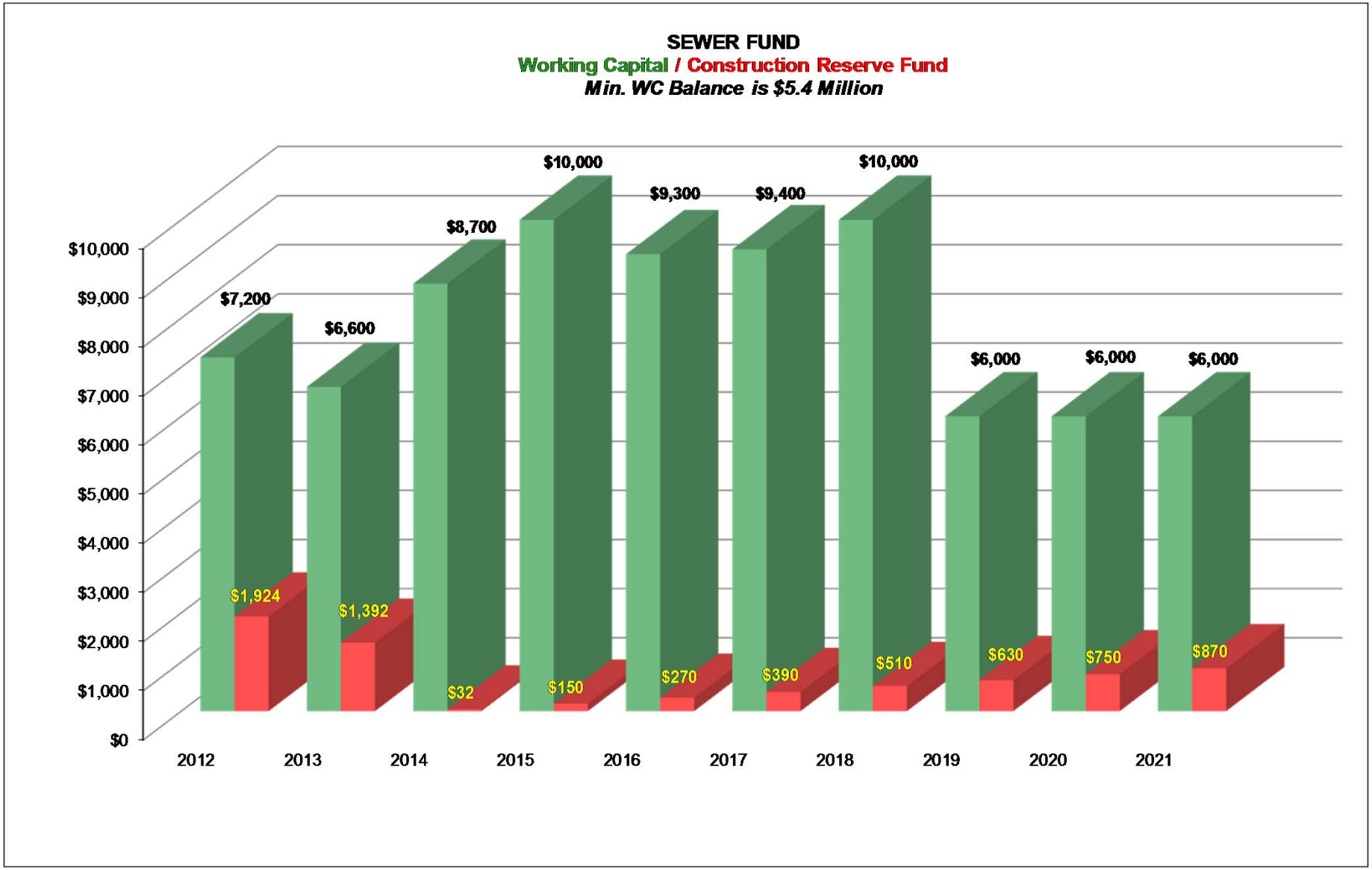
Sewer & Water Funding

- Guided by Wyoming's commitment to true sustainability

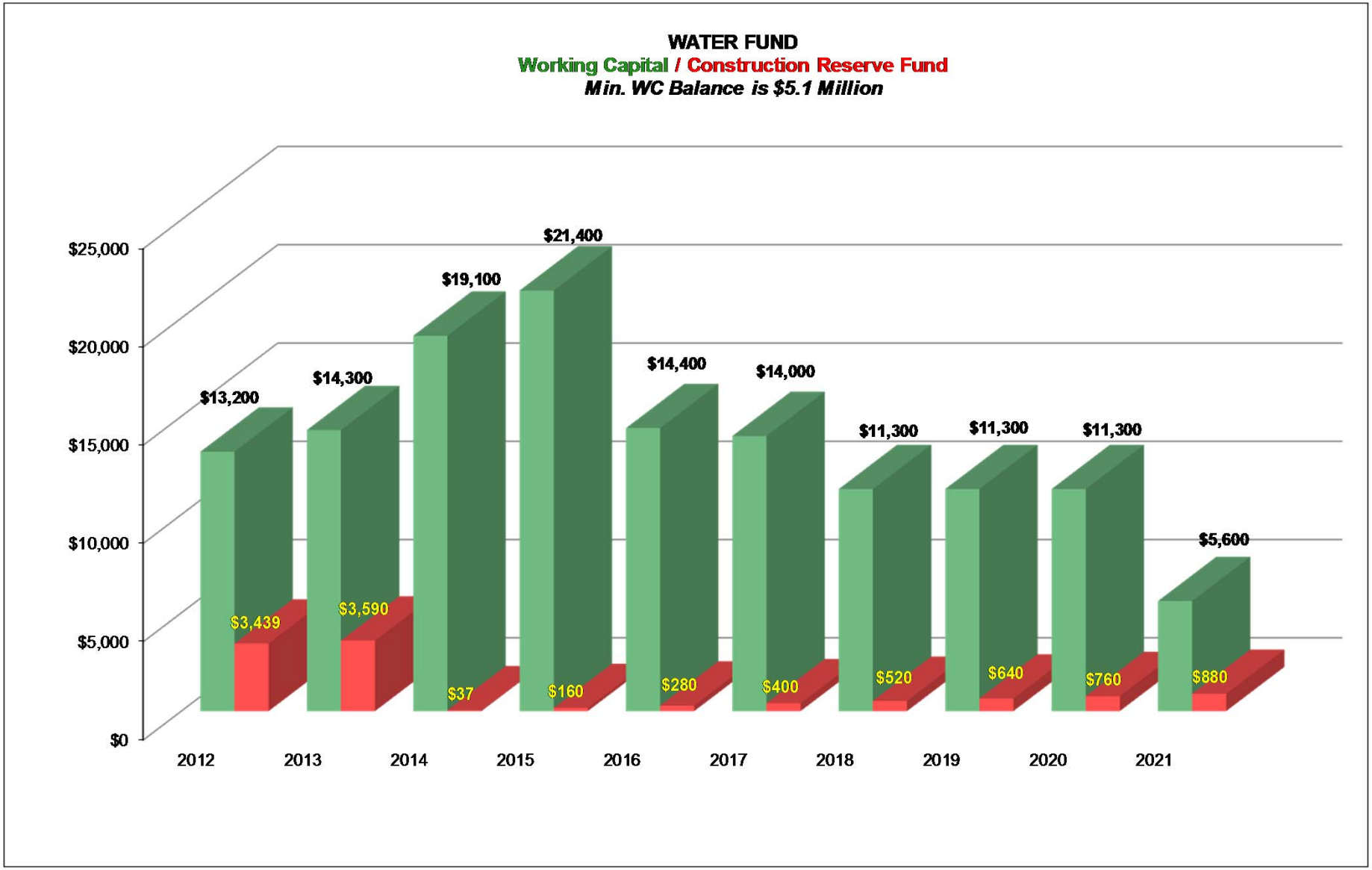
- Four Guiding Parameters
  - Maintain a minimum working capital balance (120-day O&M and debt service)
  - Maintain a minimum bond coverage (net revenue > 1.25 debt service)
  - Maintain modest annual rate adjustments (approximately 3% per year overall)
  - Maintain infrastructure replacement and expansion

- How we fulfill the four parameters
  - Working capital balances
  - Bond coverage
  - Commodity rates
  - Capital improvement program

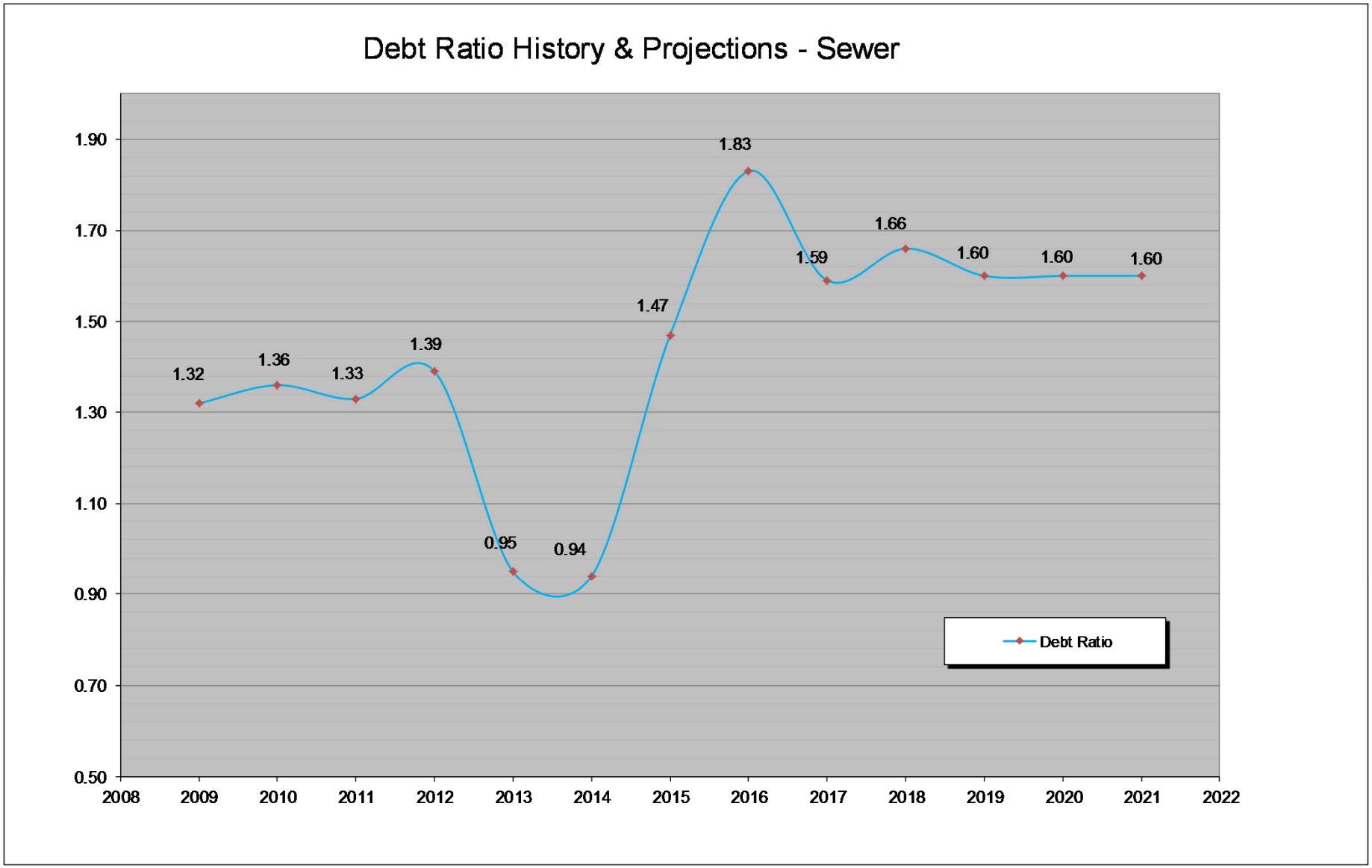
Sewer Fund


SEWER FUND
Working Capital / Construction Reserve Fund
Min. WC Balance is $5.4 Million
$10,000
$9,000
$8,000
$7,000
$6,000
$5,000
$4,000
$3,000
$2,000
$1,000
$0
$7,200
$6,600
$8,700
$10,000
$9,300
$9,400
$10,000
$6,000
$6,000
$6,000
$1,924
$1,392
$32
$150
$270
$390
$510
$630
$750
$870
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021

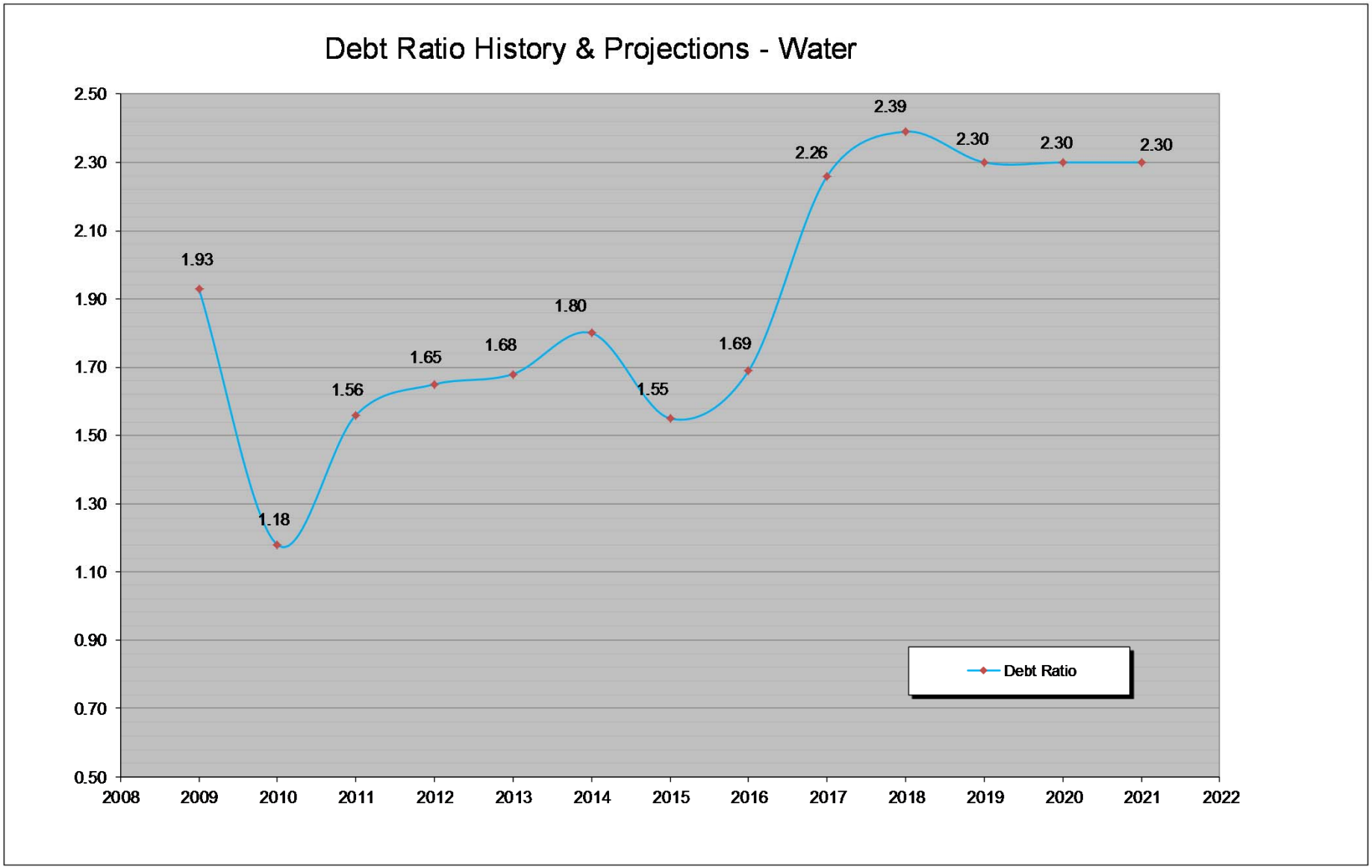
Water Fund


WATER FUND
Working Capital / Construction Reserve Fund
Min. WC Balance is $5.1 Million
$25,000
$20,000
$15,000
$10,000
$5,000
$0
$13,200
$14,300
$19,100
$21,400
$14,400
$14,000
$11,300
$11,300
$11,300
$5,600
$3,439
$3,590
$37
$160
$280
$400
$520
$640
$760
$880
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021

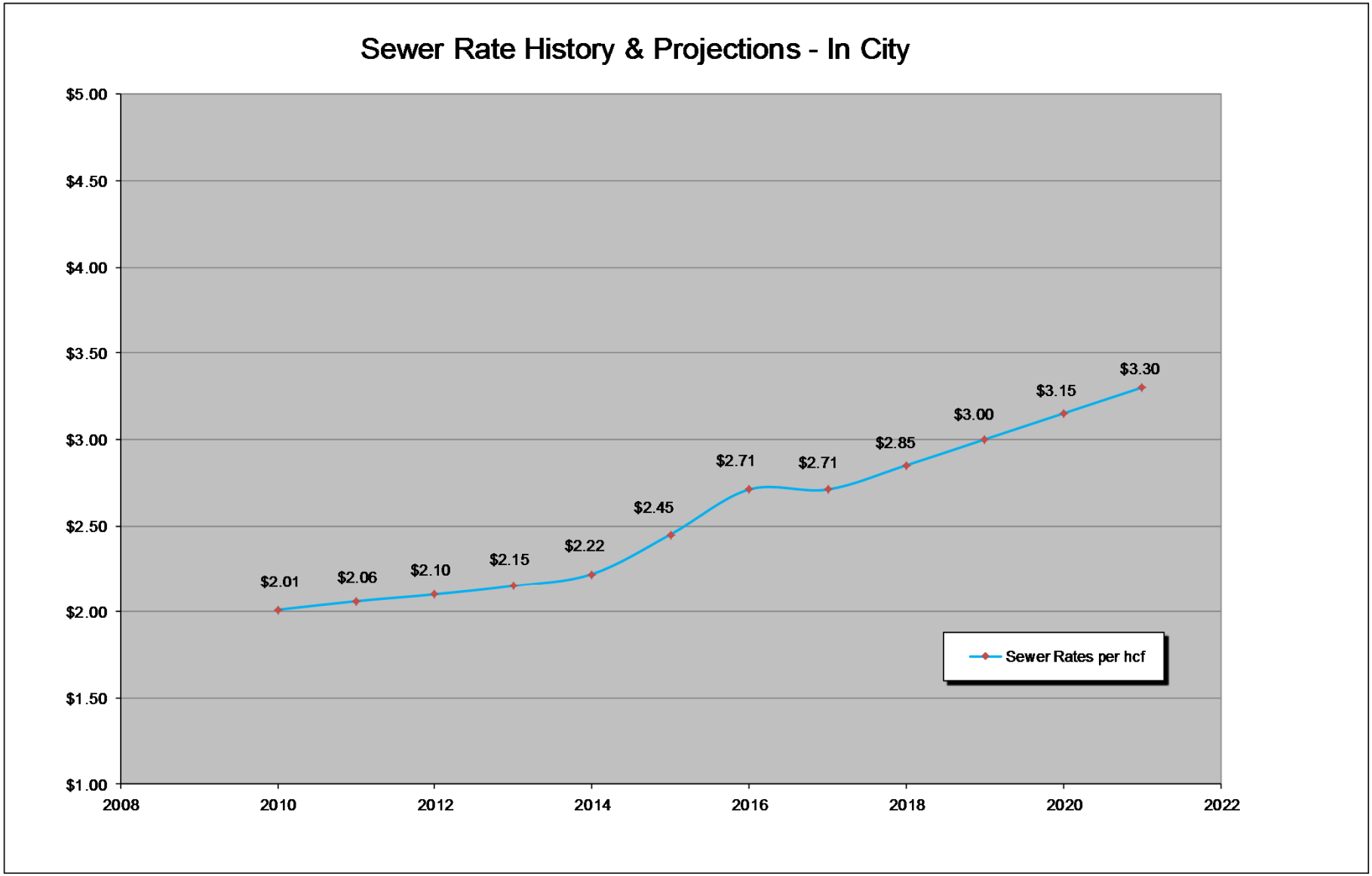
Sewer Fund


Debt Ratio History & Projections - Sewer
1.90
1.70
1.50
1.30
1.10
0.90
0.70
0.50
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021
2022
1.32
1.36
1.33
1.39
0.95
0.94
1.47
1.83
1.59
1.66
1.60
1.60
1.60
Debt Ratio

