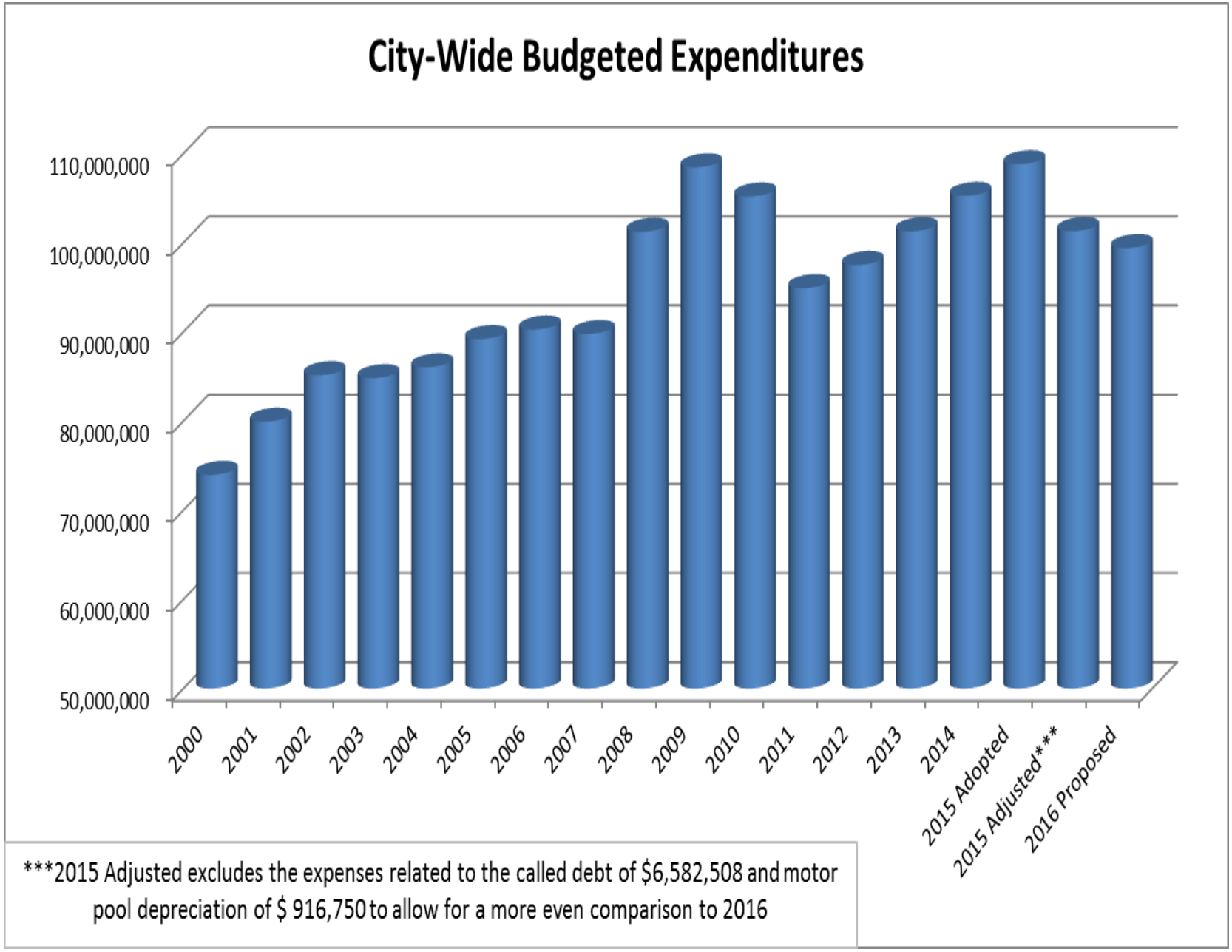

City-Wide Budgeted Expenditures
110,000,000
100,000,000
90,000,000
80,000,000
70,000,000
60,000,000
50,000,000
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015 Adopted
2015 Adjusted***
2016 Proposed
***2015 Adjusted excludes the expenses related to the called debt of $6,582,508 and motor pool depreciation of $ 916,750 to allow for a more even comparison to 2016

Property Tax Millage Rate Schedule

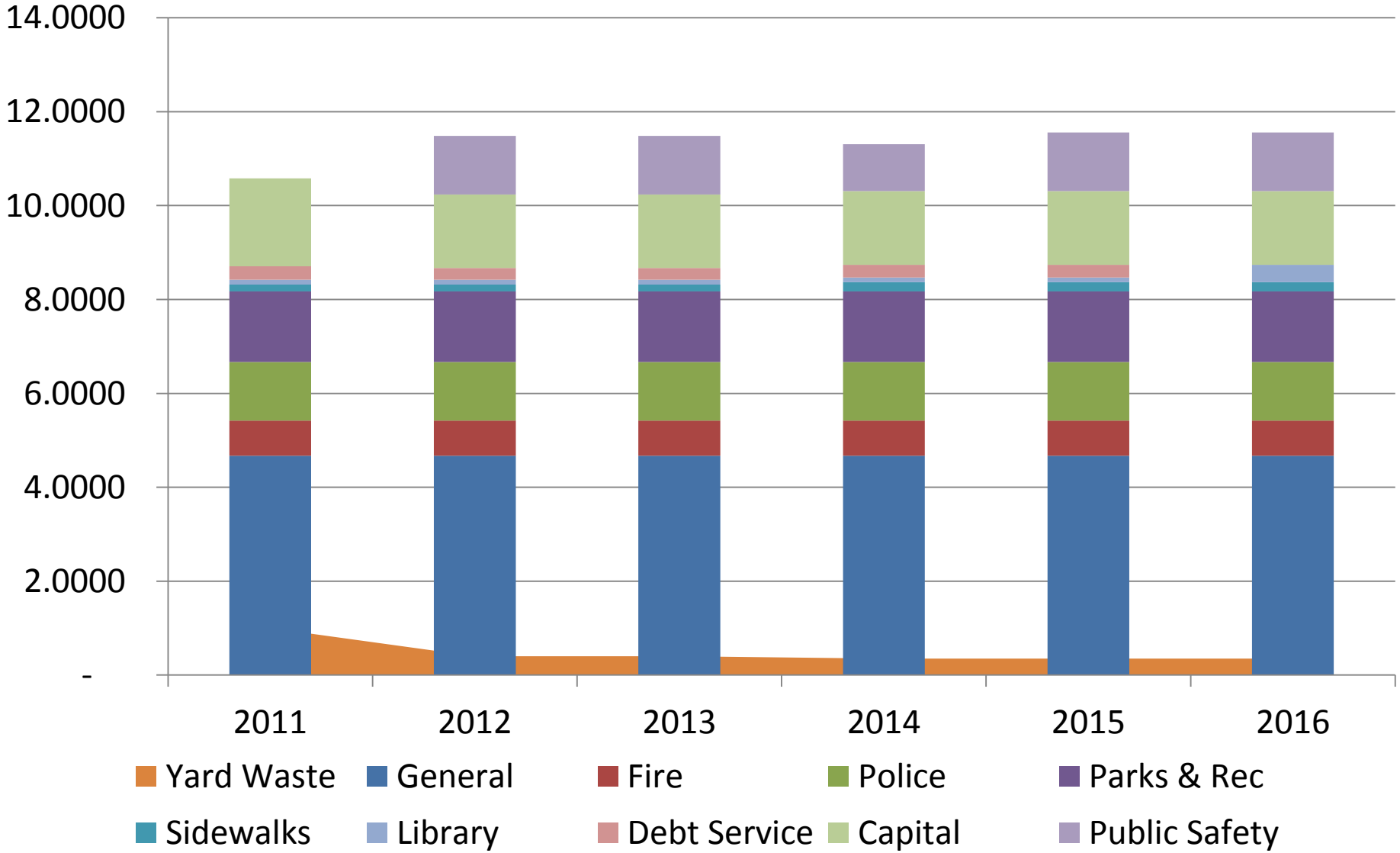
Page 5 of budget binder

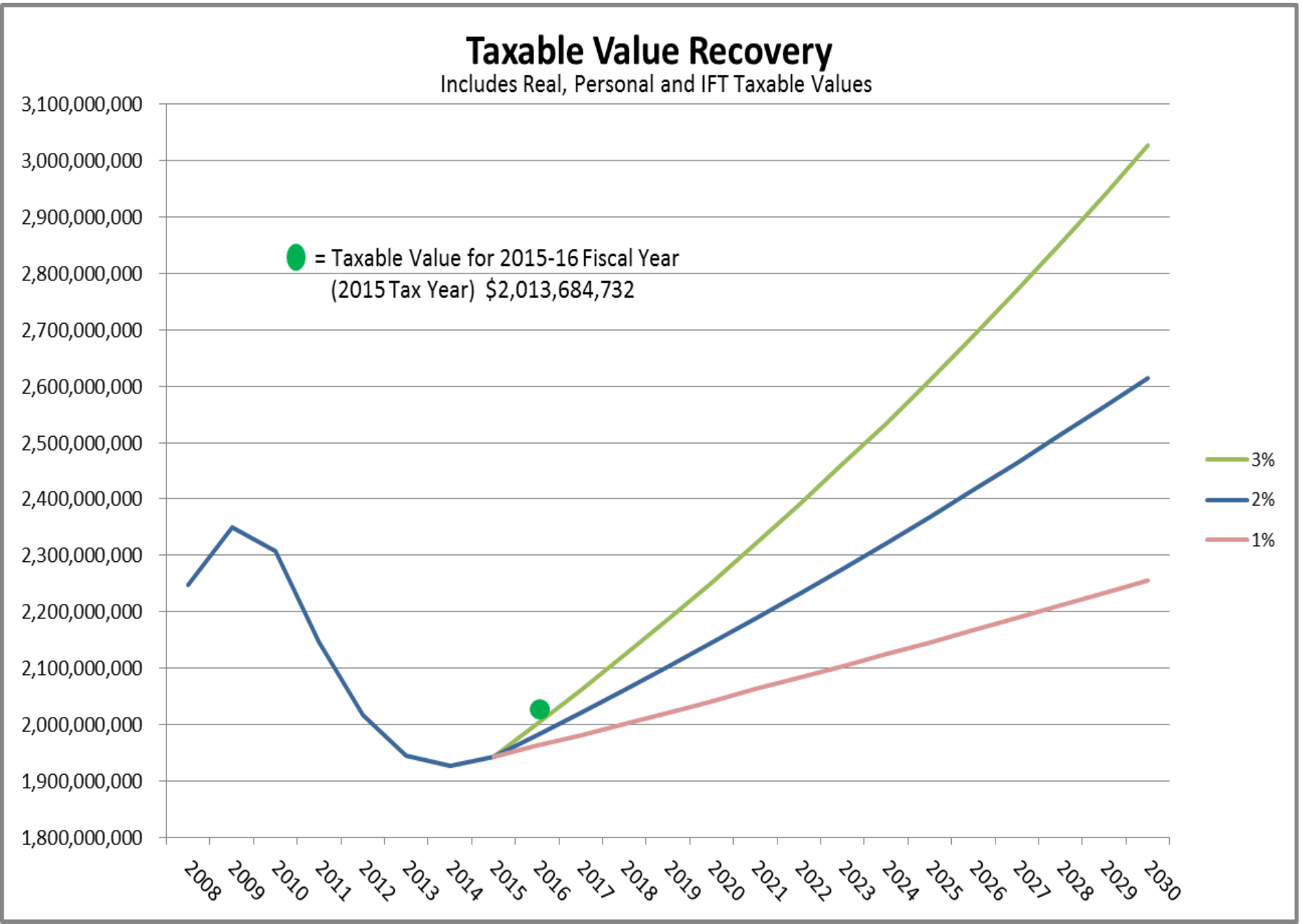
	Actual					Proposed
	2011	2012	2013	2014	2015	2016
Purpose						
General Operations	4.6695	4.6695	4.6695	4.6695	4.6695	4.6695
Fire Services	0.7500	0.7500	0.7500	0.7500	0.7500	0.7500
Police Services	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500
Parks & Recreation	1.5000	1.5000	1.5000	1.5000	1.5000	1.5000
Sidewalks	0.1500	0.1500	0.1500	0.2000	0.2000	0.2000
Yard Waste	1.0000	0.4000	0.4000	0.3500	0.3500	0.3500
Library Maintenance	0.1000	0.1000	0.1000	0.1000	0.1000	0.3700
Debt Service (Library)	0.2900	0.2500	0.2500	0.2700	0.2700	
Captial Projects	1.8678	1.5678	1.5678	1.5678	1.5678	1.5678
Public Safety		1.2500	1.2500	1.0000	1.2500	1.2500
Total Mills	11.5773	11.8873	11.8873	11.6573	11.9073	11.9073

	Authorized*	Headlee Limit	Levied
Charter-Aggregate	11.0900	10.5405	10.3073
Charter-Public Safety	1.2500	1.2500	1.2500
State-Yard Waste	3.0000	2.7890	0.3500
Total Tax Rate	15.3400	14.5795	11.9073

* Millage Authorized by Election, Charter, etc.