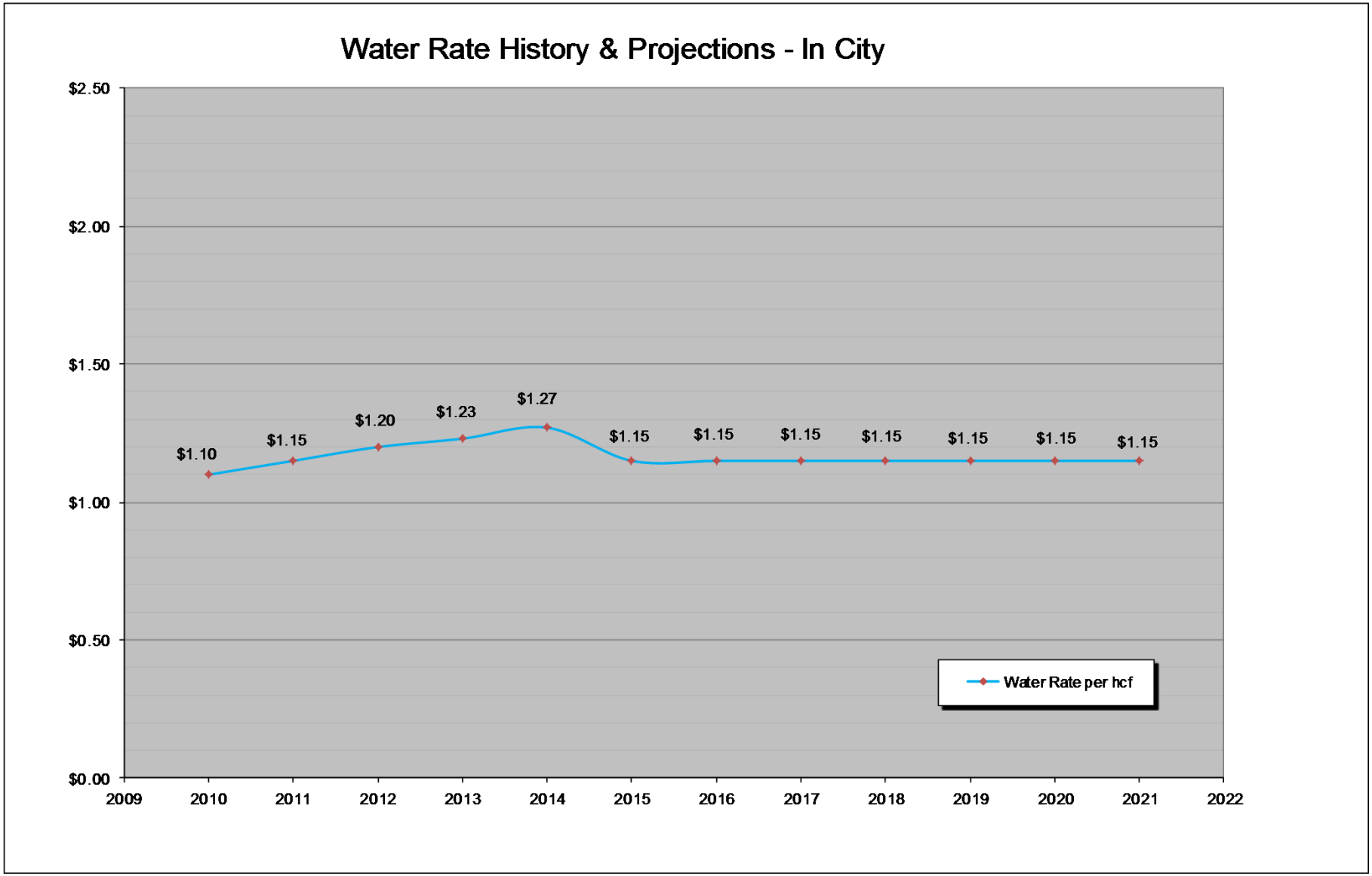
Water Fund


Debt Ratio History & Projections - Water
2.50
2.30
2.10
1.90
1.70
1.50
1.30
1.10
0.90
0.70
0.50
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021
2022
1.93
1.18
1.56
1.65
1.68
1.80
1.55
1.69
2.26
2.39
2.30
2.30
2.30
Debt Ratio

Sewer Rates


Sewer Rate History & Projections - In City
$5.00
$4.50
$4.00
$3.50
$3.00
$2.50
$2.00
$1.50
$1.00
2008
2010
2012
2014
2016
2018
2020
2022
$2.01
$2.06
$2.10
$2.15
$2.22
$2.45
$2.71
$2.71
$2.85
$3.00
$3.15
$3.30
Sewer Rates per hcf

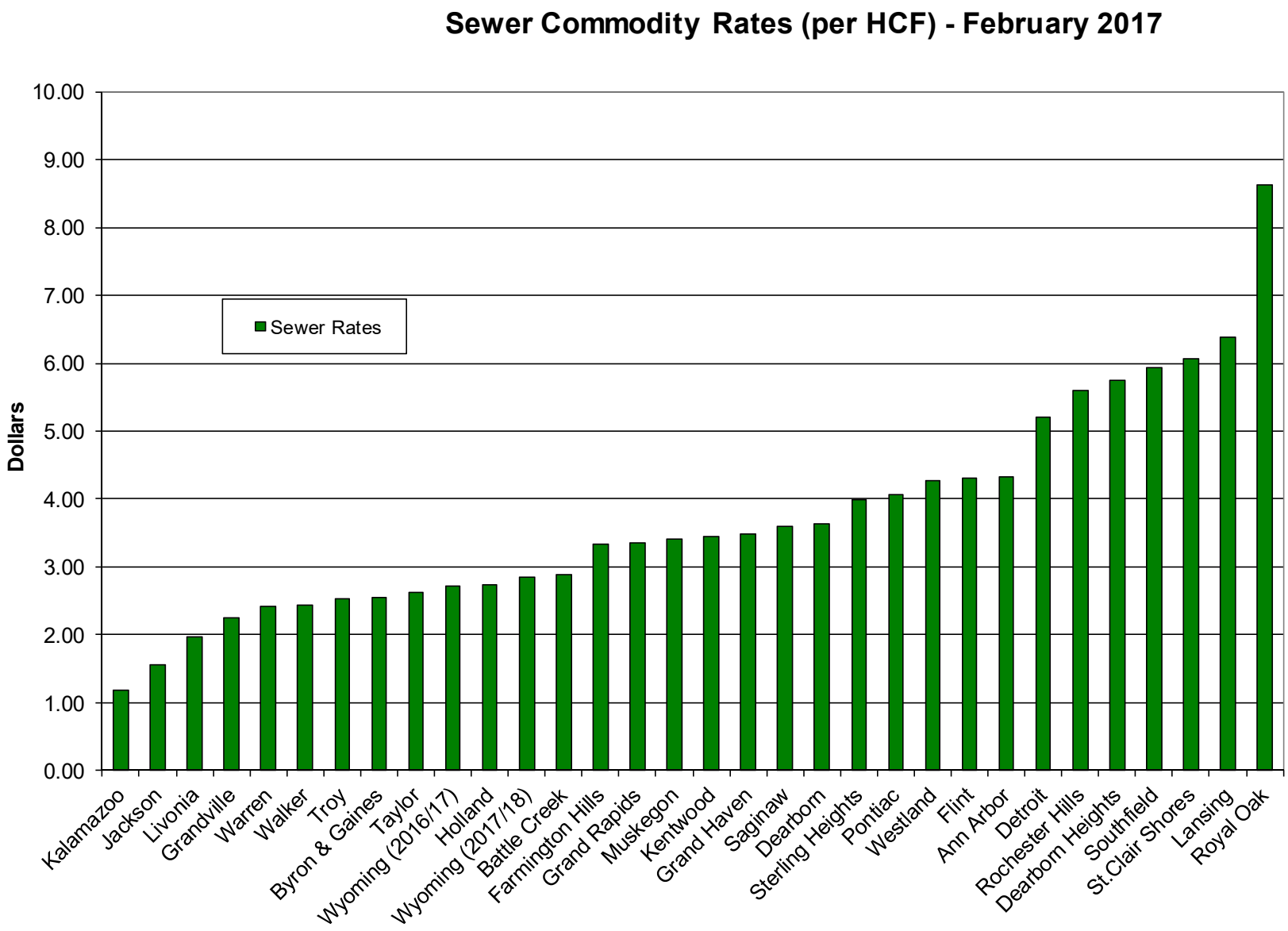
Water Rates

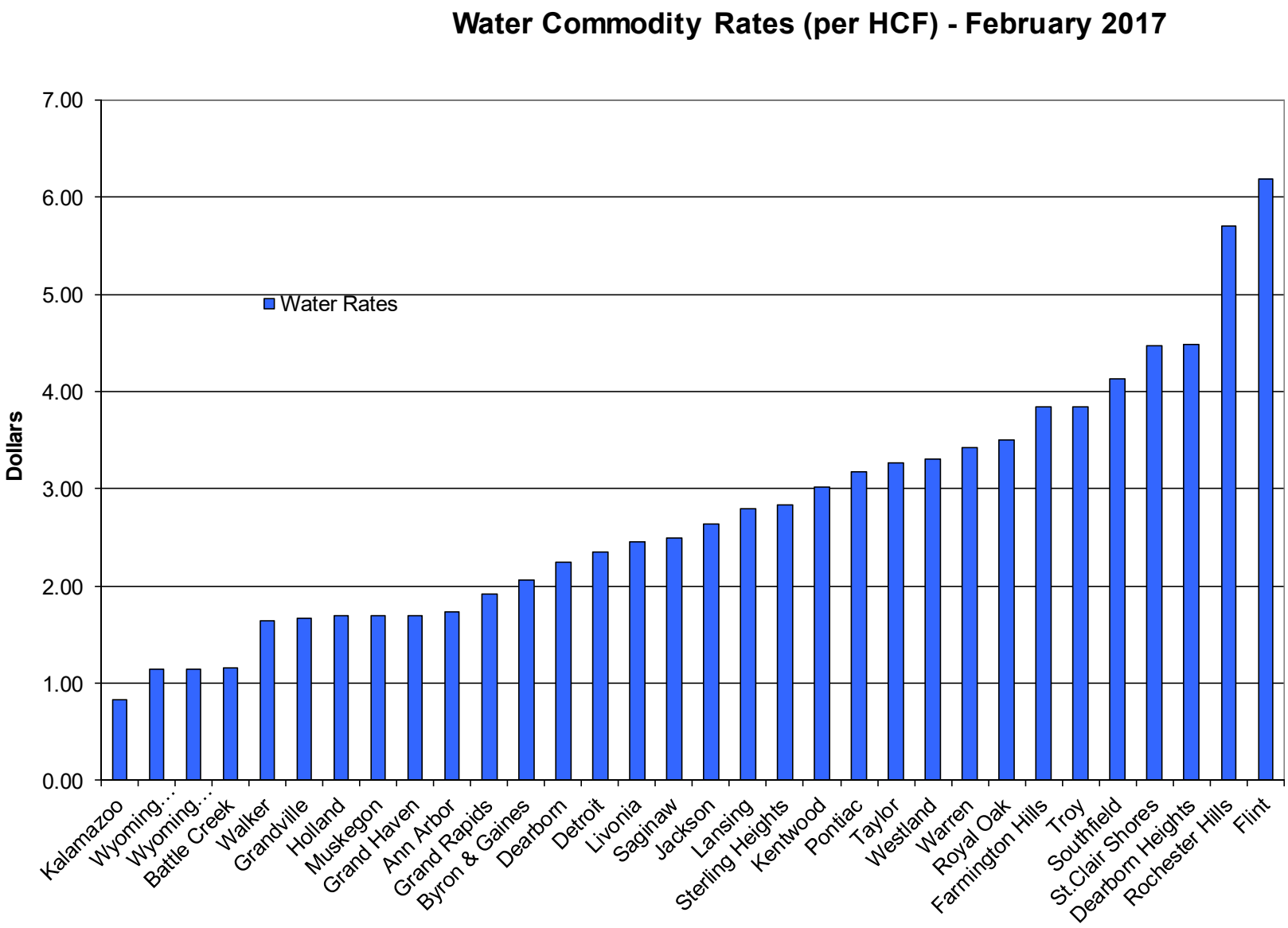

Water Rate History & Projections - In City
$2.50
$2.00
$1.50
$1.00
$0.50
$0.00
2009
2010
2011
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021
2022
$1.10
$1.15
$1.20
$1.23
$1.27
$1.15
$1.15
$1.15
$1.15
$1.15
$1.15
$1.15
Water Rate per hcf

Rate Impact

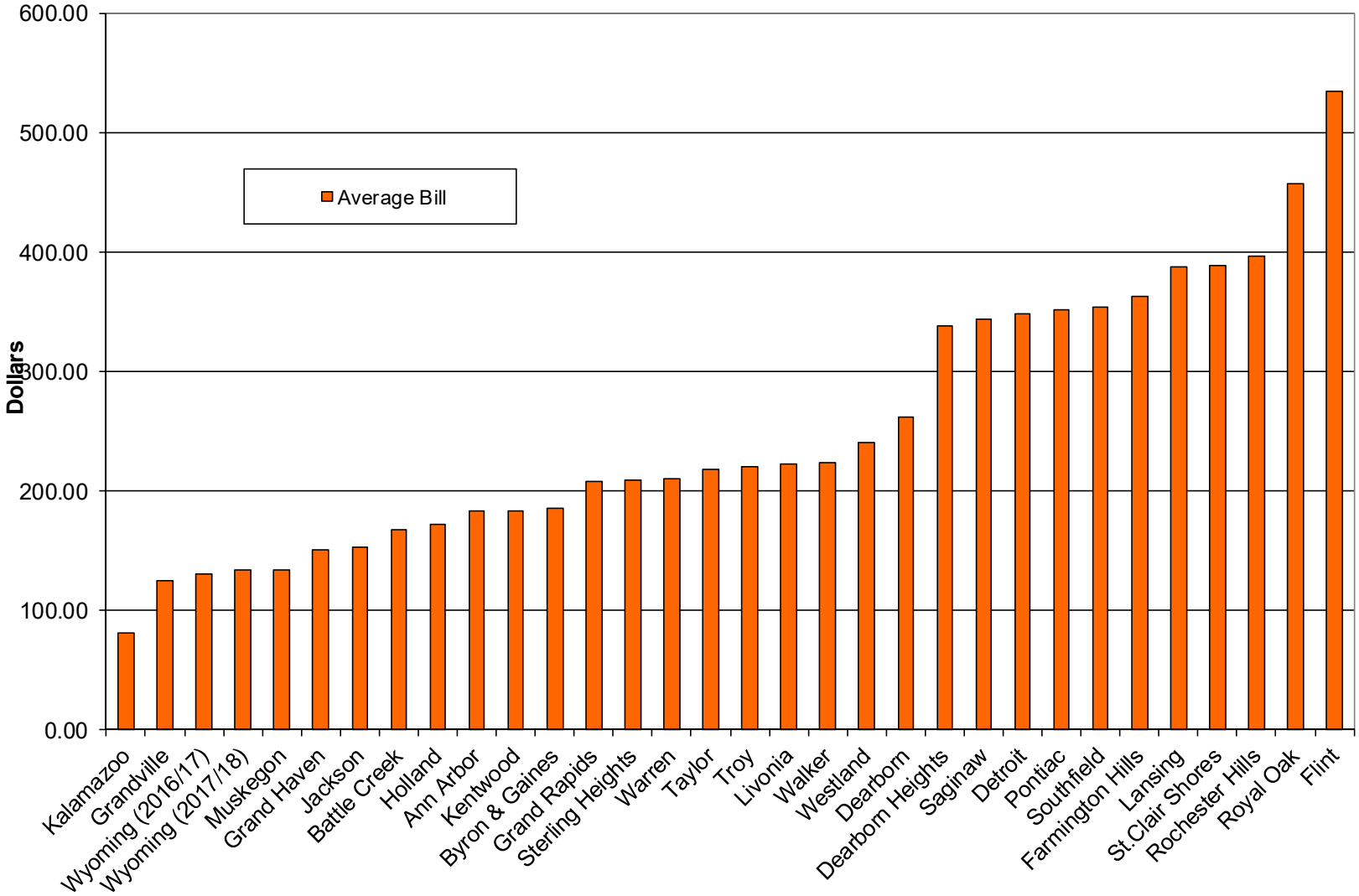
AVERAGE NON-WINTER QUARTER USAGE	34.560	HCF
AVERAGE WINTER QUARTER USAGE	26.750	HCF

Fiscal Year	Ready to Serve	Rate per HCF	Average Winter Quarter Bill	Average Non-Winter Quarter Bill	Impact	
2013-14 (7-1-13)			$128.42	$147.24		
Water	$22.75	$1.27				
Sewer	$12.31	$2.22				
2014-15 (7-1-14)			$132.80	$151.61		
Water	$22.21	$1.15				
Sewer	$14.29	$2.45				
% CHG			3.41%	2.97%	AVERAGE =	3.07%
2015-16 (1-1-15)			$140.19	$160.04		
Water	$22.21	$1.15				
Sewer	$14.72	$2.71				
% CHG			5.56%	5.56%	AVERAGE =	5.56%
2016-17 (1-1-15)			$140.19	$160.04		
Water	$22.21	$1.15				
Sewer	$14.72	$2.71				
% CHG			0.00%	0.00%	AVERAGE =	0.00%
2017-18 (7-1-17)			$144.48	$164.90		
Water	$22.54	$1.15				
Sewer	$14.94	$2.85				
% CHG			3.07%	3.04%	AVERAGE =	3.04%
2018-19 (7-1-18)			$149.06	$170.08		
Water	$22.88	$1.15				
Sewer	$15.16	$3.00				
% CHG			3.17%	3.14%	AVERAGE =	3.15%
2019-20 (7-1-19)			$153.64	$175.26		
Water	$23.22	$1.15				
Sewer	$15.39	$3.15				
% CHG			3.07%	3.05%	AVERAGE =	3.05%
2020-21 (7-1-20)			$158.23	$180.46		
Water	$23.57	$1.15				
Sewer	$15.62	$3.30				
% CHG			2.99%	2.96%	AVERAGE =	2.97%


Sewer Commodity Rates (per HCF) - February 2017
Dollars
10.00
9.00
8.00
7.00
6.00
5.00
4.00
3.00
2.00
1.00
0.00
Sewer Rates
Kalamazoo
Jackson
Livonia
Grandville
Warren
Walker
Troy
Byron & Gaines
Taylor
Wyoming (2016/17)
Holland
Wyoming (2017/18)
Battle Creek
Farmington Hills
Grand Rapids
Muskegon
Kentwood
Grand Haven
Saginaw
Dearborn
Sterling Heights
Pontiac
Westland
Flint
Ann Arbor
Detroit
Rochester Hills
Dearborn Heights
Southfield
St.Clair Shores
Lansing
Royal Oak


Water Commodity Rates (per HCF) - February 2017
Dollars
7.00
6.00
5.00
4.00
3.00
2.00
1.00
0.00
Water Rates
Kalamazoo
Wyoming…
Wyoming…
Battle Creek
Walker
Grandville
Holland
Muskegon
Grand Haven
Ann Arbor
Grand Rapids
Byron & Gaines
Dearborn
Detroit
Livonia
Saginaw
Jackson
Lansing
Sterling Heights
Kentwood
Pontiac
Taylor
Westland
Warren
Royal Oak
Farmington Hills
Troy
Southfield
St.Clair Shores
Dearborn Heights
Rochester Hills
Flint

Average Residential Non-Winter Quarter Water & Sewer Bill - February 2017



Capital Improvement Program for 2018-26

Sewer Fund

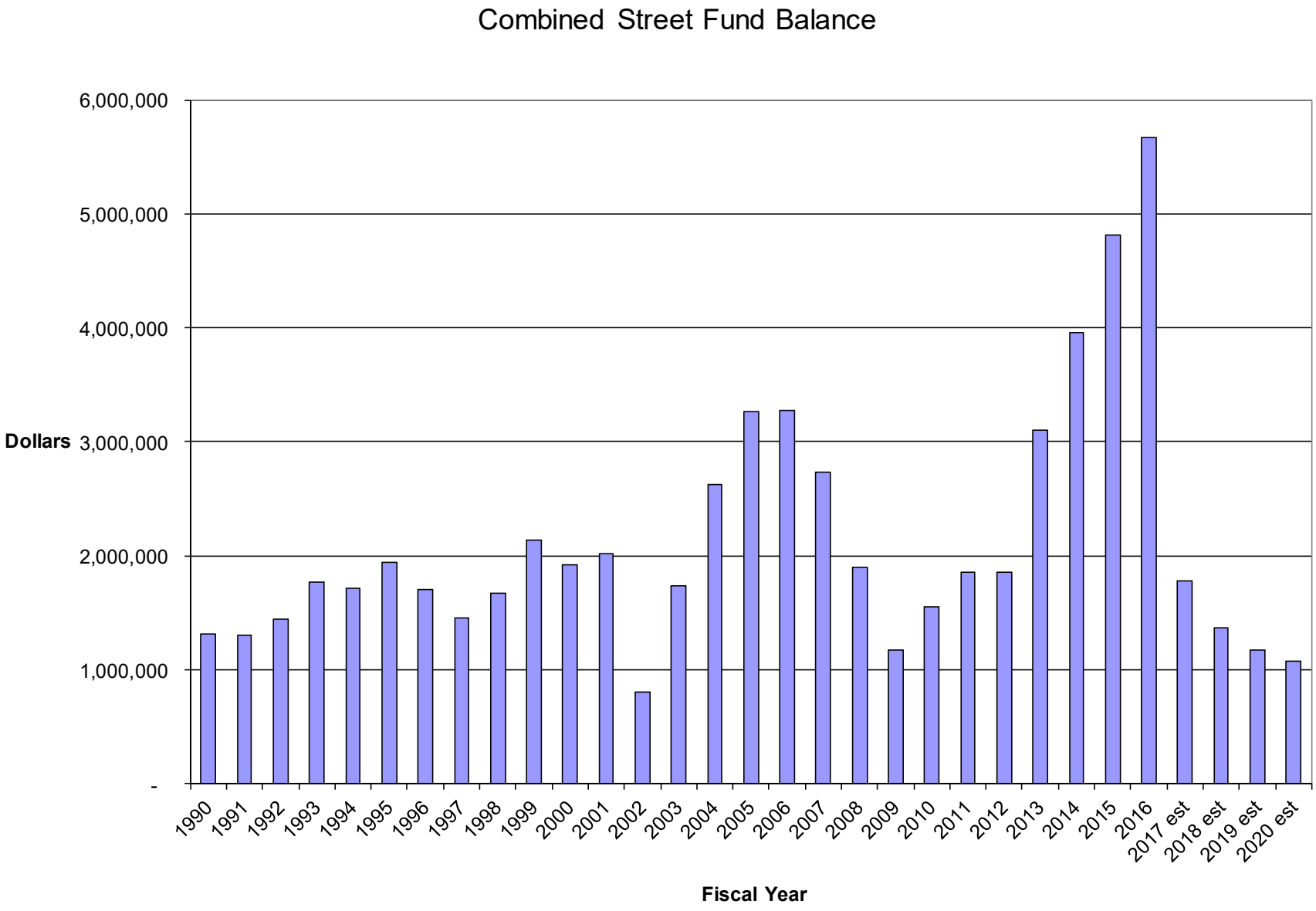
Collection System	$3.6 million
CWP	$5.7 million
	$9.3 million
Working Capital	$9.3 million