Property Tax Millage Rates

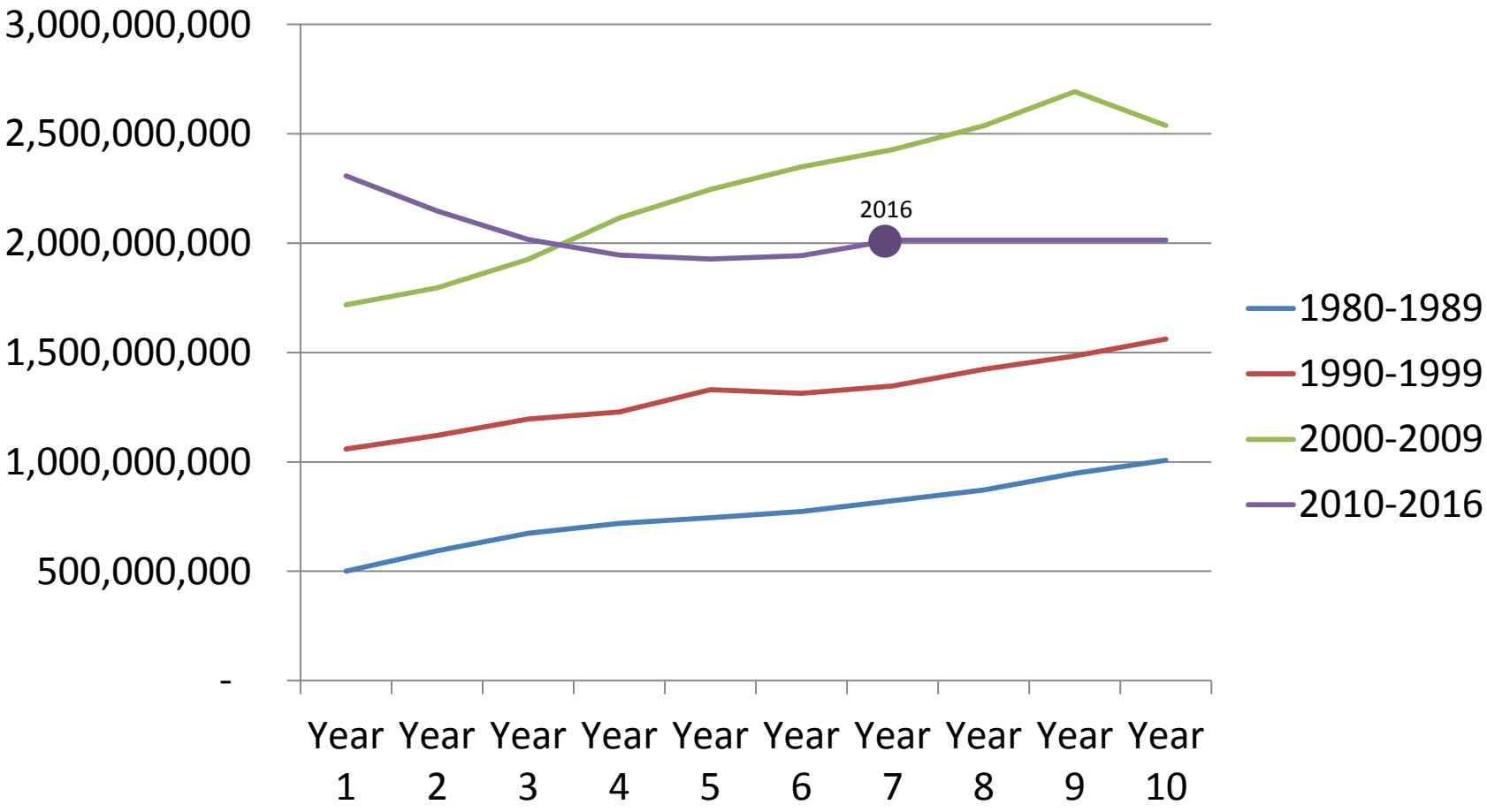



Taxable Value Recovery
Includes Real, Personal and IFT Taxable Values
= Taxable Value for 2015-16 Fiscal Year
(2015 Tax Year) $2,013,684,732
3,100,000,000
3,000,000,000
2,900,000,000
2,800,000,000
2,700,000,000
2,600,000,000
2,500,000,000
2,400,000,000
2,300,000,000
2,200,000,000
2,100,000,000
2,000,000,000
1,900,000,000
1,800,000,000
2008
2009
2010
2011
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021
2022
2023
2024
2025
2026
2027
2028
2029
2030
3%
2%
1%