Water Fund

Distribution System	$18 million
WTP, Gezon & Pipeline	$38 million
	$56 million
Working Capital	$27.7 million
Revenue Bonds	$13 million
Ottawa County	$15.3 million

Streets

- Guided by Wyoming's commitment to true sustainability
- 650 lane-miles of streets (approximately 50% major, 50% local)
- Motor Fuel Tax Revenue
  - Approximately $6.8 million or $10,500 per lane mile in 2018
  - Approximately $300,000 more in license & permits fees and misc. income
- Pavement Condition
  - Overall, approximately 60% of Wyoming streets are rated good or better
  - This includes 73% of the major streets but only 42% of the local streets
  - Statewide, 15% are rated good, 52% fair, and 33% poor per the Michigan TAMC
  - Resurfacing is necessary to address streets which are fair or poor
- Pavement Resurfacing
  - Resurfacing costs up to $150,000 per lane-mile on major streets and $180,000 per lane-mile on local street, including the required ADA walk ramps and curb repairs
  - Wyoming needs to invest approximately $5.5 million each year on resurfacing
  - Wyoming plans to invest an average of $5.1 million for each of the next 9 years
  - Annual funding: Federal grants ($0.8 million), Michigan fuel taxes ($2.5 million), and Wyoming capital improvement millage ($1.8 million)
- Street Widening & Reconstruction [next 5 years]
  - Wyoming plans to invest an additional $6 million to address traffic congestion along portions of 54th Street and 56th Street


Combined Street Fund Balance
6,000,000
5,000,000
4,000,000
3,000,000
2,000,000
1,000,000
-
Dollars
1990
1991
1992
1993
1994
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017 est
2018 est
2019 est
2020 est
Fiscal Year

Motor Pool

- Fueling System Replacement ($425,000)
- Vehicle & Equipment Replacement ($1.9 million)
  - Five police interceptors plus three add'l setups $250,000
  - One police staff vehicle $25,000
  - Three fire QRV's $1,050,000
  - One fire fixed air replentishment station $45,000
  - One pw asphalt patcher $25,000
  - Six pw pickups $162,000
  - One cwp staff vehicle and one pickup $58,000
  - One wtp staff vehicle and one pickup $70,000
  - Two parks hook trucks and one pickup $159,000
  - Three inspections staff vehicles $61,000

Council Work Session

March 13, 2017

2017-2018 Budget

General Fund
The Essential 5x5 Budget-Current Projection

	Actual 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Beginning Reserves	7,229,100	7,502,230	7,532,220	6,244,734	4,319,813	1,802,612
Revenues	31,179,763	31,767,190	30,608,383	30,978,361	31,432,398	31,855,058
Expenses	30,906,634	31,737,200	31,895,869	32,903,282	33,949,599	35,039,340
Surplus or (Deficit)	273,129	29,990	(1,287,486)	(1,924,920)	(2,517,201)	(3,184,282)
Ending Fund Balance	**7,502,230**	**7,532,220**	**6,244,734**	**4,319,813**	**1,802,612**	**(1,381,670)**
Fund Balance as a % of Expenses (Target 15%)	24.3%	23.7%	19.6%	13.1%	5.3%	-3.9%
Major Revenue Assumptions						
Property Taxes				2.0%	2.0%	2.0%
Rev Sharing				1.0%	1.0%	1.0%
Investment Earnings				1.0%	1.0%	1.0%
Major Expenditure Assumptions						
Professional Svcs				3.0%	3.0%	3.0%
Wages: General	2016 is based on estimate year-end amounts	Based on City Manager recommenda-tion if available; otherwise based on department request.		2.0%	2.0%	2.0%
Wages: Police				2.8%	2.8%	2.8%
Wages: Fire				3.0%	3.0%	3.0%
Pension-DB				3.0%	3.0%	3.0%
Healthcare				6.7%	6.7%	6.7%
Longevity				0.5%	0.5%	0.5%
Admin Cost Reimb				2.0%	2.0%	2.0%
Gas, Grease, Oil				3.0%	3.0%	3.0%
Utilities				4.0%	4.0%	4.0%
Sewer Charge for Service				5.3%	5.0%	4.8%

Does not include Capital Outlay

General Fund - The Essential 5x5 Budget
Current Projection Less $300,000 in Annual Savings

	Actual 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Beginning Reserves	7,229,100	7,502,230	7,532,220	6,544,734	5,229,289	3,640,944
Revenues	31,179,763	31,767,190	30,608,383	30,978,361	31,432,398	31,855,058
Expenses	30,906,634	31,737,200	31,595,869	32,293,806	33,020,742	33,780,668
Surplus or (Deficit)	273,129	29,990	(987,486)	(1,315,445)	(1,588,345)	(1,925,610)
Ending Fund Balance	**7,502,230**	**7,532,220**	**6,544,734**	**5,229,289**	**3,640,944**	**1,715,334**
Fund Balance as a % of Expenses (Target 15%)	24.3%	23.7%	20.7%	16.2%	11.0%	5.1%
Major Revenue Assumptions						
Property Taxes				2.0%	2.0%	2.0%
Rev Sharing				1.0%	1.0%	1.0%
Investment Earnings				1.0%	1.0%	1.0%
Major Expenditure Assumptions						
Professional Svcs				3.0%	3.0%	3.0%
Wages: General	2016 is based on estimate year-end amounts	Based on City Manager recommenda-tion if available; otherwise based on department request.		2.0%	2.0%	2.0%
Wages: Police				2.8%	2.8%	2.8%
Wages: Fire				3.0%	3.0%	3.0%
Pension-DB				3.0%	3.0%	3.0%
Healthcare				6.7%	6.7%	6.7%
Longevity				0.5%	0.5%	0.5%
Admin Cost Reimb				2.0%	2.0%	2.0%
Gas, Grease, Oil				3.0%	3.0%	3.0%
Utilities				4.0%	4.0%	4.0%
Sewer Charge for Service				5.3%	5.0%	4.8%

Does not include Capital Outlay

Property Tax Millage Rates

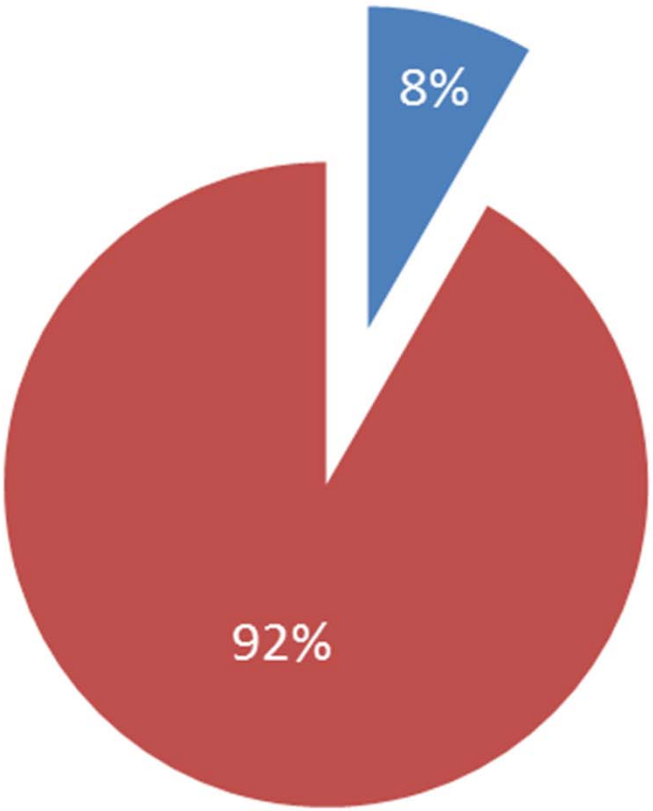
	2012	2013	2014	2015	2016	2017	2018
General	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695
Public Safety	1.25	1.25	1	1.25	1.25	1.25	1.25
Fire	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Police	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Parks & Rec	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Sidewalks	0.15	0.15	0.2	0.2	0.2	0.2	0.2
Yard Waste	0.4	0.4	0.35	0.35	0.35	0.35	0.35
Library	0.1	0.1	0.1	0.1	0.37	0.37	0.37
Debt Service	0.25	0.25	0.27	0.27	-	-	-
Capital Improvement	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678
Total	11.8873	11.8873	11.6573	11.9073	11.9073	11.9073	11.9073

	Authorized	Headlee Limit	Levied	Available
Charter-Aggregate	11.0900	10.5405	10.3073	0.2332
Charter-Public Safety	1.2500	1.2500	1.2500	0.0000
State-Yard Waste	3.0000	2.7890	0.3500	2.4390
Total Tax Rate	15.3400	14.5795	11.9073	2.6722

Increasing Millage

.2332 mills	1.0 mill
Additional revenue	Additional revenue
$472,600	**$2,026,400**
– Available under legal limit – Do not need voter approval	– Requires voter approval

Public Safety Millage Renewal



Tax Revenue Generated

$2,500,000

Public Safety Millage

Other Revenue

Reduce OPEB Funding

Fire Department	Police Department
$100,000 savings	$300,000 savings

$ 2,289,000 Overall funding budgeted (22% of ADAC, 50% of Pay Go)

$ 4,616,290 Pay Go (Annual cost for current retirees)

$10,225,610 ADAC (Actuarial determined annual contribution)

General Fund Current Staffing

Department	FTE Count
Assessor	6
City Clerk	5
City Manager	9
District Court	20
Finance	7
Fire	29
Information Technology	9.5
Planning	1
Police	101
Treasurer	7
Total	**194.5**

Reduction in Staffing Levels

$1,287,486 Deficit =

10.7 Employees

Payment In-lieu-of Taxes For Water and Sewer

Scenario #1

- Revenue of $480,000
  - $300,000 charged to sewer
  - $180,000 charged to water
- Commodity rate increase
  - $0.10 Sewer
  - $0.04 Water
- Average annual bill increase
  - $10.70 Sewer (2.9%)
  - $5.22 Water (2.2%)

Scenario #2

- Revenue of $480,000
  - $180,000 charged to sewer
  - $300,000 charged to water
- Commodity rate increase
  - $0.06 Sewer
  - $0.07 Water
- Average annual bill increase
  - $6.42 Sewer (1.8%)
  - $8.70 Water (3.6%)

Summary of Options

Increase millage .2332 mills	$ 472,600
Increase millage 1.0 mill	$ 2,026,400
Public safety millage renewal	$ 2,500,000
Discontinue OPEB contributions for Police and Fire	$ 400,000
Staffing reduction of 10.7 employeees	$ 1,287,486
Payment in-lieu-of taxes for water and sewer	$ 480,000
Sale of Clean Water and/or Water Treatment Plant	Unknown

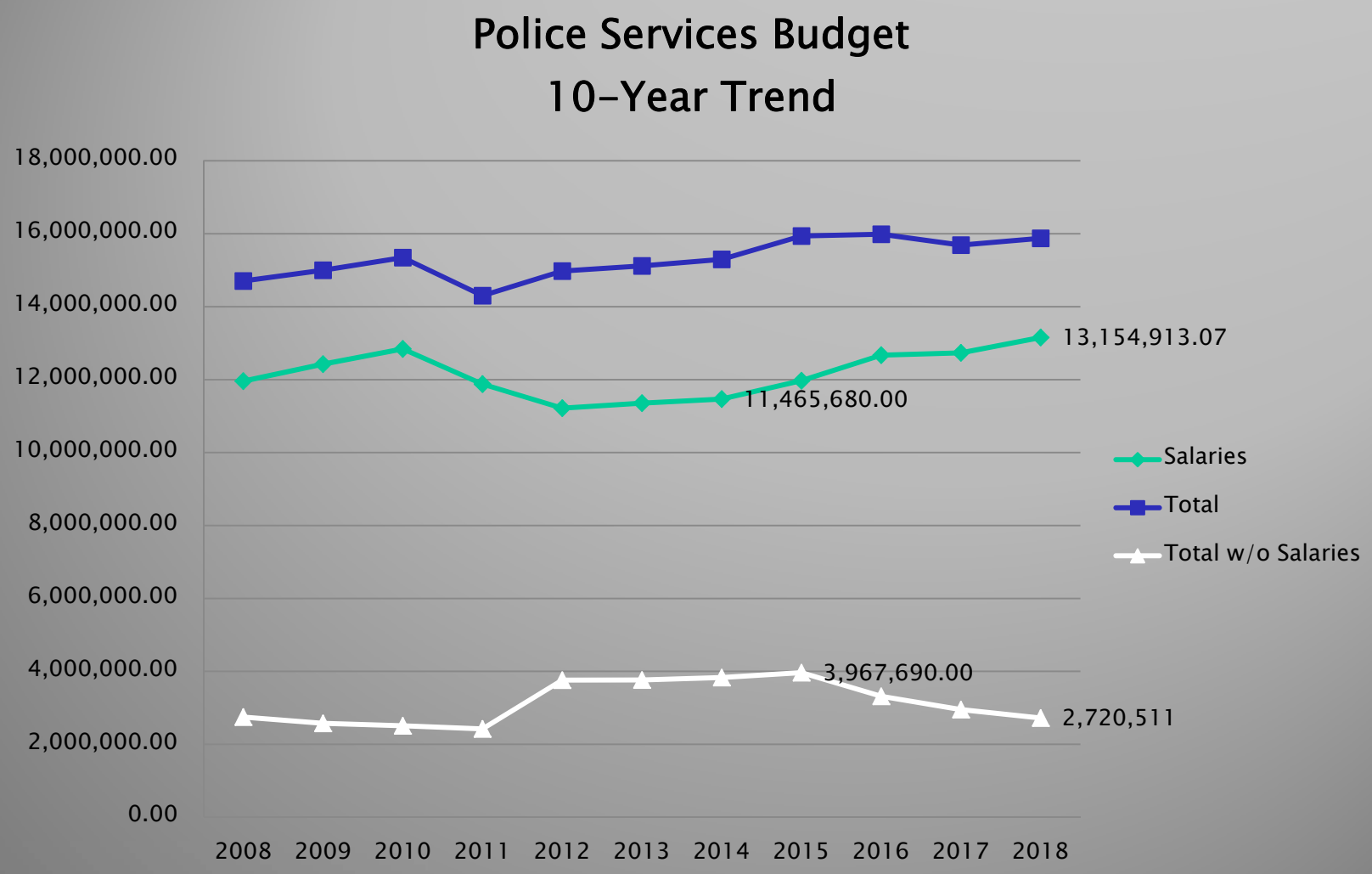
April 10 Work Session

- Police and Fire (pages 53-69)
- Community Development (pages 70-94)
- General Fund (pages 95-106)

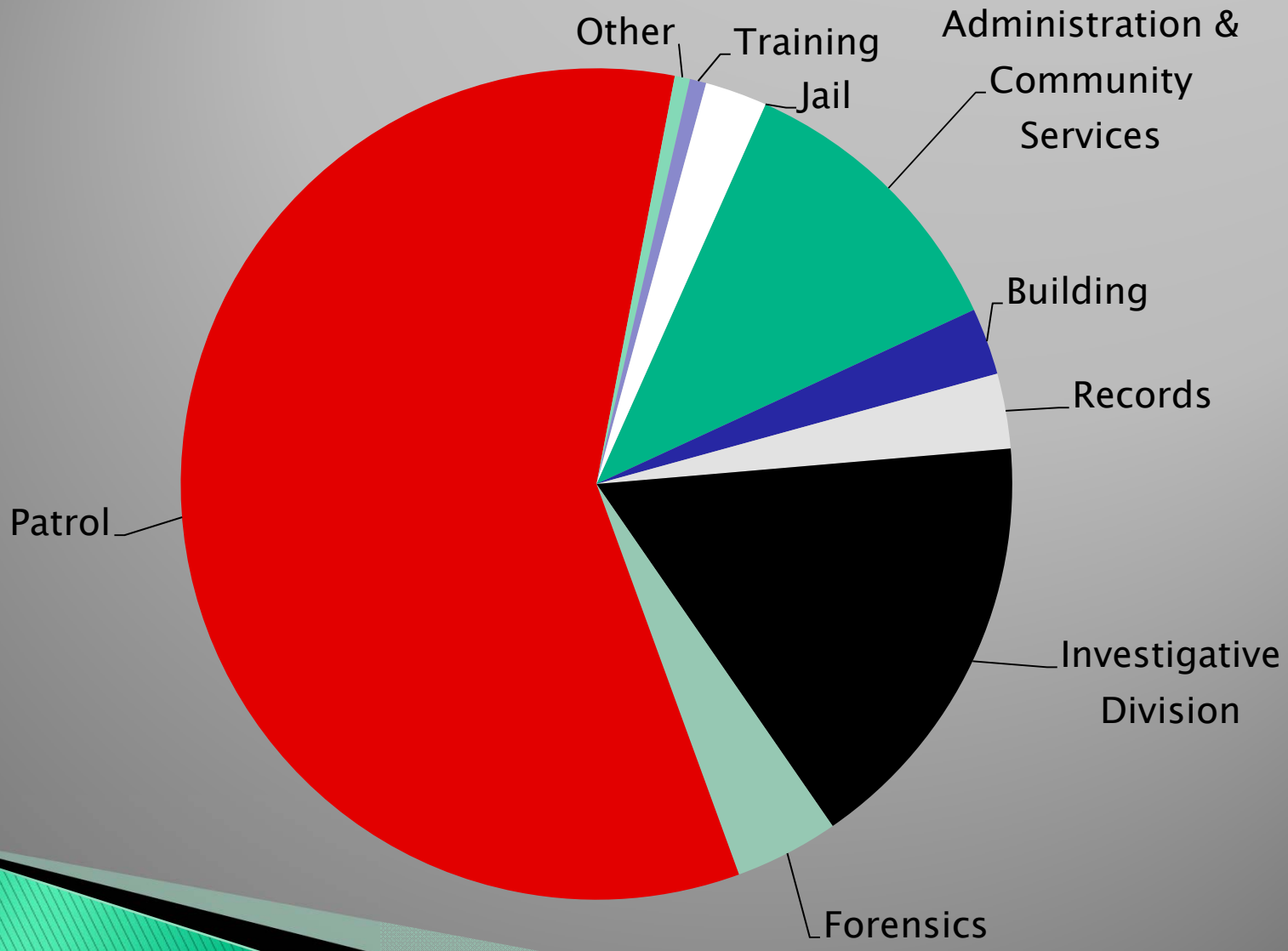
City of Wyoming Department of Public Safety

2017/18 Budget Presentation

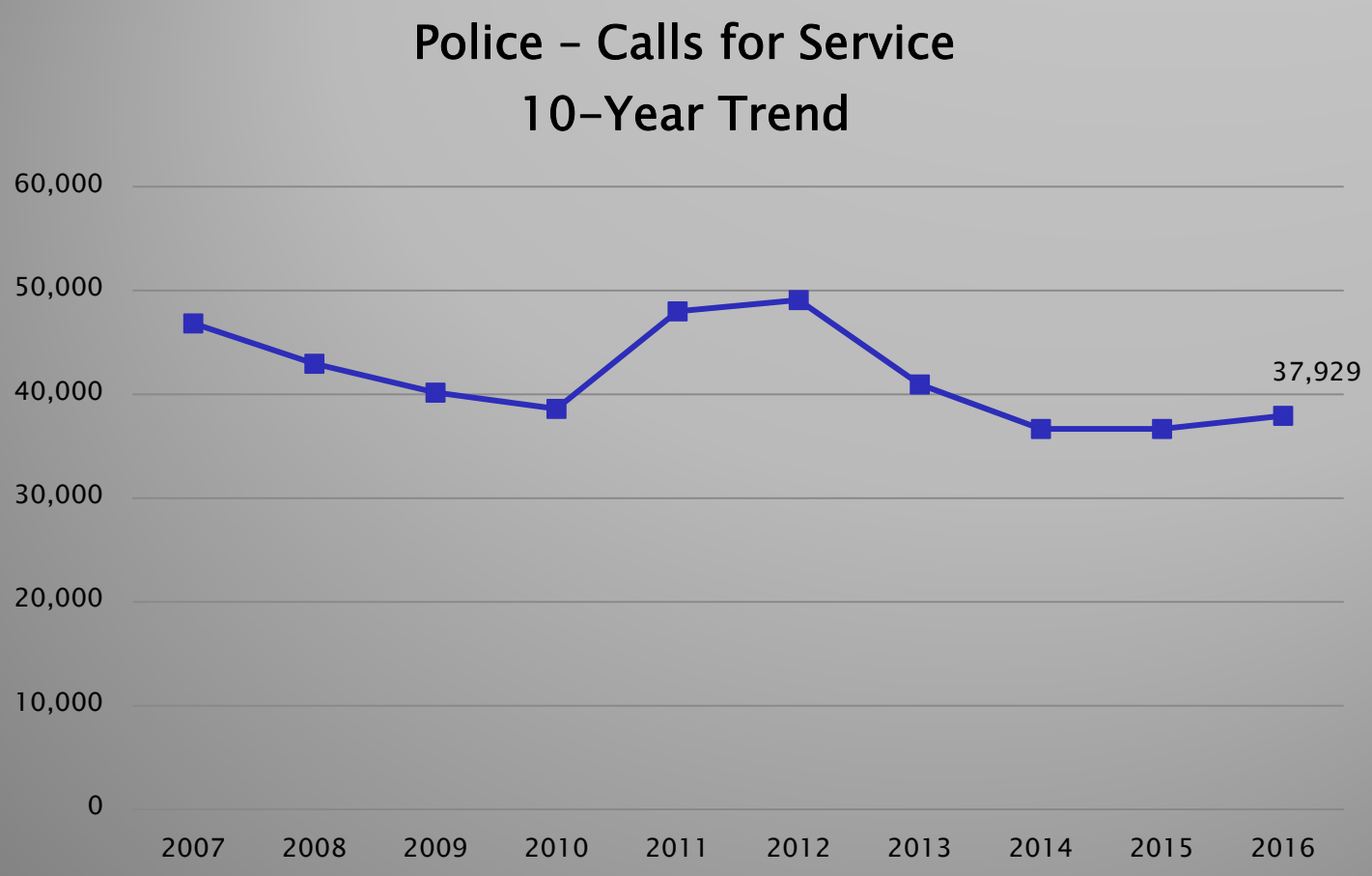
Police & Administrative Services



Police & Administrative Services – Budget Activity



Police & Administrative Services



Total Violent Crime

+24.2%

2016: 277
2015: 223

*Includes: Homicide, CSC, Robbery and Aggravated Assault

+

Total Property Crime

+2.2 %

2016: 1,799
2015: 1,760

Includes: Arson, Burglary, Larceny and Motor Vehicle Theft

=

Total Index Crime*

+4.7 %

2016: 2,076
2015: 1,983

*Includes: Violent and Property crimes

Total Crime (Index & Non-Index)

+5.8%

2016: 6,318
2015: 5,972

Includes: All reported crime

Police & Administrative Services – Sworn Staffing

Authorized Strength: 86 police officers

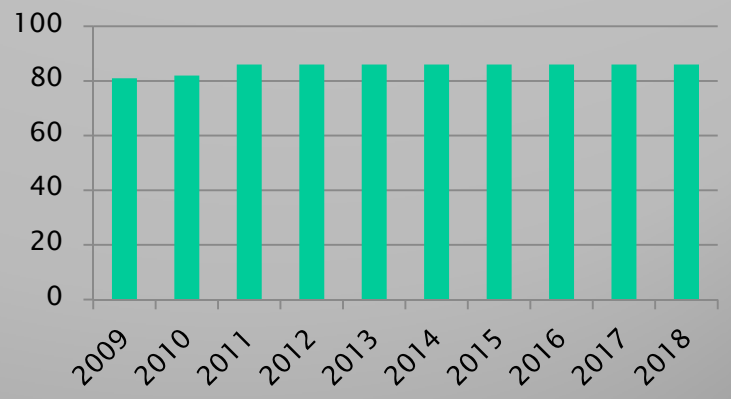
Captains	2
Lieutenants	5
Sergeants	12
Detectives	12*
Warrant Officers	2
Patrol Officers	46
Community Officers	4*
School Resource Officers	3

* The current budget includes 13

** The current budget includes 3

Sworn Police Staffing

2009 – 2018



Staffing Challenges:

- Recruitment
- Retention
- Injuries
- Overtime Reduction
- Workload/Deployment Study

Police & Administrative Services – Civilian Staffing

Current Staffing

- Administration
  - 1 Administrative Asst.
  - 1 Account Clerk
- Detective Bureau
  - 1 Admin Secretary
- Forensic Science Unit
  - 1 Manager
  - 4 Crime Scene Techs
- Records
  - 1 Manager
  - 5 Office Specialists
- Fleet/Building
  - 1 Maintenance Helper
- Senior Volunteers

2017-18 Budget

- Administration
  - 1 Administrative Asst.
  - 1 Account Clerk
- Detective Bureau
  - 1 Admin Secretary
- Forensic Science Unit
  - 1 Manager
  - ~~4~~ 5 Crime Scene Techs (including lab & fingerprints)
- Records
  - 1 Manager
  - ~~5~~ 4 Office Specialists
- Patrol
  - 4 Police Cadets (20 hrs/week)
- Fleet/Building
  - 1 Maintenance Helper
- Senior Volunteers

Police & Administrative Services – Training & Equipment

- 2017/18 Budget Includes:
  - Replacement of six (6) ballistic heavy vests in patrol vehicles (approx. $9,000).
  - Scheduled replacement of patrol vehicles
  - Scheduled replacement and maintenance of current equipment
  - $80,000 in training funds (used for operational and leadership training)
  - Approximately 130 hours of training per officer/yr.
  - Benefit of the KCDA millage request

Police & Administrative Services – Other Funding Sources

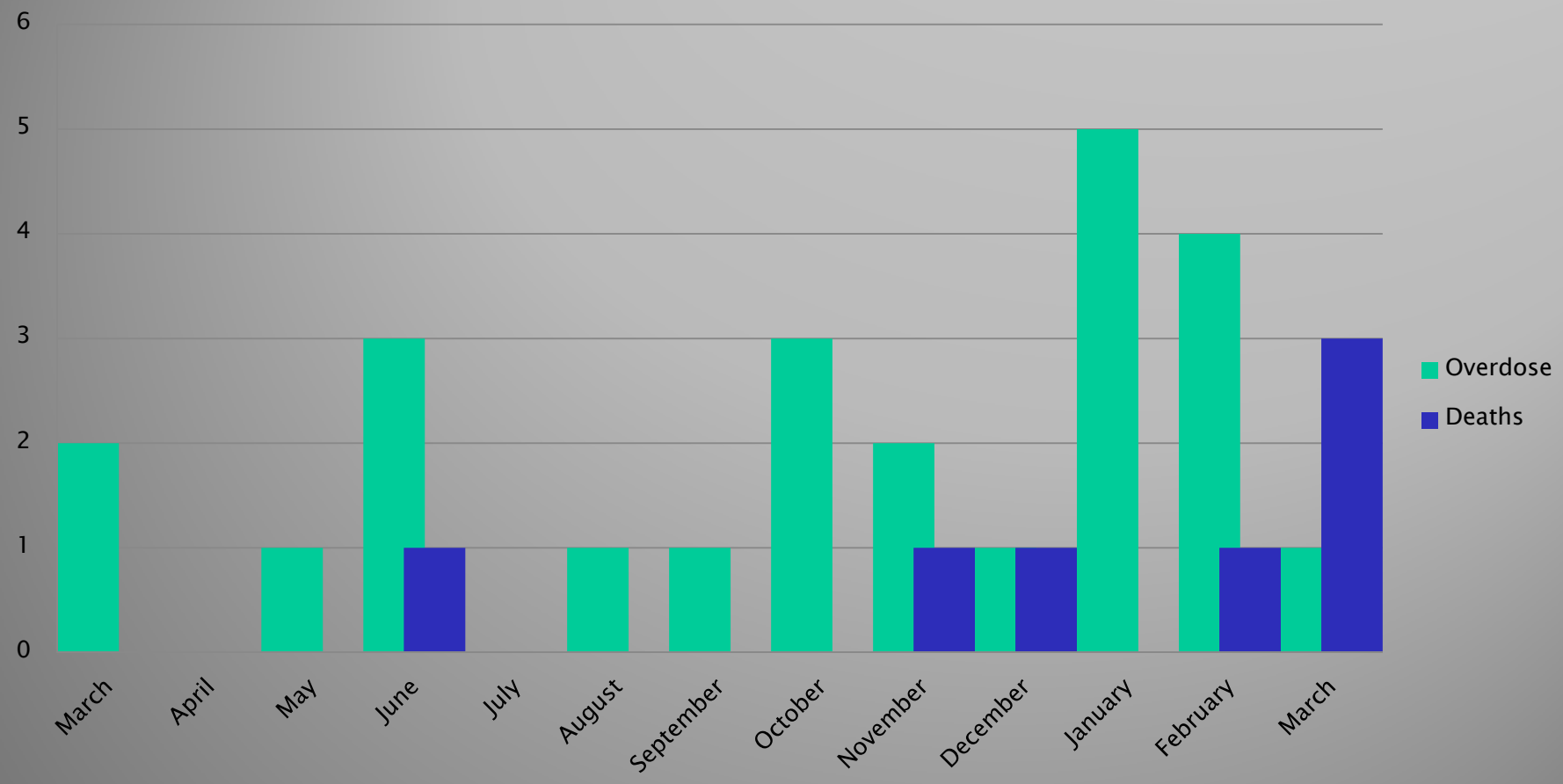
- Grants
  - Auto Theft Protection Association
  - Edward Byrne Memorial Grants (Federal Justice Assistance Grant)
  - Office of Highway Safety and Planning (OHSP)
  - MMRMA (Risk Avoidance Grants)

- Collaboration
  - KANET (Kent Area Narcotics Team)
  - MFITT (Metro Fraud and Identity Theft Team)
  - CATT (Combined Auto Theft Team)
  - ICAC (Internet Crimes Against Children)
  - FBI West Michigan-Based Child Exploitation Task Force (WEBCHEX)
  - US Marshal Fugitive Team
  - Child/Adult Protective Services Investigations
  - School Districts
  - Forensic Lab State Reimbursements

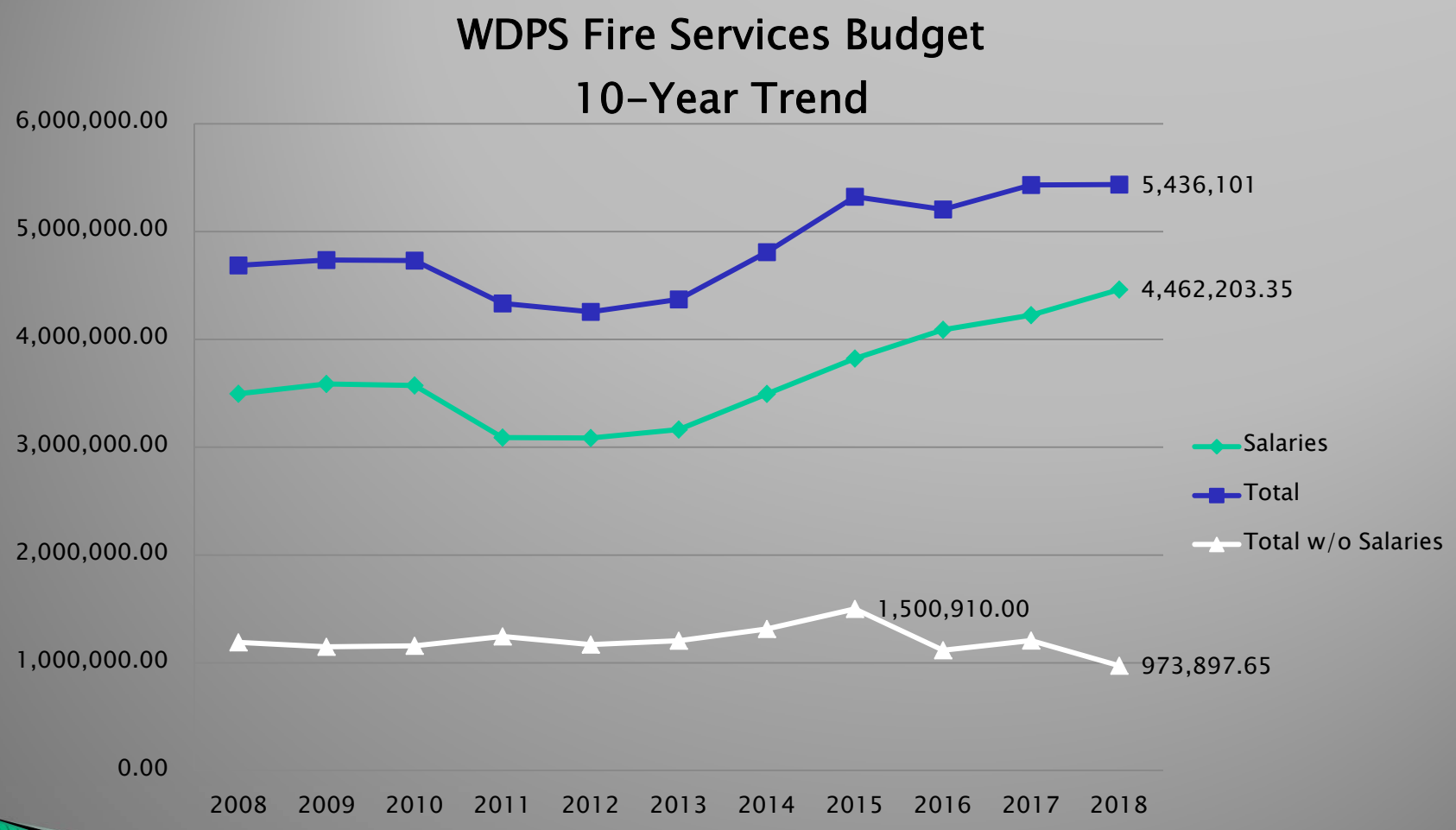
Additional Police & Administrative Priorities

- CALEA Accreditation – seeking Gold Standard in November of 2017
- Community Engagement
- Internet Crimes
- Technology
- Capital Projects – Range Improvements, Records Management software
- Heroin/Opioid Overdoses – Narcan

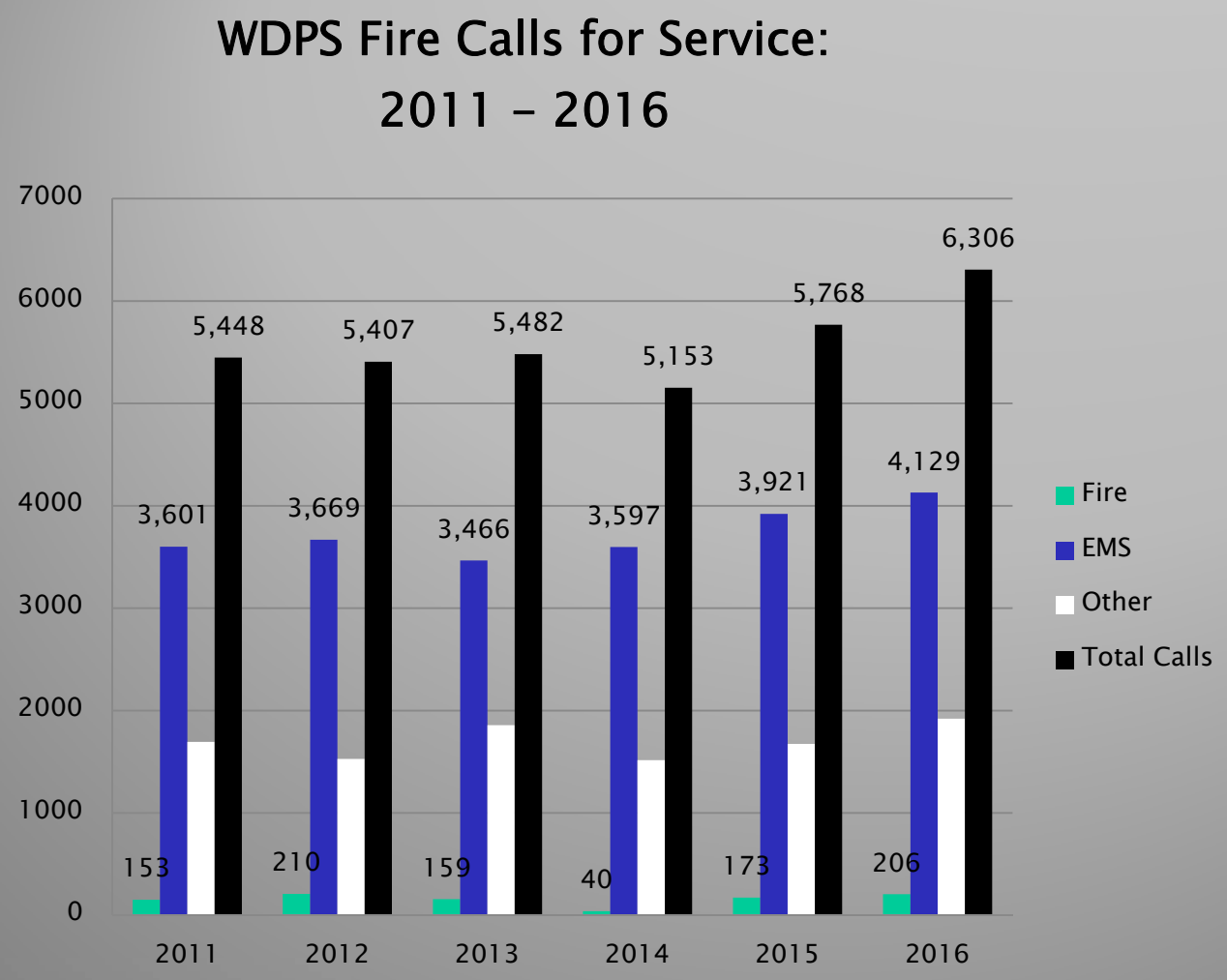
WYDPS Heroin Overdoses & Deaths



Fire Services



Fire Services



Fire Services – Staffing

Full-time Firefighters:

Chief	1
Deputy Chief	1
Fire Inspector	1
Lieutenants	4
Equipment Operators	6
Firefighters	15+1
17/18 Budget	29

Part-time Firefighters:

Current	4
17/18 Budget	6

Dual-Trained Employees:

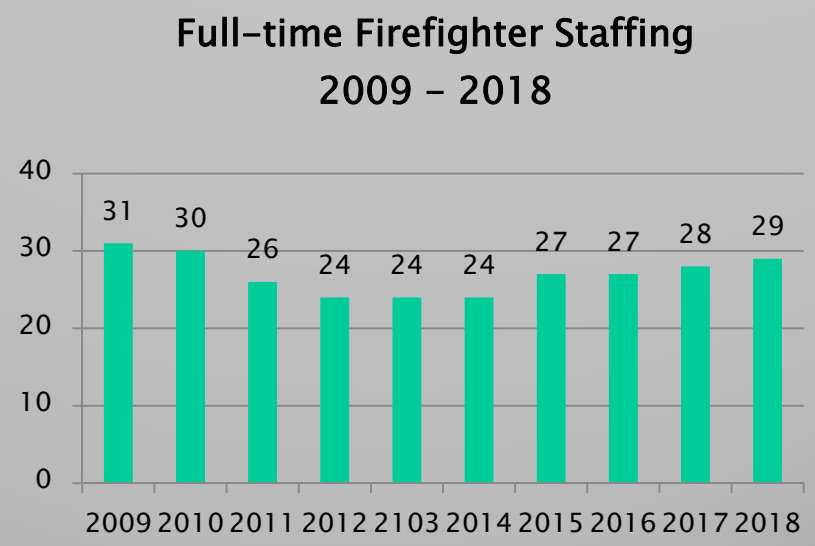
Current	20
17/18 Budget	3

Paid-On-Call Firefighters:

Current	17
17/18 Budget	23

Civilian Staff:

Part-time Secretary	1 (+1)



Staffing Considerations:

- POC/PT recruitment
- POC/PT turnover
- POC/PT response limitations
- DTE availability
- Deployment model
  - Minimum Staffing (7)
  - Peak-load Staffing
- Overtime Reduction

Fire Services – Apparatus, Equipment and Training

- 2017/18 Budget includes:
  - Scheduled replacement of fire apparatus (Engine 72 & 74)
  - Yearly maintenance and planned replacement of firefighting equipment (e.g. SCBAs, turn-out gear)
  - Medical response supplies
  - Facilities upgrades (HVAC, doors)

Fire Services – Additional Priorities

- EMT Partnership w/U of M – Metro Health
- Community Fire Prevention – outreach and education
- Fire Inspection program
- CPESE Fire accreditation – kick-off in July 2017
- Seeking lower Insurance Service Office (ISO) rating

Questions?