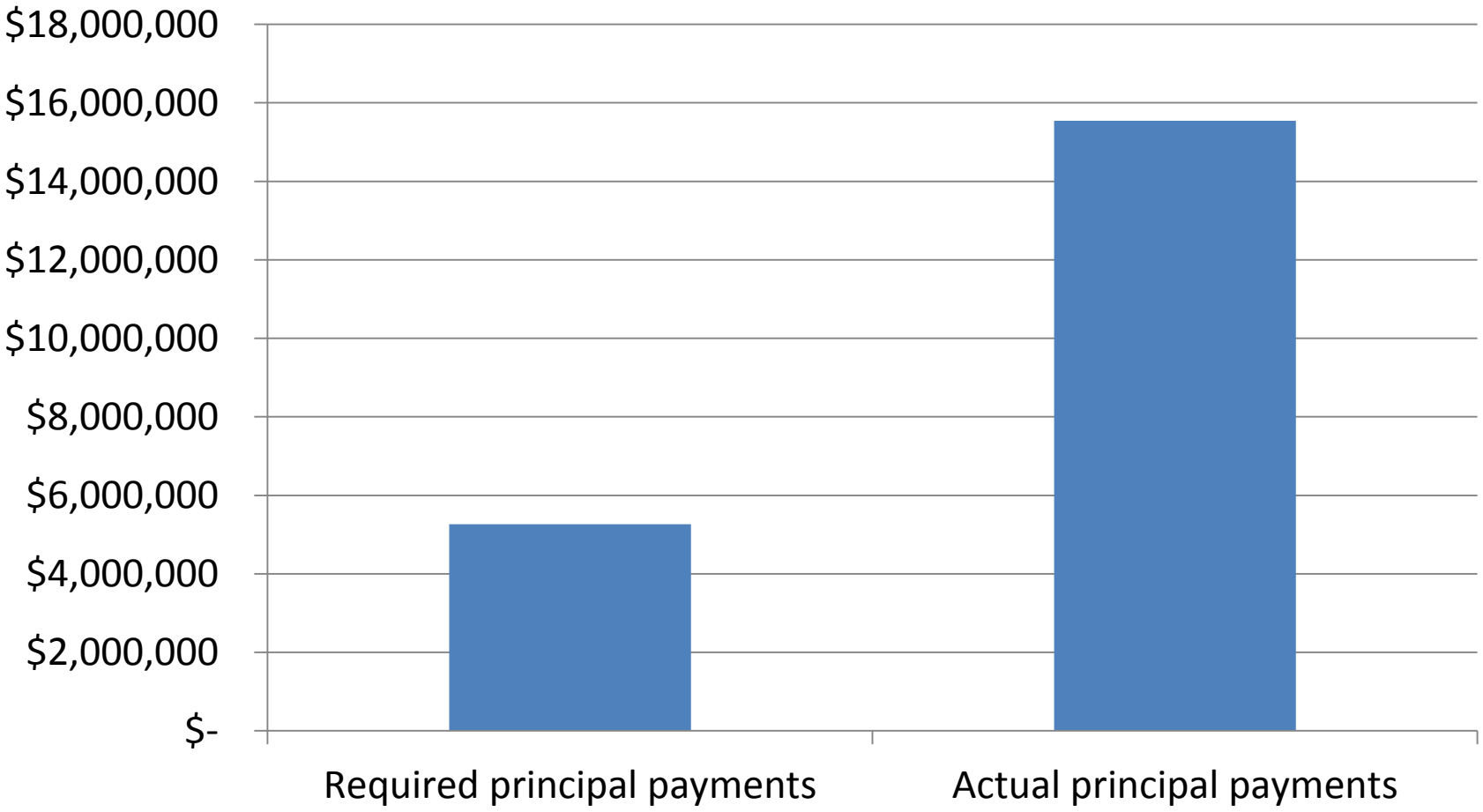
General Fund Economic Impact

- Personnel Costs
  - Wages x 2% per year growth =$261,713
  - Fringe x 2% per year growth =$209,370
    - Amount needed every year to maintain. ---------- =$471,083
- Taxable Value Growth needed to maintain on an annual basis =$51,439,908
- FY 2016 Change =$40,636,401

Comparison of Taxable Value Growth

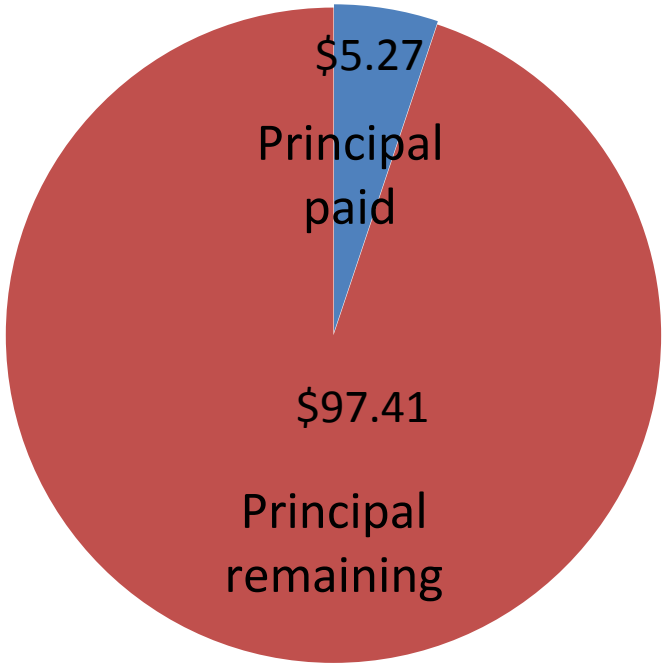


Fiscal year 2015 required and actual debt principal payments (all funds)

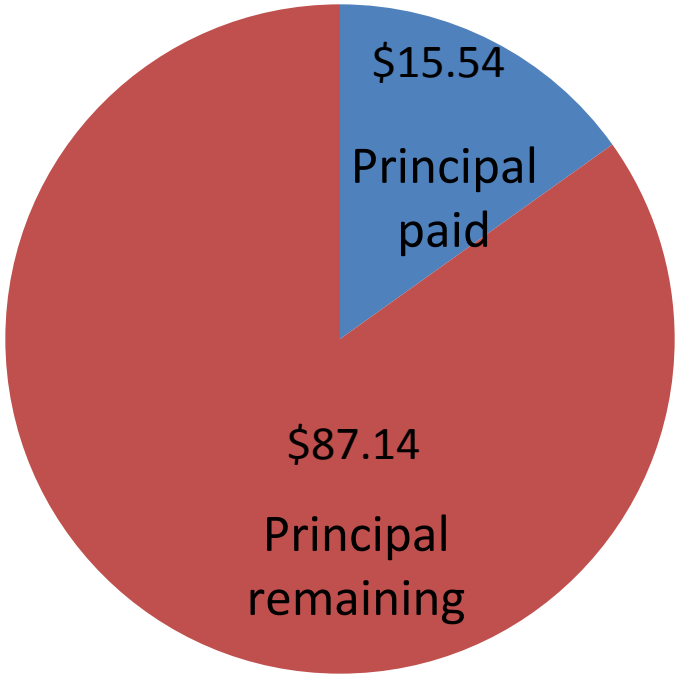


Fiscal year 2015 required and actual debt principal payments (all funds)