COMMUNITY SERVICES

Building Inspections	• Construction Permitting • Code Enforcement • Rental Inspection
Parks & Recreation	• Park Facilities • Recreation Services • Wyoming Senior Center • T.E.A.M. 21
Facilities	• City Hall
Library	• Maintenance
Planning & Community Development	• Zoning* • Economic Development*

Inspections Fund

Construction Permitting

Code Enforcement

Rental Property Inspections

Boards & Commissions:

- Housing Board of Appeals
- Construction Board of Appeals
- Zoning Board of Appeals*

Inspections Fund

- 100% self-funded by fees and grants

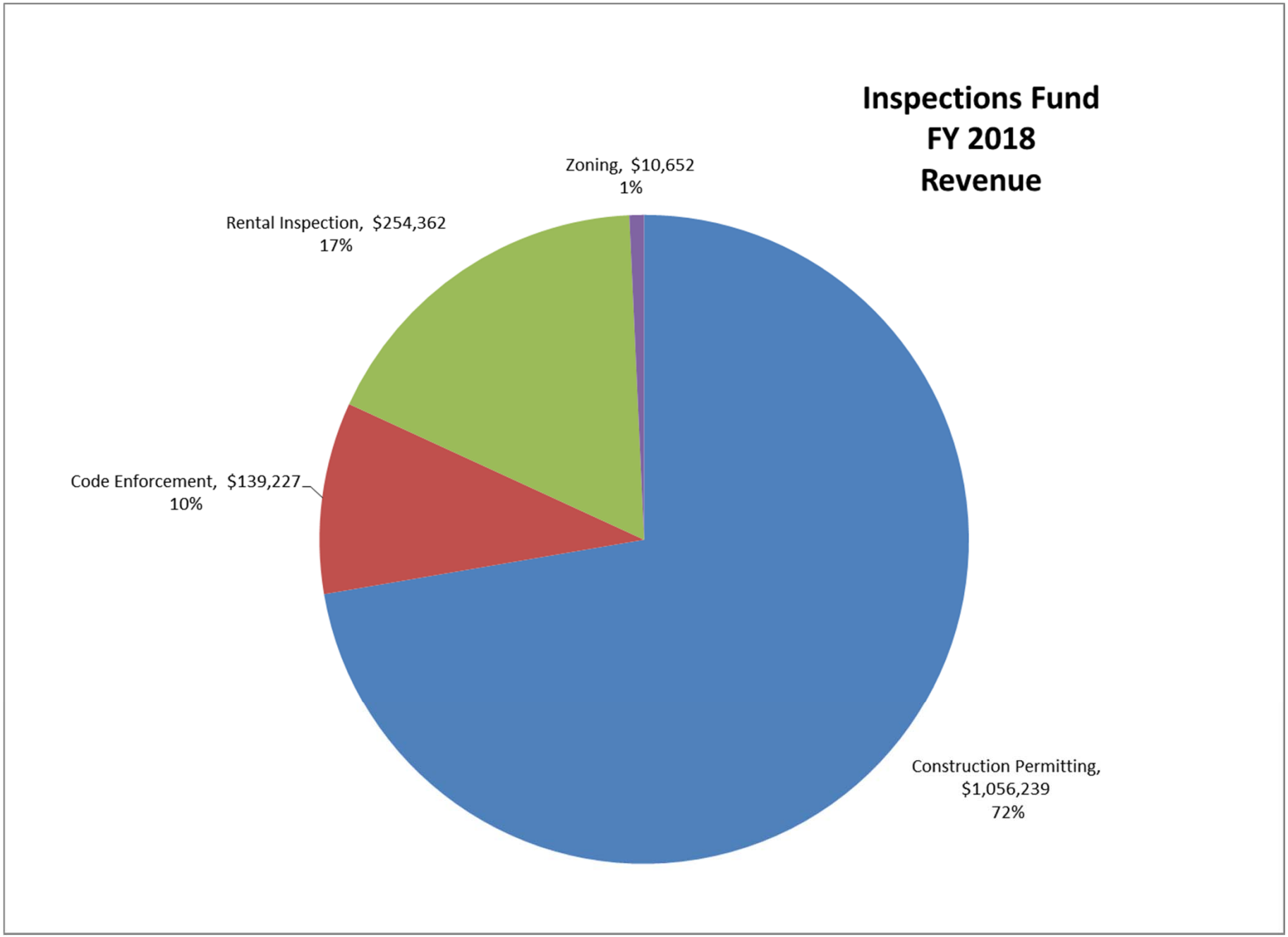
- Anticipated Development
  - Metro Health Village, General Motors, Site 36, The Reserve

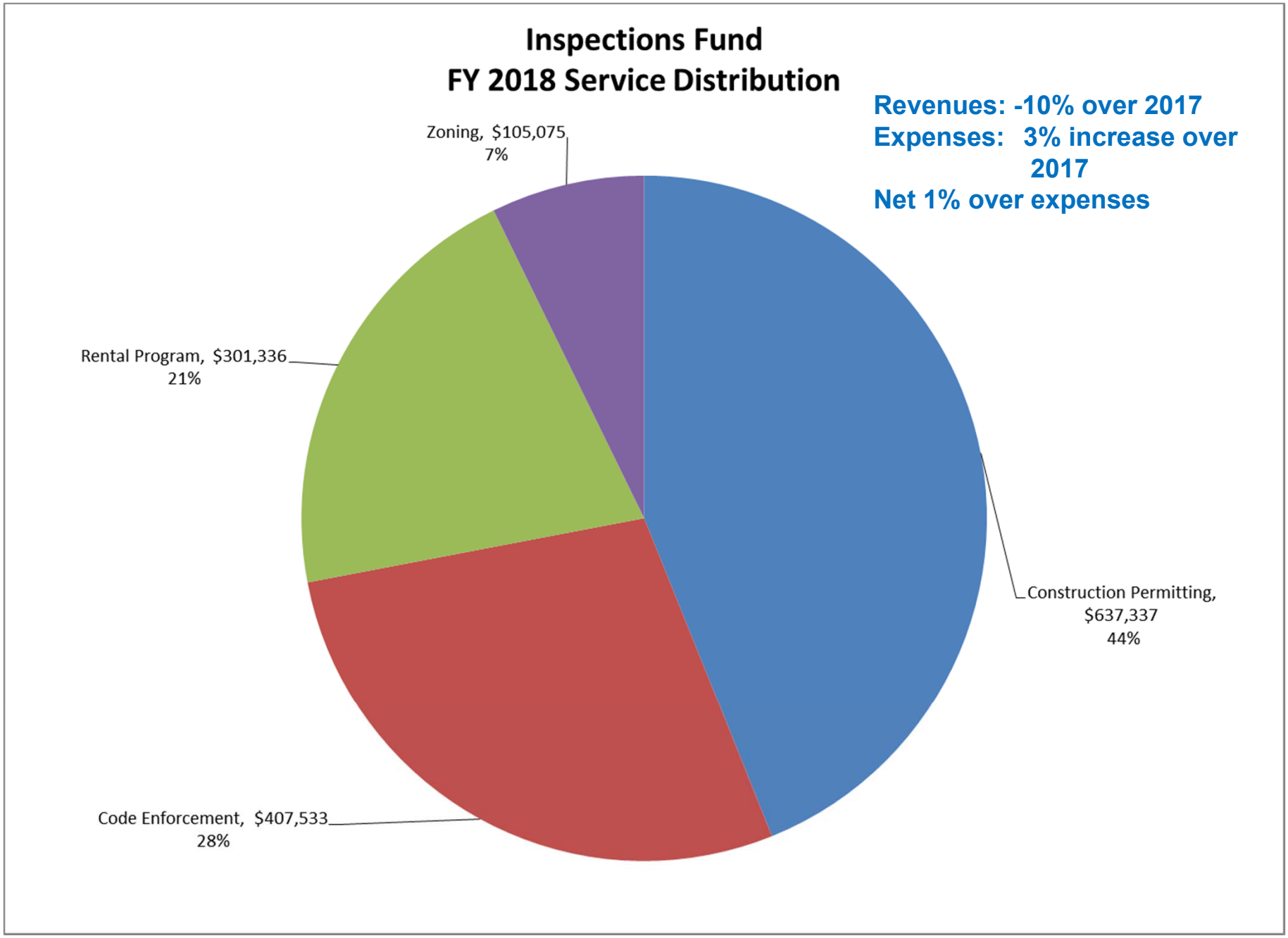
Process **3,351** Construction Permits, perform **7,258** Inspections avg. per year (APY)

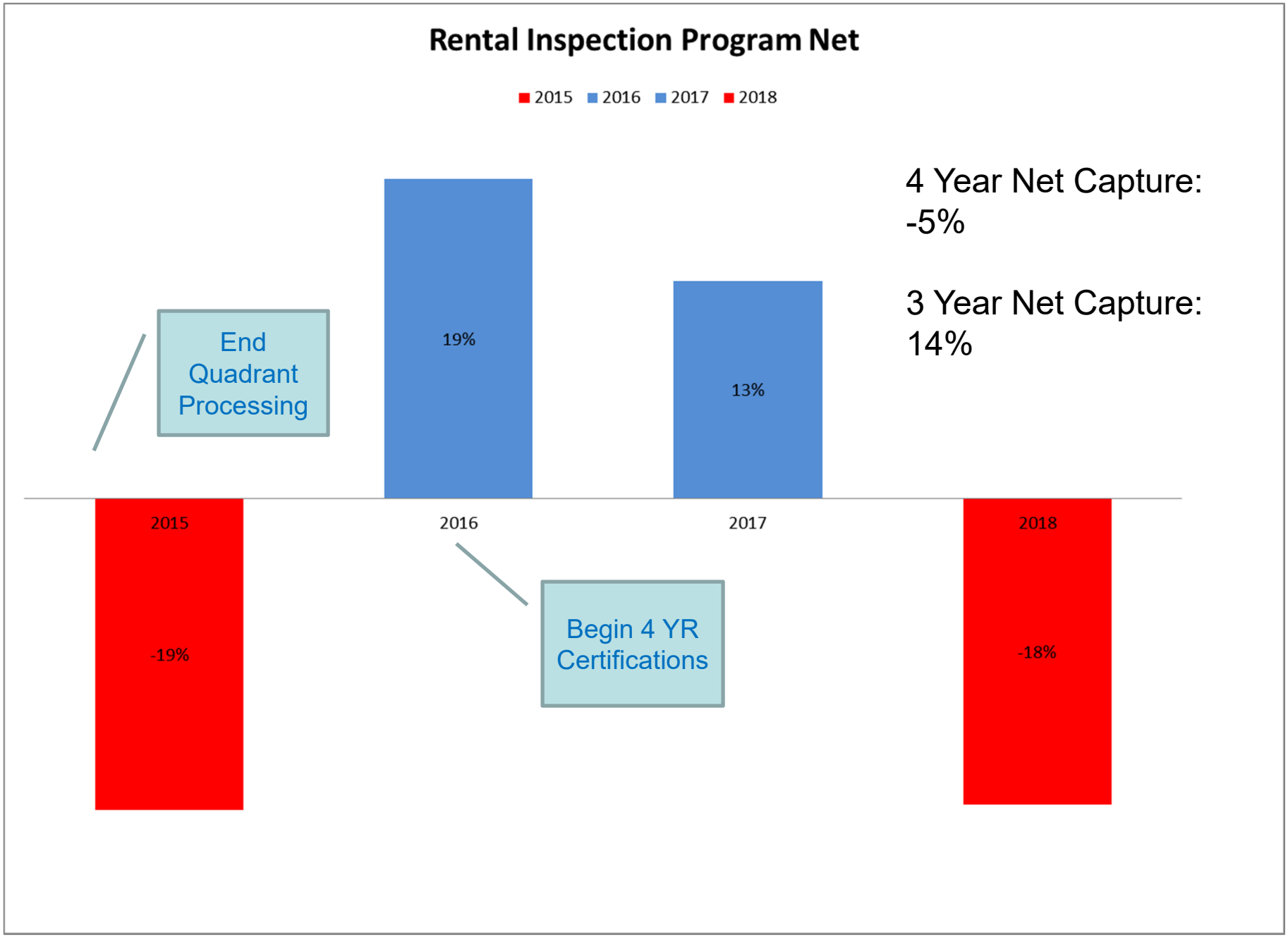
Process **2,248** Code Enforcement Complaints, perform **7,486** Inspections APY

Rental Properties:

* **1,989** properties, **10,999** units (Dec. 31, 2016)
* **323** Rental Property Certificates APY
* **2,073** Rental Unit Inspections APY


Inspections Fund
FY 2018
Revenue
Zoning, $10,652
1%
Rental Inspection, $254,362
17%
Code Enforcement, $139,227
10%
Construction Permitting,
$1,056,239
72%


Inspections Fund
FY 2018 Service Distribution
Revenues: -10% over 2017
Expenses: 3% increase over 2017
Net 1% over expenses
Zoning, $105,075
7%
Rental Program, $301,336
21%
Construction Permitting,
$637,337
44%
Code Enforcement, $407,533
28%


Rental Inspection Program Net
2015
2016
2017
2018
19%
13%
-19%
-18%
2015
2016
2017
2018
End Quadrant Processing
Begin 4 YR Certifications
4 Year Net Capture: -5%
3 Year Net Capture: 14%

Parks & Recreation Fund

Administration

Park Facilities

Wyoming Senior Center

Recreation

T.E.A.M. 21

Parks & Recreation Commission

Community Enrichment Commission

Pinery Park Little League

GWCRA

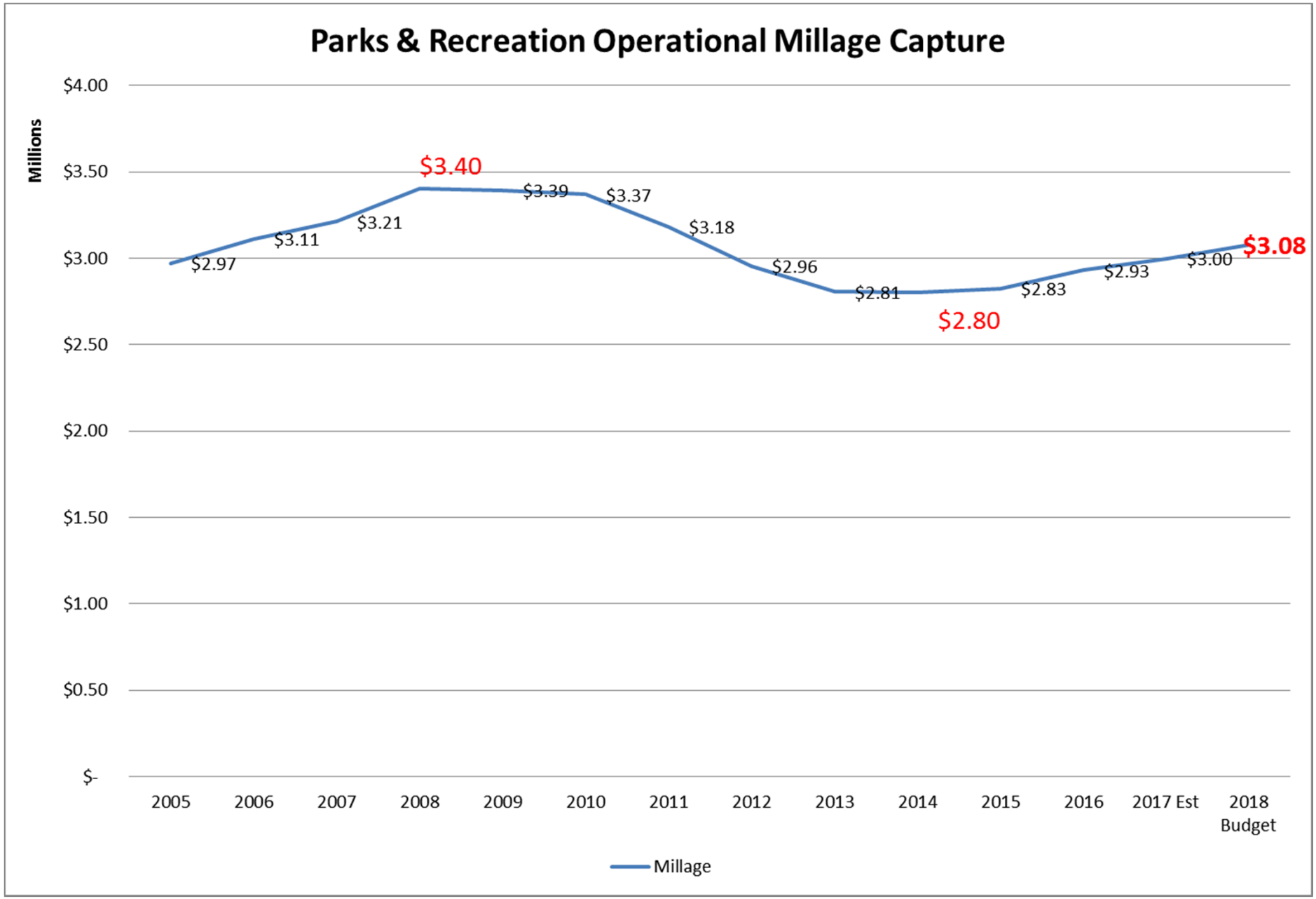
Parks & Recreation Fund

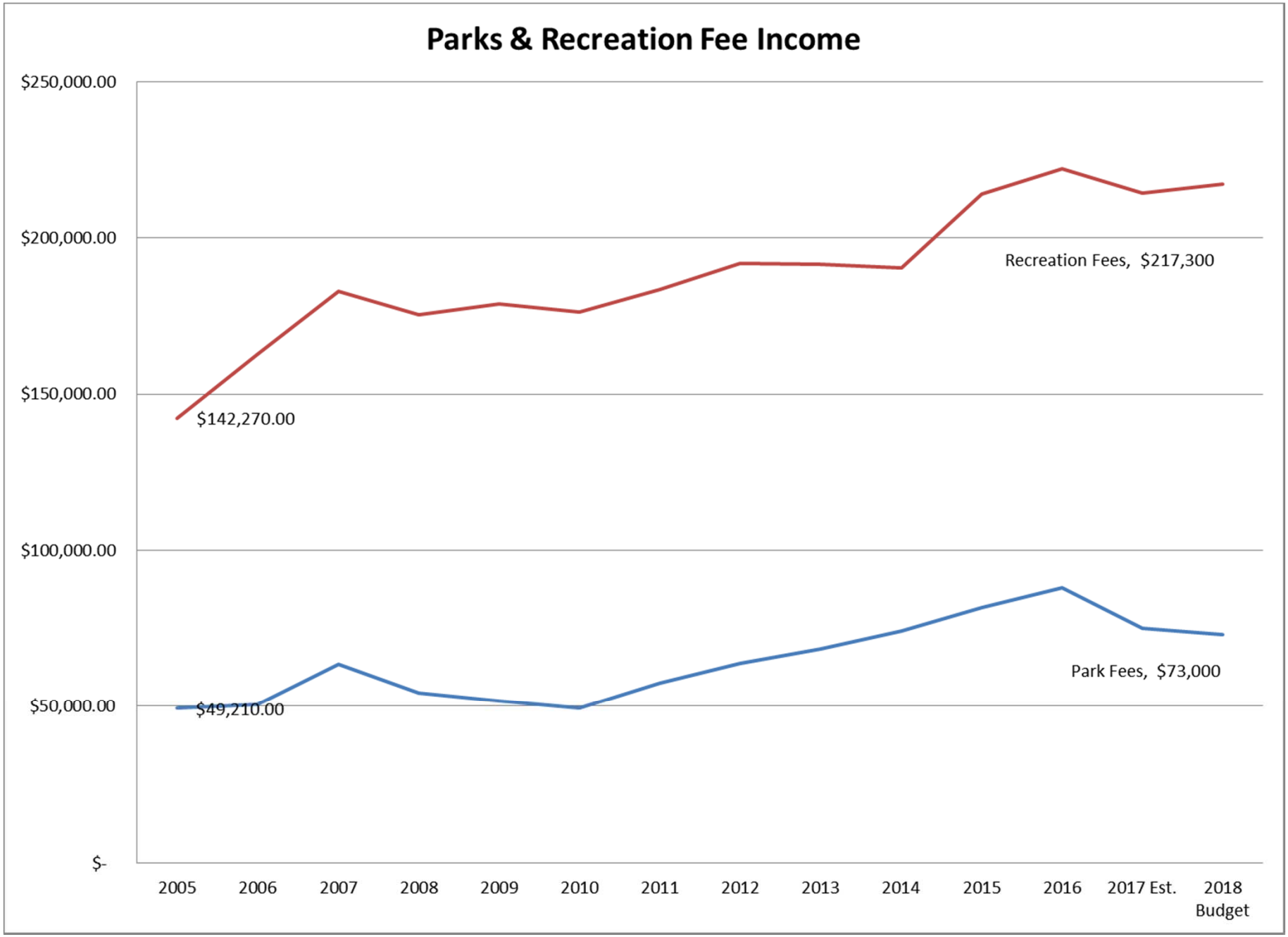
- **3%** increase in revenue (not incl. grants)
- **6.9%** increase in expenses (not incl. grants or capital)
- Net including capital: **($105,457)**