Require debt principal payment of 5% of debt outstanding



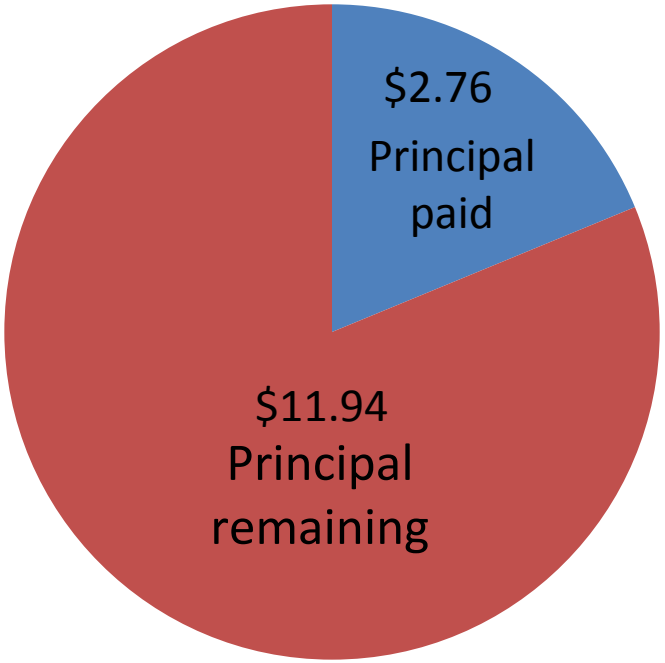
Actual debt principal payment of 15% of debt outstanding



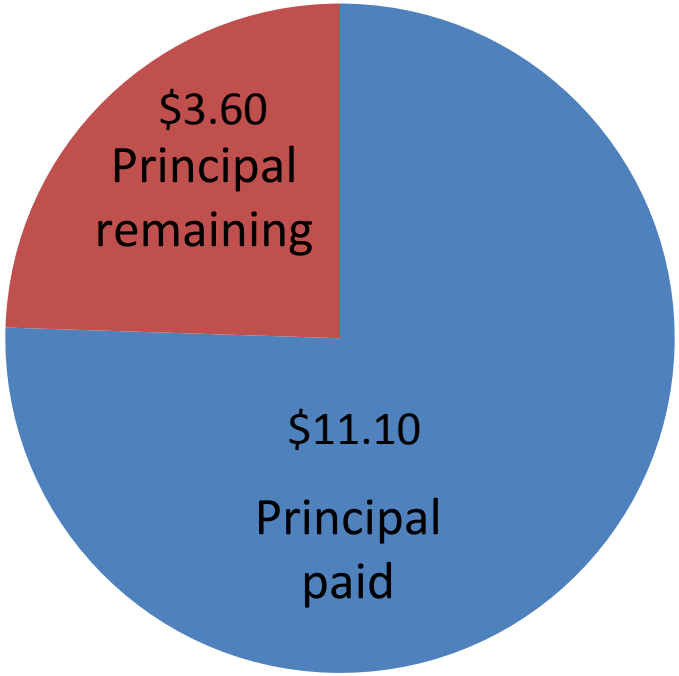
Amounts in millions of dollars

Fiscal year 2015 required and actual principal payments (governmental funds)