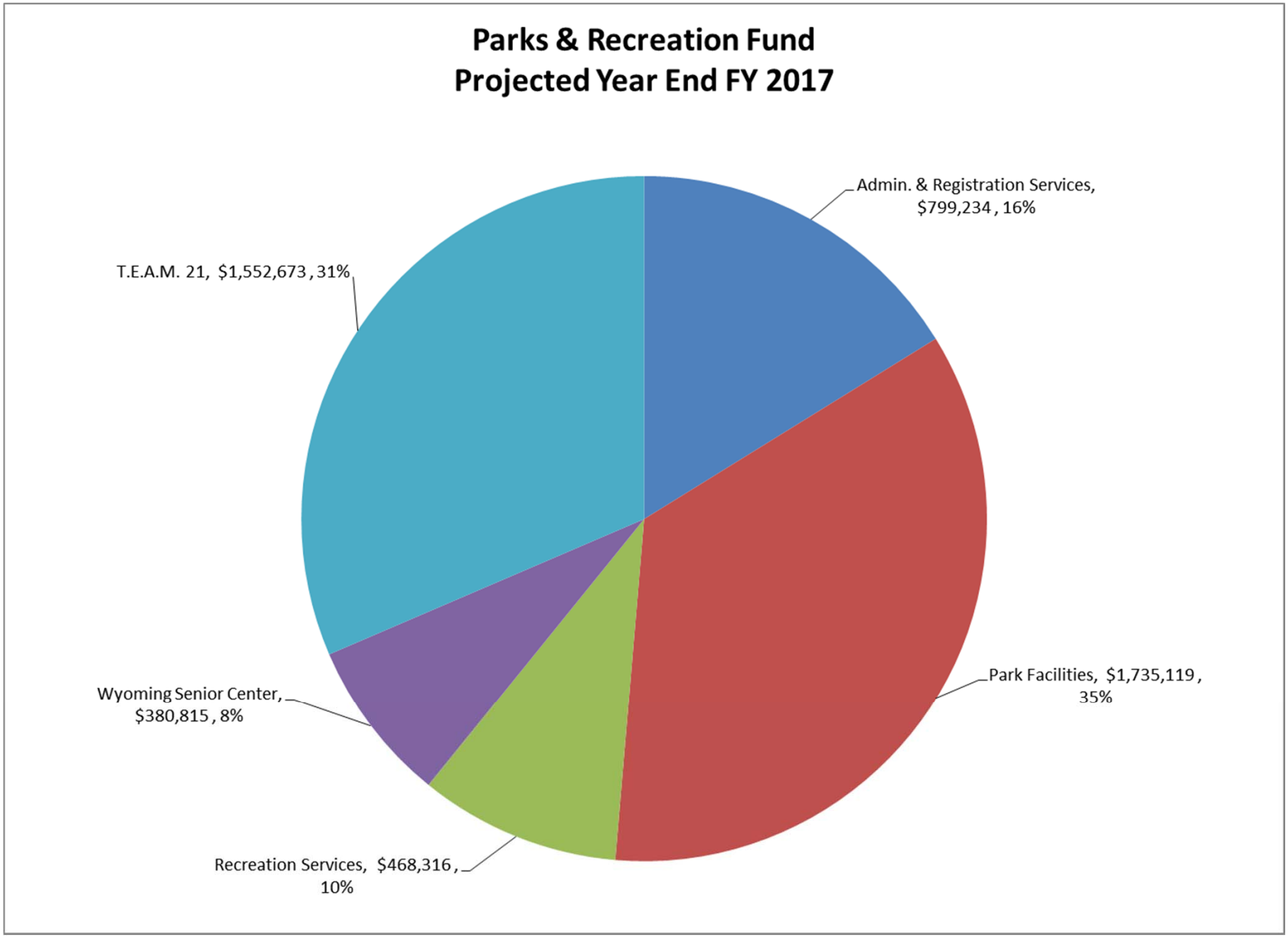
- **350** health & wellness, athletic, recreation and leisure programs APY
- **89** special event & athletic event requests processed APY
- **670** acres of park land maintained
- **140** park facilities (splashpads, playgrounds, ball fields, shelters, etc.) maintained

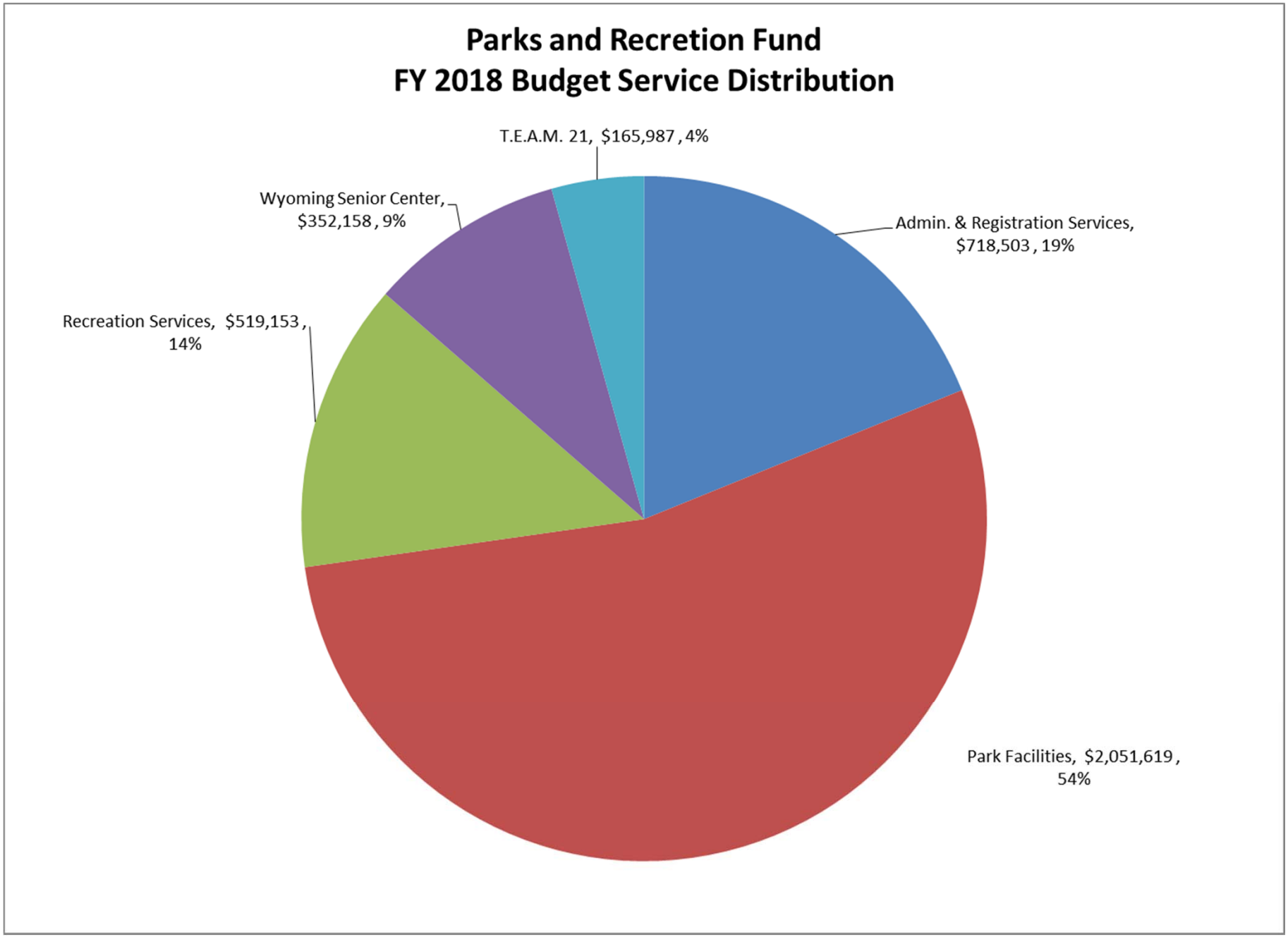
Leave-a-Mark

Adopt-a-Park

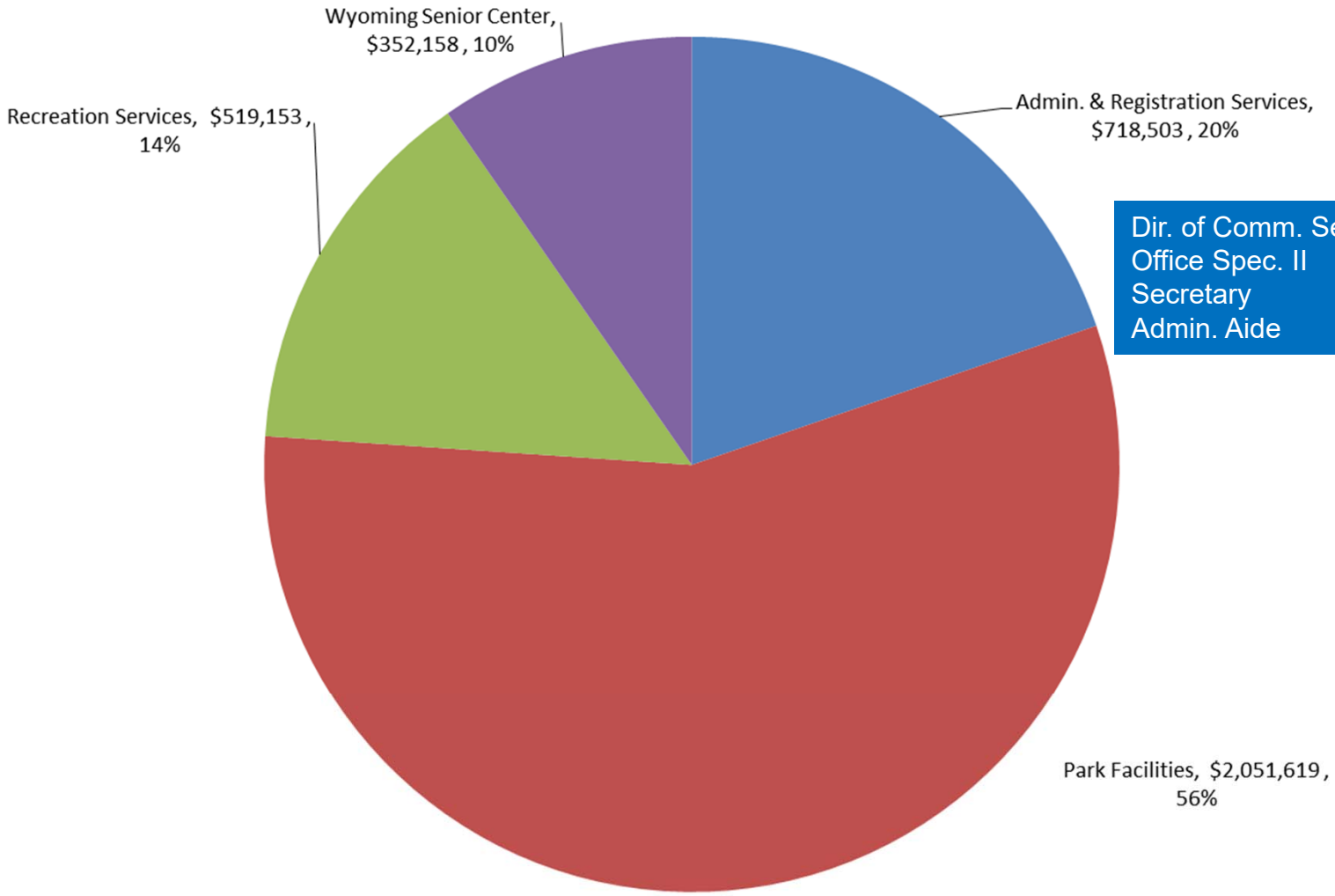

Parks & Recreation Operational Millage Capture
Millions
$4.00
$3.50
$3.00
$2.50
$2.00
$1.50
$1.00
$0.50
$-
$2.97
$3.11
$3.21
$3.40
$3.39
$3.37
$3.18
$2.96
$2.81
$2.80
$2.83
$2.93
$3.00
$3.08
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017 Est
2018 Budget
Millage


Parks & Recreation Fee Income
$250,000.00
$200,000.00
$150,000.00
$100,000.00
$50,000.00
$-
Recreation Fees, $217,300
$142,270.00
Park Fees, $73,000
$49,210.00
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017 Est.
2018 Budget


Parks & Recreation Fund
Projected Year End FY 2017
Admin. & Registration Services, $799,234 , 16%
Park Facilities, $1,735,119 , 35%
Recreation Services, $468,316 , 10%
Wyoming Senior Center, $380,815 , 8%
T.E.A.M. 21, $1,552,673 , 31%


Parks and Recretion Fund
FY 2018 Budget Service Distribution
T.E.A.M. 21, $165,987 , 4%
Wyoming Senior Center, $352,158 , 9%
Admin. & Registration Services, $718,503 , 19%
Recreation Services, $519,153 , 14%
Park Facilities, $2,051,619 , 54%

Parks and Recretion Fund
FY 2018 Budget Service Distribution



Dir. of Comm. Serv.	40%
Office Spec. II	75%
Secretary	90%
Admin. Aide	1%

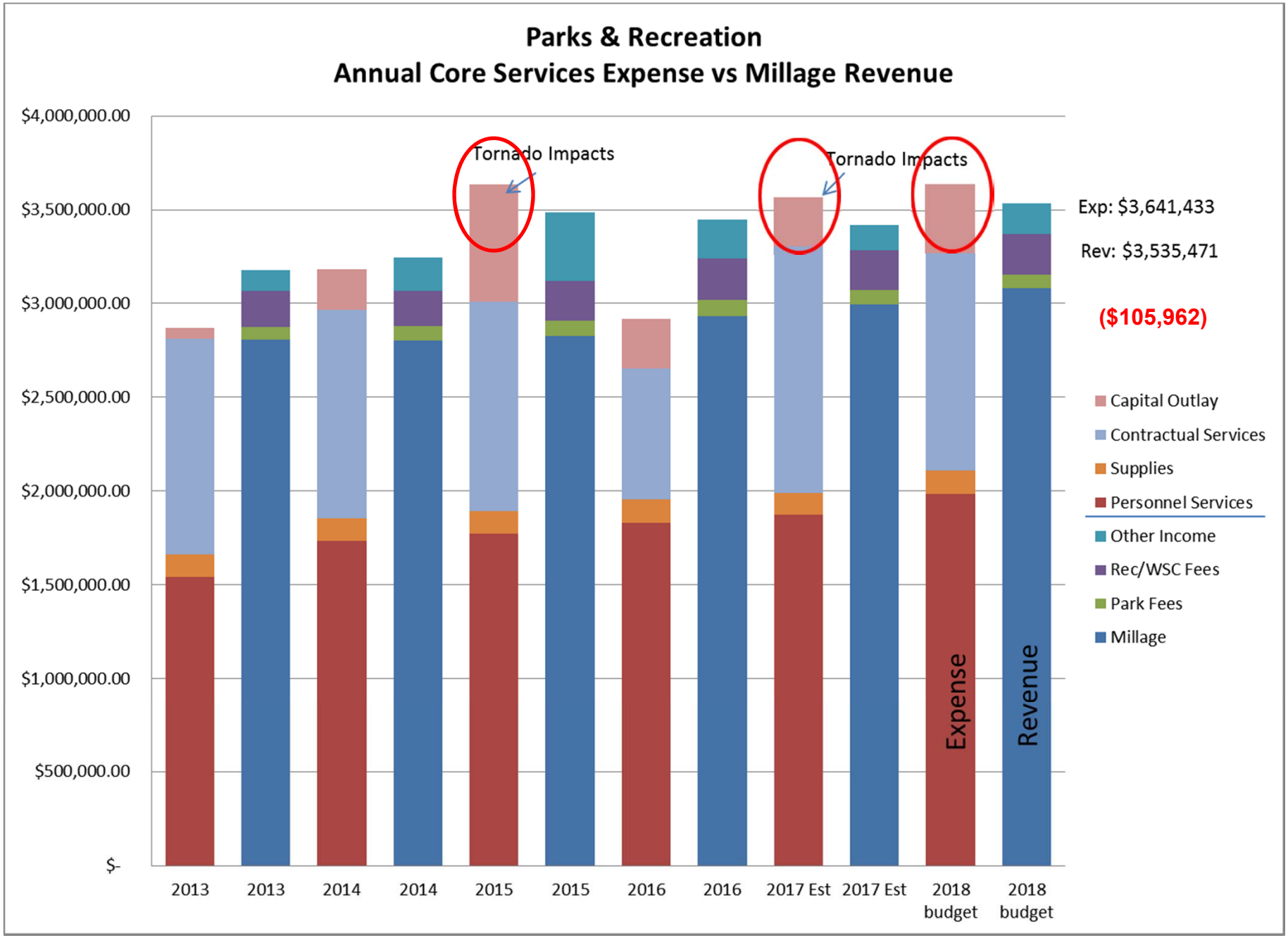
Parks & Recreation Fund

- Capital

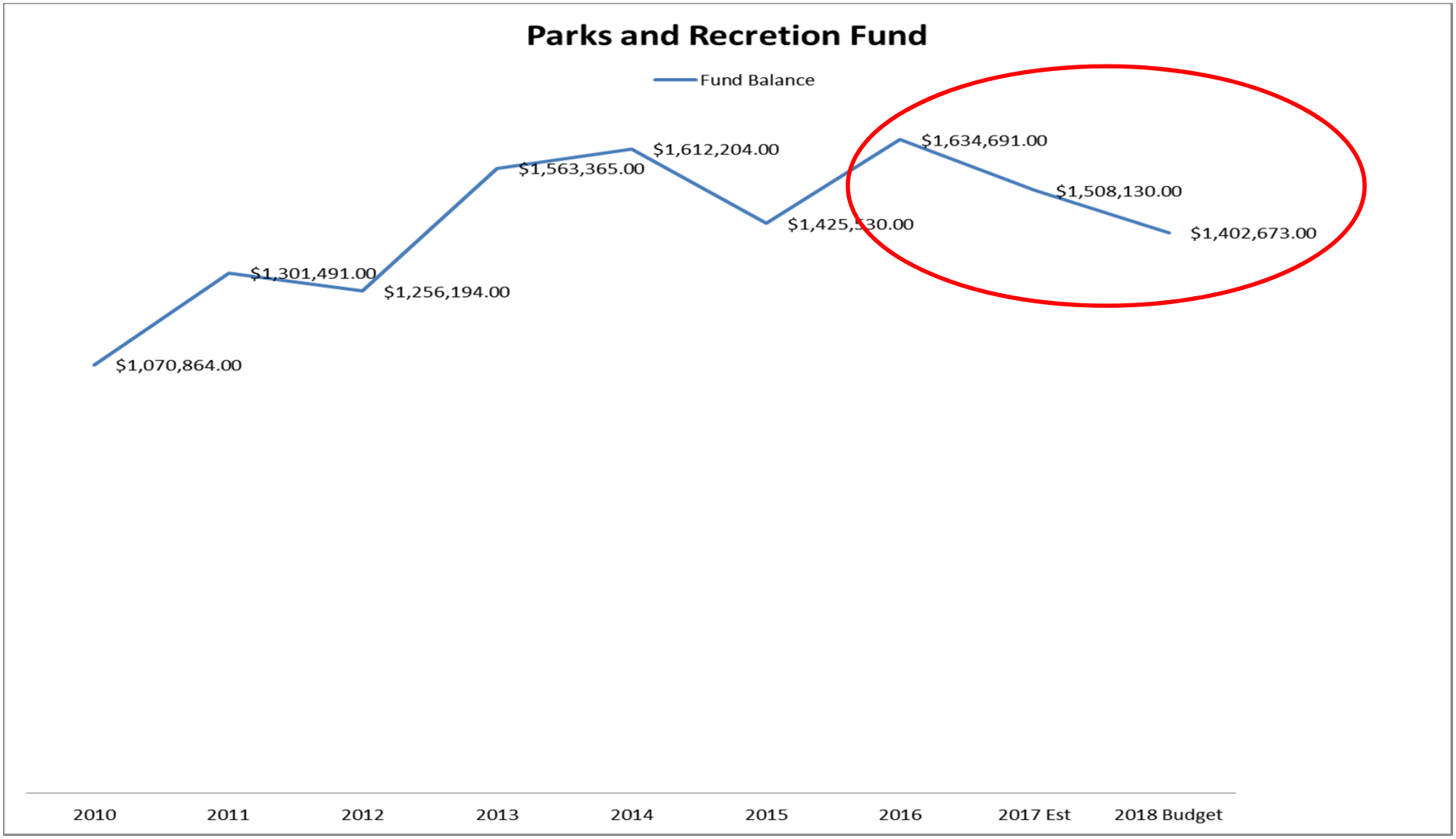
– Security Camera Replacements	$ 20,000
– Buck Creek Restroom Replacement	$115,000
– Marquette Park Court Improvements	$ 35,000
– Lemery Park Softball Fencing	$ 14,500
– Lamar Park north softball field lighting project	$100,000
– Lamar Park south softball field fence replacement	$ 32,000
– WSC Carpet Replacements	$ 15,000
– WSC HVAC Replacement	$ 10,000
– Copier	$ 12,000
– Computer Equipment	$ 2,000
– Tree Planting	$ 10,000
sub-total	*$365,500*