Require debt principal payment - 19% of debt outstanding



Actual debt principal payment - 76% of debt outstanding



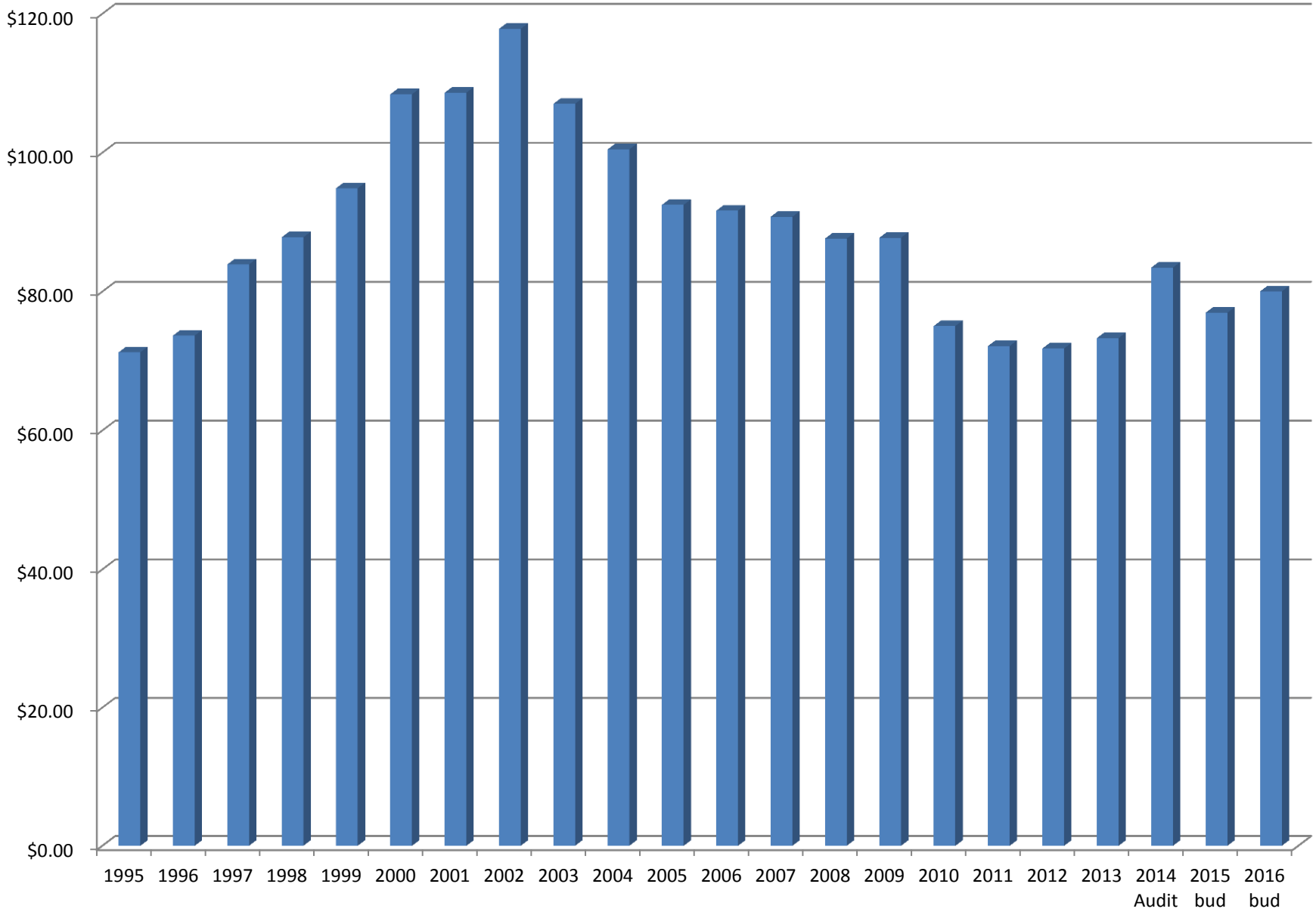
Amounts in millions of dollars

2016 Personnel Schedule by Department

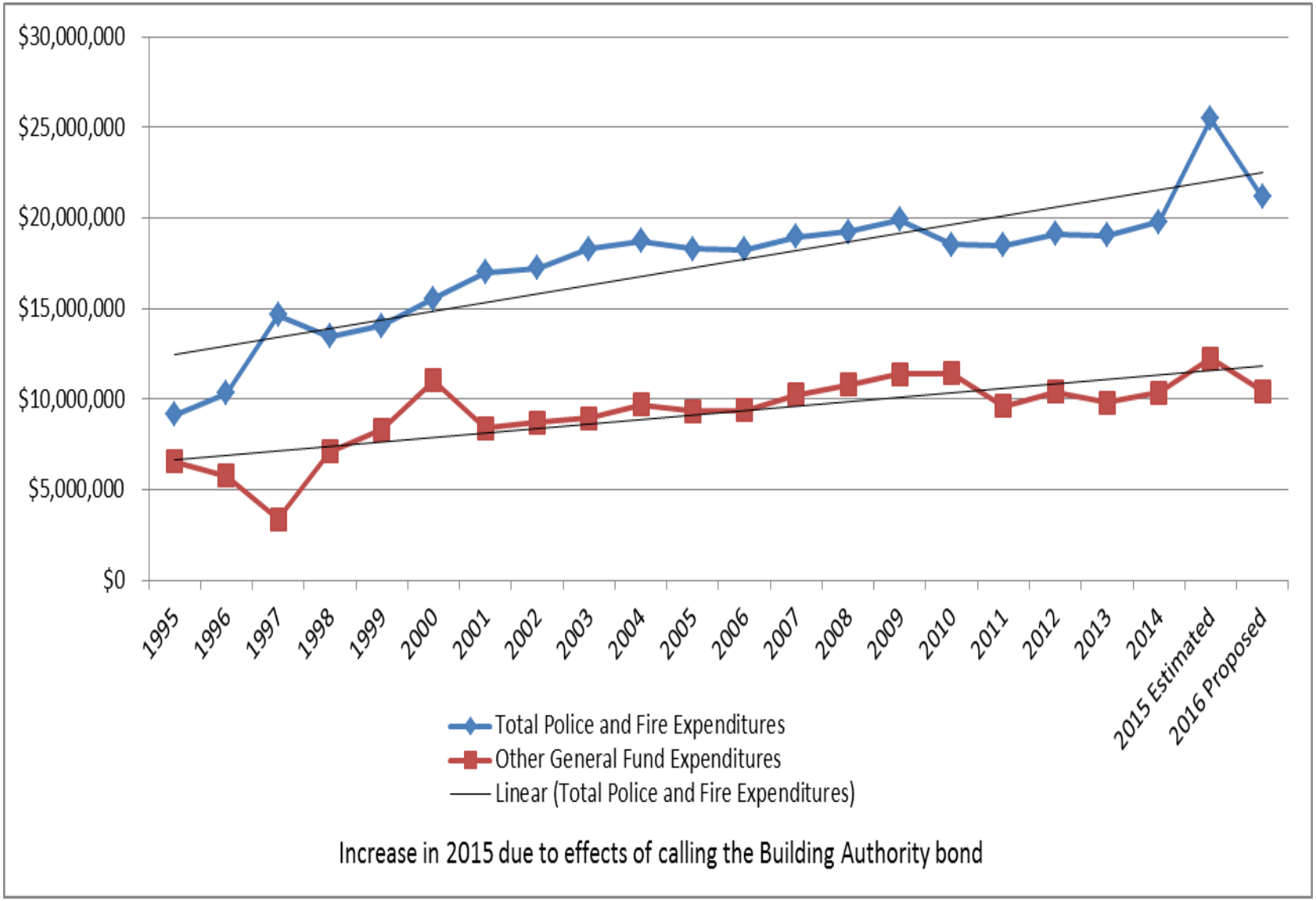
Department	Employee Count
City Manager	8
District Court	20
Finance	7
Treasurer	7
Information Technology	10
Assessor	5.5
City Clerk	5
Police	101
Fire	27.5
Planning	12
Parks & Recreation	24.5
Public Service	53.5
Utilities	60
Total	341