Leave-a-Mark

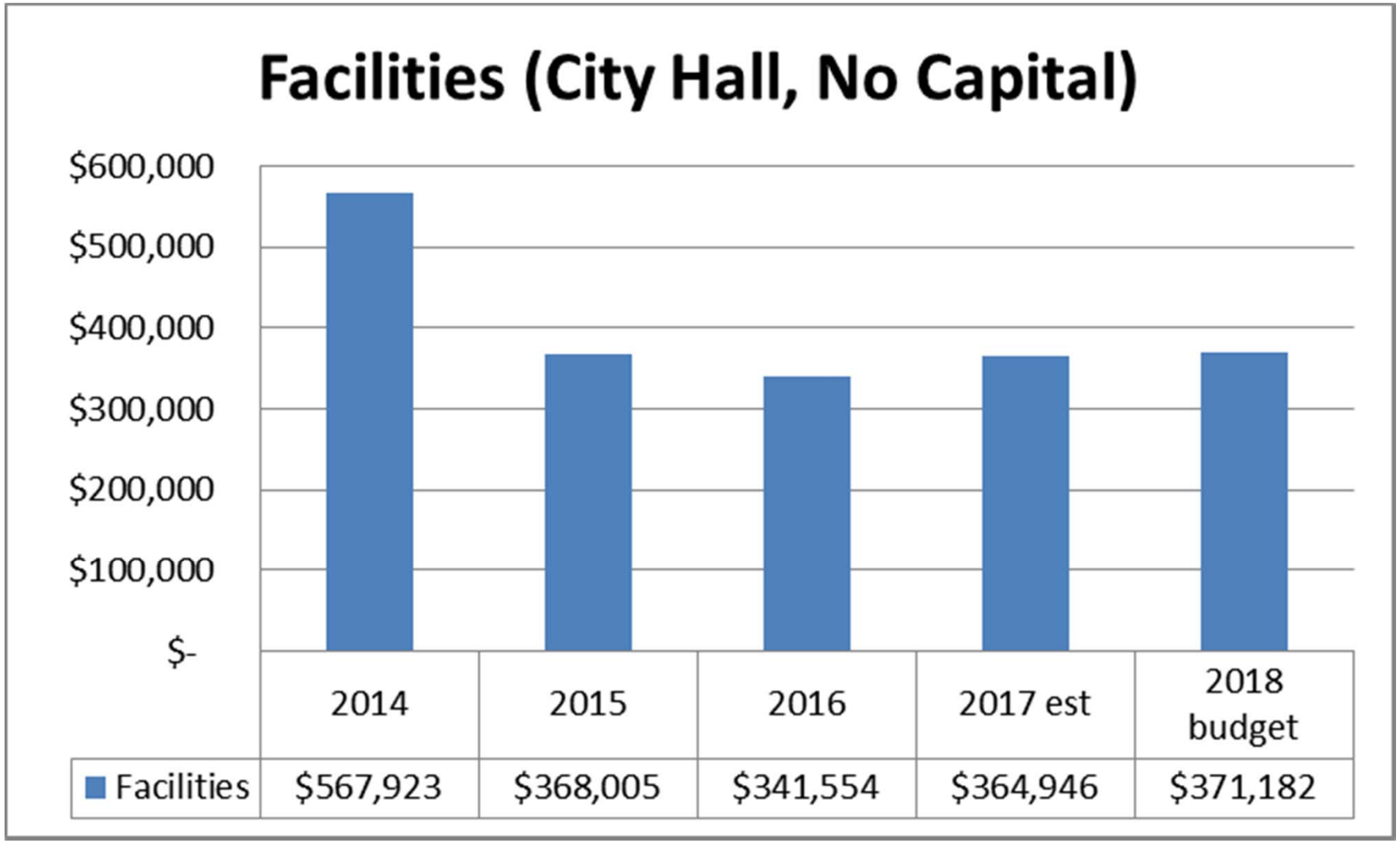
Adopt-a-Park


Parks & Recreation
Annual Core Services Expense vs Millage Revenue
$4,000,000.00
$3,500,000.00
$3,000,000.00
$2,500,000.00
$2,000,000.00
$1,500,000.00
$1,000,000.00
$500,000.00
$-
Tornado Impacts
Tornado Impacts
Exp: $3,641,433
Rev: $3,535,471
($105,962)
Capital Outlay
Contractual Services
Supplies
Personnel Services
Other Income
Rec/WSC Fees
Park Fees
Millage
Expense
Revenue
2013
2013
2014
2014
2015
2015
2016
2016
2017 Est
2017 Est
2018 budget
2018 budget

Parks & Recreation Fund



Facilities



	2014	2015	2016	2017 est	2018 budget
Facilities	$567,923	$368,005	$341,554	$364,946	$371,182

Wyoming Library Fund

2018 Revenue

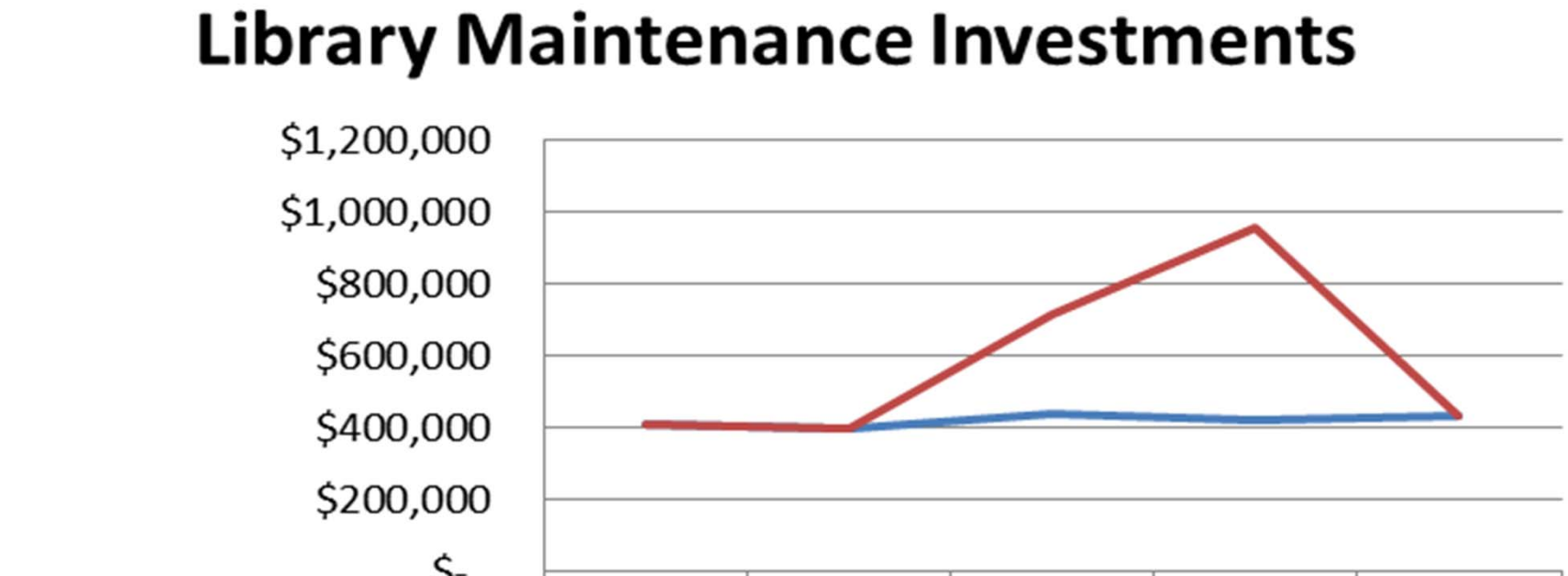
$810,278

2018 Core Expense (no capital)

$803,262

Projected Year-end Net: $7,016

Library Maintenance



	2014	2015	2016	2017 est	2018 budget
Capital	$-	$-	$276,364	$534,900	$-
Maint. Expenses (inc. Admin. Fee)	$409,532	$401,159	$437,889	$419,879	$432,080

Community Development Block Grant Fund

HUD Priorities

Housing and Neighborhood Stabilization

Blight Remediation

Homelessness

FY 2017-2018 Grant*

$470,878 a 5.67% reduction

FY 2017-2018 Available Funding

$589,587

Community Development Block Grant

Continuing Initiatives

- Grand Rapids Area Coalition to End Homelessness Administration
- Fair Housing complaint investigation, community education
- Housing Rehabilitation
  - Rehab Loan Program
  - Home Repair Services, Inc.
- Code Enforcement
- Clearance/Demolition
- Salvation Army Rental Assistance Program

New Initiative

- Potters House Literacy Program

Planning Services

Land-use Planning

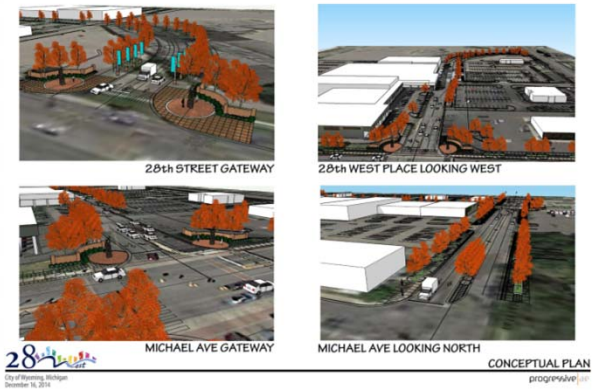
Planning Commission

Administrative Site Plan Reviews & Approvals

Zoning Board of Appeals

Community FEMA Floodplain Coordination

WMRPC
ITP
GVMC – Transportation Committee

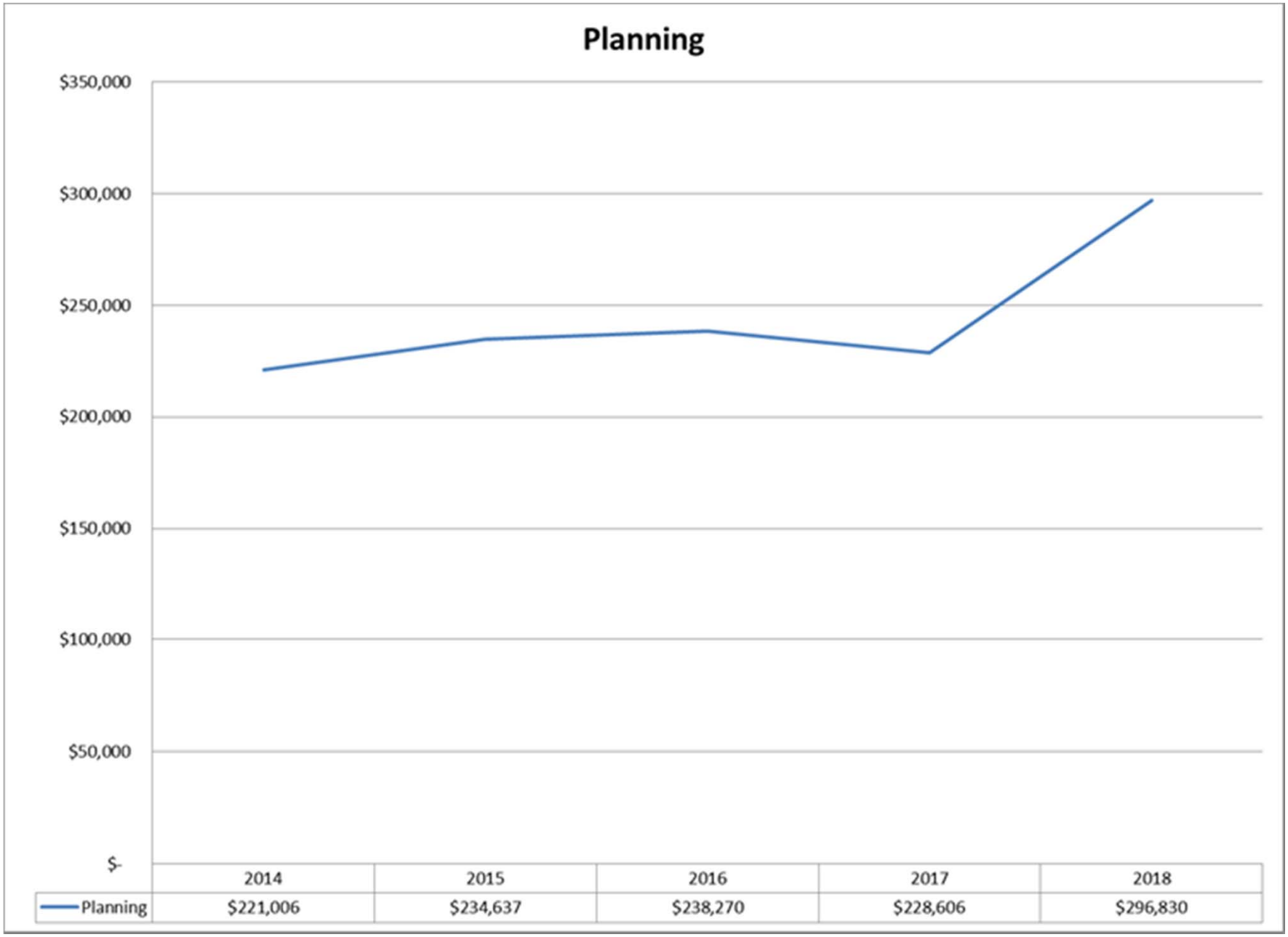


Planning Services

- A General Fund supported service

- Anticipated Major Planning Projects
  - Burton FBC
  - Redevelopment Ready Communities
  - “The Reserve” PUD at 56th & Wilson Ave.
  - FY 2018 Budget Land-use Plan 2020 update begins*

- Staffing Allocations:
  - 14% Director of Community Services
  - 92% City Planner
  - 26% Administrative Aide
  - 100% Principal Planner (Jan. 1)



	2014	2015	2016	2017	2018
Planning	$221,006	$234,637	$238,270	$228,606	$296,830

Community Services

Council Work Session

April 10, 2017

2017-2018 Budget

Property Tax Millage Rates

	Actual						Proposed
	2012	2013	2014	2015	2016	2017	2018
Purpose							
General Operations	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695	4.9027
Fire Services	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500
Police Services	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500
Parks & Recreation	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000
Sidewalks	0.1500	0.1500	0.2000	0.2000	0.2000	0.2000	0.2000
Yard Waste	0.4000	0.4000	0.3500	0.3500	0.3500	0.3500	0.3500
Library Maintenance	0.1000	0.1000	0.1000	0.1000	0.3700	0.3700	0.3700
Library Debt Service	0.2500	0.2500	0.2700	0.2700			
Capital Projects	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678
Public Safety	1.2500	1.2500	1.0000	1.2500	1.2500	1.2500	1.2500
Total Mills	11.8873	11.8873	11.6573	11.9073	11.9073	11.9073	12.1405

	Authorized*	Headlee Limit	Levied	Available
Charter-Aggregate	11.0900	10.5405	10.5405	0.0000
Charter-Public Safety	1.2500	1.2500	1.2500	0.0000
State-Yard Waste	3.0000	2.7890	0.3500	2.4390
Total Tax Rate	15.3400	14.5795	12.1405	2.4390

* Millage Authorized by Election, Charter, etc.

2018 Summary of Funds

	Estimated Beginning Fund Balance	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
General Fund	$ 7,509,190	$ 31,102,403	$ 31,964,280	$ (861,877)	$ 6,647,313
Major Streets	1,259,598	5,494,000	5,805,024	(311,024)	948,574
Local Streets	531,254	1,649,000	1,738,554	(89,554)	441,700
Public Safety	1,643	2,554,839	2,554,839	-	1,643
Fire	1,205	1,539,623	1,539,623	-	1,205
Police	1,943	2,566,910	2,566,910	-	1,943
Parks & Recreation	1,508,130	3,701,458	3,806,915	(105,457)	1,402,673
Sidewalk Snow Removal	336,415	409,428	385,790	23,638	360,053
Solid Waste Disposal	412,400	728,604	879,540	(150,936)	261,464
Building Inspections	1,171,306	1,460,480	1,451,281	9,199	1,180,505
Community Dev. Block Grant	-	711,270	711,270	-	-
Drug Law Enforcement	6,644	-	-	-	6,644
Library Maintenance	246,105	810,278	432,080	378,198	624,303
MTF Debt Service	-	530,295	530,295	-	-
Capital Improvement	1,447,942	4,834,508	4,540,706	293,802	1,741,744
Sewer Bond Reserve	3,482,535	-	-	-	3,482,535
Sewer Construction Reserve	599,509	120,000	-	120,000	719,509
Sewer*	8,537,066	18,084,000	18,002,489	81,511	8,618,577
Sewer Total	12,619,110	18,204,000	18,002,489	201,511	12,820,621
Water*	12,551,912	22,164,000	25,202,592	(3,038,592)	9,513,320
Water Construction Reserve	606,672	120,000	-	120,000	726,672
Water Bond Reserve	3,597,962	-	-	-	3,597,962
Water Total	16,756,546	22,284,000	25,202,592	(2,918,592)	13,837,954
Motor Pool*	1,435,332	4,299,500	4,008,973	290,527	1,725,859
Motor Pool Depreciation Reserve*	2,386,164	1,772,500	2,171,000	(398,500)	1,987,664
Motor Pool Total	3,821,496	6,072,000	6,179,973	(107,973)	3,713,523
Total	$ 47,630,927	$ 104,653,096	$ 108,292,161	$ (3,639,065)	$ 43,991,862
Less Transfers Between Funds		(9,031,667)	(9,031,667)		
Less Admin Fee Between Funds		(3,551,004)	(3,287,074)		
Grand Total Revenue and Expenditures		92,070,425	95,973,420		

General Fund – 2018 Budget

	2017 Amended Budget	2017 Estimated Amount	2018 Proposed
Revenue			
Taxes	$ 10,240,200	$ 10,504,579	$ 11,048,004
Licenses and Permits	1,305,000	1,305,000	1,305,000
Federal Grants	350,017	300,612	-
State Grants	6,791,818	6,443,174	6,452,727
Contributions from Local Units	276,259	262,997	282,704
Charges for Service	4,802,120	4,806,888	3,606,456
Fines and Forfeitures	1,800,000	1,500,000	1,500,000
Interest and Rentals	202,420	108,800	154,640
Other Revenues	116,600	75,741	66,500
Other Financing Sources	6,469,400	6,459,399	6,686,372
Revenue Totals	32,353,834	31,767,190	31,102,403
Expenditures			
Personal Services	23,615,915	23,456,759	24,080,470
Supplies	629,890	619,835	587,390
Other Services and Charges	7,726,101	7,192,209	7,220,294
Capital Outlay	582,573	491,427	76,127
Transfers Out	-	-	-
Expenditure Totals	32,554,479	31,760,230	31,964,280
Fund Total	(200,645)	6,960	(861,877)
Fund Balance, Beginning	7,502,230	7,502,230	7,509,190
Fund Balance, Ending	$ 7,301,585	$ 7,509,190	$ 6,647,313

2018 Summary of Personnel Changes

Department	Change	Description of Change
Assessing*	+ .5	Increase of 1 permanent part time Clerical
Fire*	+ 1	Increase of 1 full time Firefighter
Fire*	+ .5	Increase of 1 permanent part time Office Specialist I
Planning*	+ 1	Increase of 1 full time Principal Planner (6 months)
Info Technology*	- .5	Decrease from full time to part time Office Specialist I
Info Technology*	- 1	Decrease of 1 full time IT Specialist I
	+ 1.5	**Total Increase in Full Time Employee Count**

* Indicates General Fund positions

2017 Budget: **343.0 FTE**
2018 Budget: **344.5 FTE**

Permanent part-time employees considered ½ of full time equivalent (FTE).
Details located on page 9 in the budget binder

General Fund
Budget Highlights

- Introduction of Cadet Program in Police Department
- Replacement of heavy ballistic vests for patrol cars
- Replacement of HVAC unit at Gezon Fire Station
- IT – Server operating system upgrade

General Fund
The Essential 5x5 Budget

	FYE Estimate 2017	Budget 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
Beginning Reserves	7,502,230	7,509,190	6,647,312	5,468,639	3,795,285	1,549,934
Revenues	31,767,190	31,102,403	31,706,048	32,266,801	32,795,118	33,410,742
Expenses	31,760,230	31,964,280	32,884,721	33,940,156	35,040,469	36,175,275
Surplus or (Deficit)	6,960	(861,877)	(1,178,673)	(1,673,354)	(2,245,351)	(2,764,533)
Ending Reserves	**7,509,190**	**6,647,312**	**5,468,639**	**3,795,285**	**1,549,934**	**(1,214,599)**
Major Revenue Assumptions						
Property Taxes	2017 is based on estimated year-end amounts	Based on City Manager recommenda-tion if available; otherwise based on department request.	2.5%	2.5%	2.5%	2.5%
Rev Sharing			1.0%	1.0%	1.0%	1.0%
Investment Earnings			1.0%	1.0%	1.0%	1.0%
Major Expenditure Assumptions						
Professional Svcs			2.0%	2.0%	2.0%	2.0%
Wages: General			2.3%	2.3%	2.3%	2.3%
Wages: Police			2.8%	2.8%	2.8%	2.8%
Wages: Fire			3.5%	3.5%	3.5%	3.5%
Pension-DB			5.0%	5.0%	5.0%	5.0%
Healthcare			6.4%	6.4%	6.4%	6.4%
Longevity			0.5%	0.5%	0.5%	0.5%
Admin Cost Reimb			2.0%	2.0%	2.0%	2.0%
Gas, Grease, Oil			10.0%	10.0%	10.0%	10.0%
Utilities			2.0%	2.0%	2.0%	2.0%
Sewer Charge for Service			5.3%	5.0%	4.8%	4.4%

Does not include capital outlay for 2019-2022.