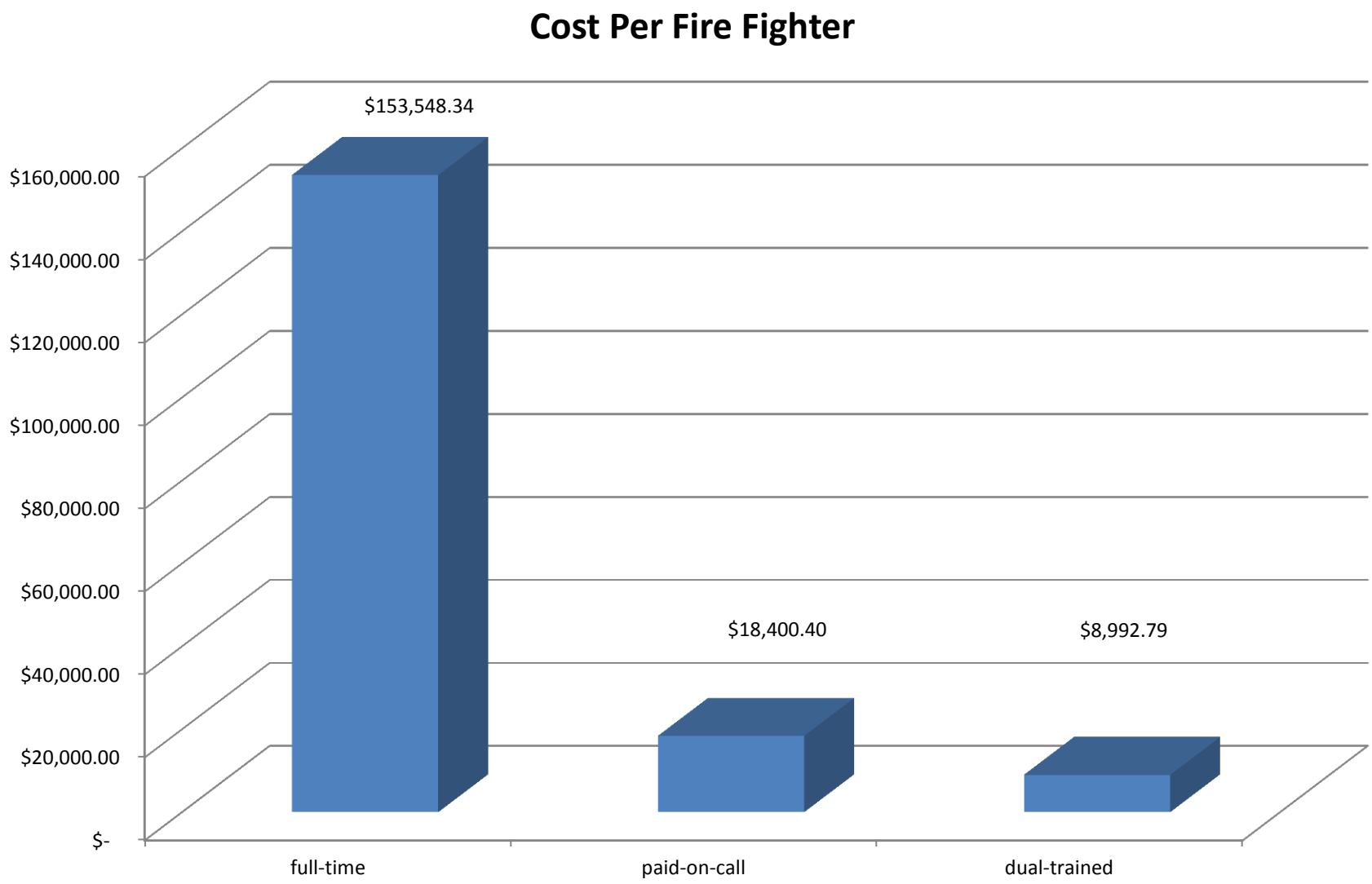
Details located beginning on page 8 of budget binder

Return from State Shared Revenue Per Capita

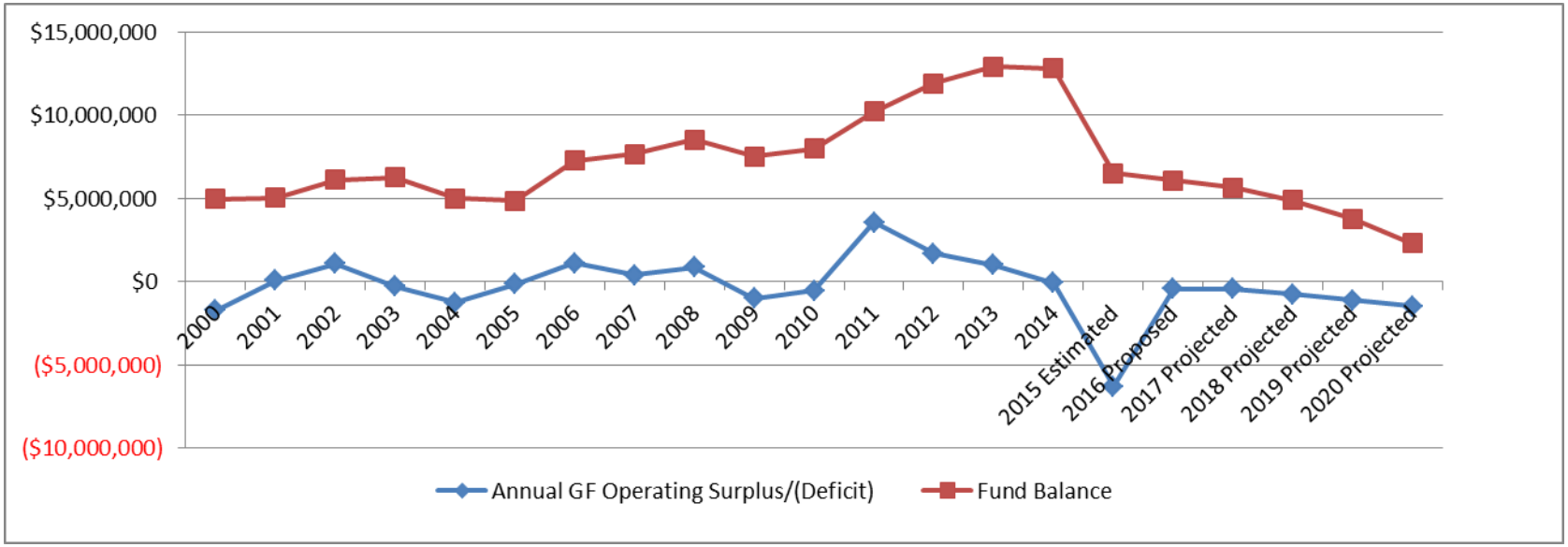


Comparison of Police and Fire Expenditure to Other General Fund Expenditures




Cost Per Fire Fighter
$153,548.34
$18,400.40
$8,992.79
$160,000.00
$140,000.00
$120,000.00
$100,000.00
$80,000.00
$60,000.00
$40,000.00
$20,000.00
$-
full-time
paid-on-call
dual-trained

Fund Balance – General Fund
Includes additional building rent of $4,819,540 due to advance payment of bonds