Budget Highlights

Major and Local Streets

- Focus on resurfacing
- Godfrey Ave bridge repairs
- 56th St – Ivanrest to Byron Center
- 60th St – From Burlingame East for 1300 feet

Parks and Recreation

- Senior Center HVAC system
- Buck Creek restroom replacement

Parks and Recreation

- Parking lot crack sealing at Pinery and Lamar Parks and Pinery trail
- Security camera replacements at Lamar and Hillcroft Parks
- Marquette Park court improvements
- Lemery Park softball fencing replacement
- Lamar Park softball field lighting and fence replacement

Budget Highlights

Continued

Sewer Fund

- New control room console
- Refrigerated portable sampler
- Microwave digestion tubes
- Old blower building replacement
- pH logger
- RTU replacement on V building
- Centrifuge replacement
- Sewer camera
- AMI pilot study
- Sewer main repairs in Priority 1 and 2 areas

Water Fund

- Painting Gezon elevated tank
- Switch gear replacement at Gezon
- Hook tank perimeter fence
- Low service switch gear replacement
- STF backup NaOCl pump
- STF Bry-Aire repairs
- Water main repairs
- AMI pilot study

Budget Highlights

Continued

Motor Pool

- Rehabilitation of second floor conference room and office
- Brine system
- Fuel island system rehabilitation
- 15 replacement vehicles for CWP, WTP, Inspections, Parks and Public Works
- Five Police vehicles
- Two QRVs for Fire
- Fixed air replacement system for Fire
- Hot mix patcher for Public Works
- Two lawn mowers for Parks

2018 Summary of Insurance, Pension, OPEB, and Special Assessment Funds

	Estimated Beginning Fund Balance	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
Self Insurance Funds:					
General Liability	$ 1,449,965	$ 273,386	$ 489,578	$ (216,192)	$ 1,233,773
Fleet Insurance	783,809	42,838	122,251	(79,413)	704,396
Property Insurance	1,892,928	156,899	233,176	(76,277)	1,816,651
Life Insurance	16,703	30,401	29,640	761	17,464
Worker's Compensation	1,737,991	644,027	728,996	(84,969)	1,653,022
Health Insurance	4,367,199	10,385,499	9,709,813	675,686	5,042,885
Dental Insurance	348,950	469,983	447,000	22,983	371,933
Self Insurance Sub-Total	10,597,545	12,003,033	11,760,454	242,579	10,840,124
Pension Fund	162,426,811	16,869,735	11,666,546	5,203,189	167,630,000
OPEB Fund	35,651,025	3,919,118	4,003,570	(84,452)	35,566,573
Special Assessment Fund	2,490,857	291,950	-	291,950	2,782,807
Total	$ 211,166,238	$ 33,083,836	$ 27,430,570	$ 5,653,266	$ 216,819,504
Less Admin Fee Between Funds			(263,930)		
Grand Total Revenue and Expenditures		$ 33,375,786	$ 27,166,640		

Component Units

- Downtown Development Authority
- Brownfield Redevelopment Authority
- Economic Development Corporation
- Greater Wyoming Community Resource Alliance

May 1 Public Hearing

- Budget Overview (pages 107-120)

2017-2018 Budget

Public Hearing

May 1, 2017

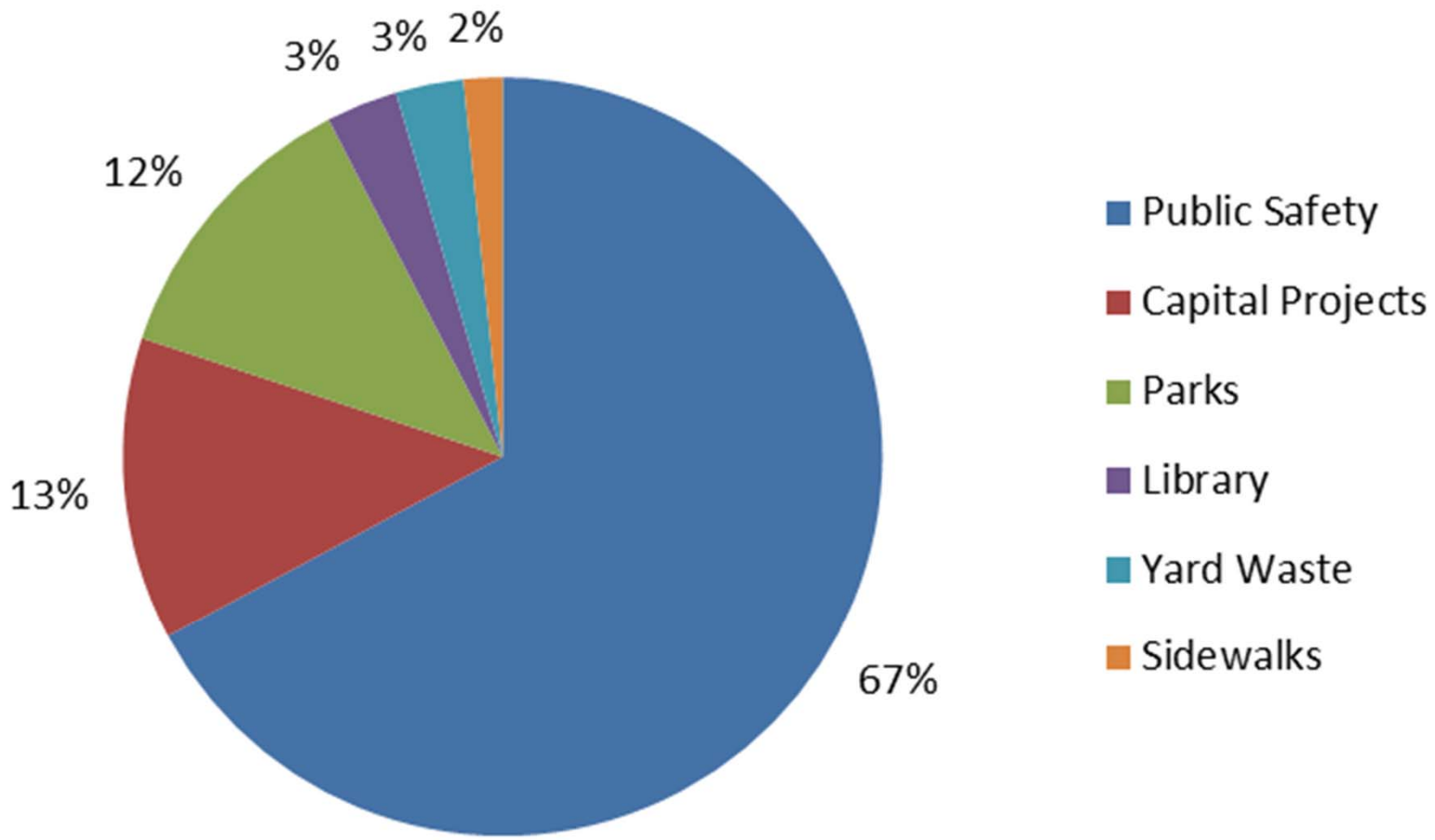
Property Tax Millage Rates

	Actual						Proposed
	2012	2013	2014	2015	2016	2017	2018
Purpose							
General Operations	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695	4.9027
Fire Services	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500
Police Services	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500
Parks & Recreation	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000
Sidewalks	0.1500	0.1500	0.2000	0.2000	0.2000	0.2000	0.2000
Yard Waste	0.4000	0.4000	0.3500	0.3500	0.3500	0.3500	0.3500
Library Maintenance	0.1000	0.1000	0.1000	0.1000	0.3700	0.3700	0.3700
Library Debt Service	0.2500	0.2500	0.2700	0.2700			
Capital Projects	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678	1.5678
Public Safety	1.2500	1.2500	1.0000	1.2500	1.2500	1.2500	1.2500
Total Mills	11.8873	11.8873	11.6573	11.9073	11.9073	11.9073	12.1405

	Authorized*	Headlee Limit	Levied	Available
Charter-Aggregate	11.0900	10.5405	10.5405	0.0000
Charter-Public Safety	1.2500	1.2500	1.2500	0.0000
State-Yard Waste	3.0000	2.7890	0.3500	2.4390
Total Tax Rate	15.3400	14.5795	12.1405	2.4390

* Millage Authorized by Election, Charter, etc.

Breakdown of City Tax



Where does my tax dollar go?

Kent District Library
3.3 ¢

State Education Tax
15.2 ¢

Grand Rapids Community College
4.5 ¢

City of Wyoming
30.2 ¢

Wyoming Public Schools
15.6 ¢

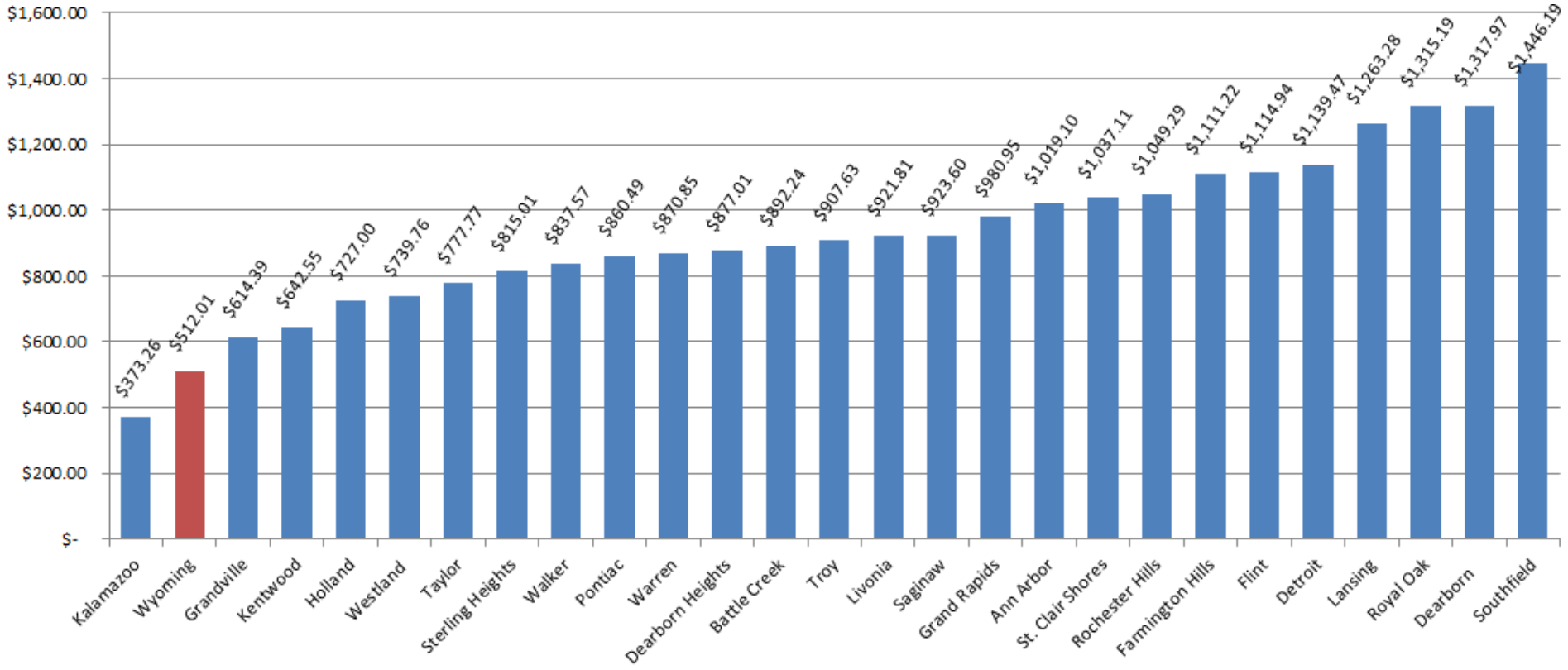
Kent Intermediate School District
12.1 ¢

ITP (The Rapid)
3.7 ¢

Kent County
15.4 ¢

Based on tax rates for Wyoming Public School District

2017 Per Capita Costs



2018 Summary of Funds

	Estimated Beginning Fund Balance	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
General Fund	$ 7,509,190	$ 31,127,403	$ 31,964,280	$ (836,877)	$ 6,672,313
Major Streets	1,259,598	5,494,000	5,805,024	(311,024)	948,574
Local Streets	531,254	1,649,000	1,738,554	(89,554)	441,700
Public Safety	1,643	2,554,839	2,554,839	-	1,643
Fire	1,205	1,539,623	1,539,623	-	1,205
Police	1,943	2,566,910	2,566,910	-	1,943
Parks & Recreation	1,508,130	3,701,458	3,809,415	(107,957)	1,400,173
Sidewalk Snow Removal	336,415	409,428	385,790	23,638	360,053
Solid Waste Disposal	412,400	728,604	879,540	(150,936)	261,464
Building Inspections	1,171,306	1,460,480	1,451,281	9,199	1,180,505
CDBG	-	711,270	711,270	-	-
Drug Law Enforcement	75,963	-	-	-	75,963
Library Maintenance	246,105	810,278	432,080	378,198	624,303
MTF Debt Service	-	530,295	530,295	-	-
Capital Improvement	1,447,942	4,834,508	4,540,706	293,802	1,741,744

2018 Summary of Funds

	Estimated Beginning Fund Balance	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
Sewer Bond Reserve	3,482,535	-	-	-	3,482,535
Sewer Construction Reserve	599,509	120,000	-	120,000	719,509
Sewer*	8,537,066	18,084,000	18,002,489	81,511	8,618,577
Sewer Total	12,619,110	18,204,000	18,002,489	201,511	12,820,621
Water*	12,551,912	22,164,000	25,202,592	(3,038,592)	9,513,320
Water Construction Reserve	606,672	120,000	-	120,000	726,672
Water Bond Reserve	3,597,962	-	-	-	3,597,962
Water Total	16,756,546	22,284,000	25,202,592	(2,918,592)	13,837,954
Motor Pool*	1,435,332	4,299,500	4,008,973	290,527	1,725,859
Motor Pool Depreciation*	2,386,164	1,772,500	2,171,000	(398,500)	1,987,664
Motor Pool Total	3,821,496	6,072,000	6,179,973	(107,973)	3,713,523

**Represents working capital balance (current assets less current liabilities)*

2018 Summary of Other Funds

	Estimated Beginning Fund Balance	Revenues and Other Sources	Expenditures and Other Uses	Excess (Deficiency)	Fund Balance End of Year
Funds Not Approved as Part of City's Budget *(provided for informational purposes only):*					
Self Insurance Funds:					
General Liability	$ 1,449,965	$ 273,386	$ 489,578	$ (216,192)	$ 1,233,773
Fleet Insurance	783,809	42,838	122,251	(79,413)	704,396
Property Insurance	1,892,928	156,899	233,176	(76,277)	1,816,651
Life Insurance	16,703	30,401	29,640	761	17,464
Worker's Comp	1,737,991	644,027	728,996	(84,969)	1,653,022
Health Insurance	3,184,273	10,385,499	9,709,813	675,686	3,859,959
Dental Insurance	348,950	469,983	447,000	22,983	371,933
Self Insurance Sub-Total	9,414,619	12,003,033	11,760,454	242,579	9,657,198
Pension Fund	162,426,811	16,869,735	11,666,546	5,203,189	167,630,000
OPEB Fund	35,651,025	3,919,118	4,003,570	(84,452)	35,566,573
Capital Projects Revolving	2,490,857	291,950	-	291,950	2,782,807
Total	$ 209,983,312	$ 33,083,836	$ 27,430,570	$ 5,653,266	$ 215,636,578
Less Admin Fee Between Funds			(263,930)		
Grand Total Revenue and Expenditures		33,375,786	27,166,640		

General Fund
The Essential 5x5 Budget

	FYE Estimate 2017	Budget 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022
Beginning Reserves	7,502,230	7,509,190	6,672,312	5,543,639	3,920,285	1,724,934
Revenues	31,767,190	31,127,403	31,756,048	32,316,801	32,845,118	33,460,742
Expenses	31,760,230	31,964,280	32,884,721	33,940,156	35,040,469	36,175,275
Surplus or (Deficit)	6,960	(836,877)	(1,128,673)	(1,623,354)	(2,195,351)	(2,714,533)
Ending Reserves	**7,509,190**	**6,672,312**	**5,543,639**	**3,920,285**	**1,724,934**	**(989,599)**
Major Revenue Assumptions						
Property Taxes	2017 is based on estimated year-end amounts	Based on City Manager recommenda-tion if available; otherwise based on department request.	2.5%	2.5%	2.5%	2.5%
Rev Sharing			1.0%	1.0%	1.0%	1.0%
Investment Earnings			1.0%	1.0%	1.0%	1.0%
Major Expenditure Assumptions						
Professional Svcs			2.0%	2.0%	2.0%	2.0%
Wages: General			2.3%	2.3%	2.3%	2.3%
Wages: Police			2.8%	2.8%	2.8%	2.8%
Wages: Fire			3.5%	3.5%	3.5%	3.5%
Pension-DB			5.0%	5.0%	5.0%	5.0%
Healthcare			6.4%	6.4%	6.4%	6.4%
Longevity			0.5%	0.5%	0.5%	0.5%
Admin Cost Reimb			2.0%	2.0%	2.0%	2.0%
Gas, Grease, Oil			10.0%	10.0%	10.0%	10.0%
Utilities			2.0%	2.0%	2.0%	2.0%
Sewer Charge for Service			5.3%	5.0%	4.8%	4.4%

Does not include capital outlay for 2019-2022.

General Fund
Budget Highlights

- Introduction of Cadet Program in Police Department
- Replacement of heavy ballistic vests for patrol cars
- Replacement of HVAC unit at Gezon Fire Station
- IT – Server operating system upgrade

Budget Highlights

Major and Local Streets

- Focus on resurfacing
- Godfrey Ave bridge repairs
- 56th St – Ivanrest to Byron Center
- 60th St – From Burlingame East for 1300 feet

Parks and Recreation

- Senior Center HVAC system
- Buck Creek restroom replacement

Parks and Recreation

- Parking lot crack sealing at Pinery and Lamar Parks and Pinery trail
- Security camera replacements at Lamar and Hillcroft Parks
- Marquette Park court improvements
- Lemery Park softball fencing replacement
- Lamar Park softball field lighting and fence replacement

Budget Highlights

Continued

Sewer Fund

- New control room console
- Refrigerated portable sampler
- Microwave digestion tubes
- Old blower building replacement
- pH logger
- RTU replacement on V building
- Centrifuge replacement
- Sewer camera
- AMI pilot study
- Sewer main repairs in Priority 1 and 2 areas

Water Fund

- Painting Gezon elevated tank
- Switch gear replacement at Gezon
- Hook tank perimeter fence
- Low service switch gear replacement
- STF backup NaOCl pump
- STF Bry-Aire repairs
- Water main repairs
- AMI pilot study

Budget Highlights

Continued

Motor Pool

- Second floor conference room/office remodel
- Brine system
- Fuel island system rehabilitation
- 15 replacement vehicles for CWP, WTP, Inspections, Parks and Public Works
- Five Police vehicles
- Two QRVs for Fire
- Fixed air replacement system for Fire
- Hot mix patcher for Public Works
- Two lawn mowers for Parks

2018 Summary of Personnel Changes

Department	Change	Description of Change
Assessing*	+ .5	Increase of 1 permanent part time Clerical
Fire*	+ 1	Increase of 1 full time Firefighter
Fire*	+ .5	Increase of 1 permanent part time Office Specialist I
Planning*	+ 1	Increase of 1 full time Principal Planner (6 months)
Info Technology*	- .5	Decrease from full time to part time Office Specialist I
Info Technology*	- 1	Decrease of 1 full time IT Specialist I
	+ 1.5	**Total Increase in Full Time Employee Count**

* Indicates General Fund positions

2017 Budget: **343.0 FTE**
2018 Budget: **344.5 FTE**

Permanent part-time employees considered ½ of full time equivalent (FTE).
Details located on page 9 in the budget binder