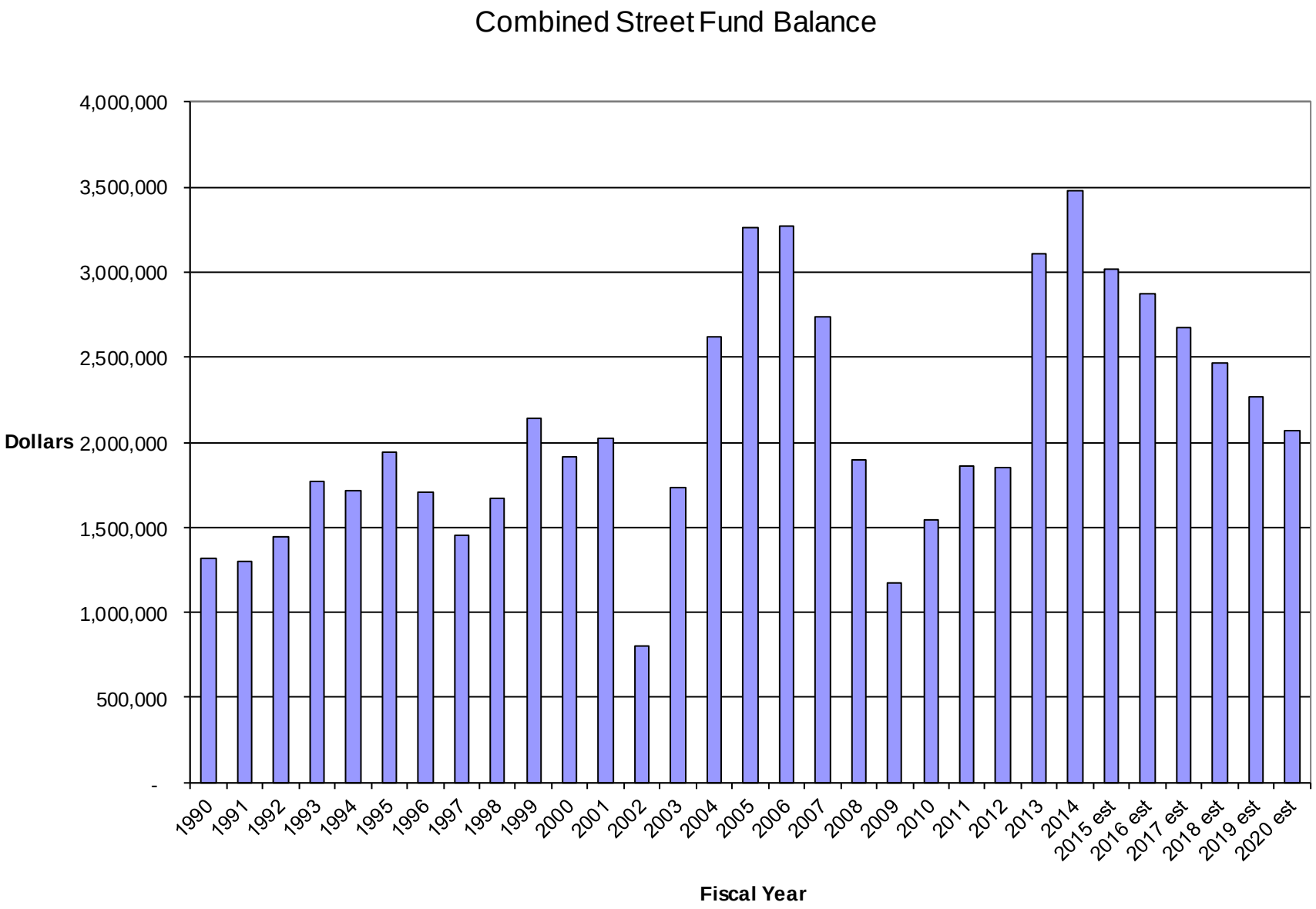


City of Wyoming
General Fund
The Essential 5 X 5 Budget

	FYE Estimate 2015	Budget 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020
Beginning Reserves	12,807,540	6,487,569	6,056,769	5,632,151	4,884,570	3,759,777
Revenues	31,421,239	31,173,377	31,421,382	32,013,540	32,619,635	33,282,565
Expenses	37,741,210	31,604,177	31,846,000	32,761,120	33,744,428	34,753,249
Surplus or (Deficit)	(6,319,971)	(430,800)	(424,618)	(747,580)	(1,124,793)	(1,470,685)
Ending Reserves	**6,487,569**	**6,056,769**	**5,632,151**	**4,884,570**	**3,759,777**	**2,289,093**
Major Revenue Assumptions						
Property Taxes	2015 is based on estimate year-end amounts	Based on City Manager recommenda-tion if available; otherwise based on department request.	2.0%	2.0%	2.0%	2.0%
Rev Sharing			2.5%	2.5%	3.0%	3.0%
Investment Earnings			1.5%	2.5%	2.5%	3.0%
Major Expenditure Assumptions						
General Inflation			2.5%	2.5%	3.0%	3.0%
Professional Svcs			3.0%	3.0%	3.0%	3.0%
Wages: General			2.0%	2.0%	2.0%	2.0%
Wages: Police			2.5%	2.5%	2.5%	2.5%
Wages: Fire			2.0%	2.0%	2.0%	2.0%
Pension-DB			2.3%	2.3%	2.3%	2.3%
Healthcare			7.0%	7.0%	7.0%	7.0%
Longevity			0.0%	0.0%	0.0%	0.0%
Admin Cost Reimb			2.5%	2.5%	2.5%	2.5%
Gas, Grease, Oil			2.5%	2.5%	3.0%	3.0%
Utilities			4.0%	4.0%	4.0%	4.0%

Streets

- Guided by Wyoming's commitment to true sustainability
- 650 lane-miles of streets (approximately 50% major, 50% local)
- Motor Fuel Tax Revenue
  - Approximately $5 million or $7,690 per lane mile in 2016
  - Sales tax change could increase this amount by up to $3 million in 2018
  - Approximately $350,000 more in license & permits fees and misc. income
- Pavement Condition
  - Overall, approximately 60% of Wyoming streets are rated good or better
  - This includes 73% of the major streets but only 42% of the local streets
  - Statewide, 17% are rated good, 45% fair, and 38% poor per the Michigan TAMC
  - Resurfacing is necessary to address streets which are fair or poor
- Pavement Resurfacing [next 5 years]
  - Resurfacing now costs up to $130,000 per lane-mile on major streets and $160,000 per lane-mile on local street, including the required ADA walk ramps
  - Wyoming needs to invest approximately $5 million each year on resurfacing
  - Wyoming plans to invest an average of $2.5 million for each of the next 5 years
  - Annual funding: Federal grants ($0.4 million), Michigan fuel taxes ($1 million), and Wyoming capital improvement millage ($1.1 million)
- Street Widening & Reconstruction [next 5 years]
  - Wyoming plans to invest an additional $5 million to address traffic congestion and the first phase of 28West


Combined Street Fund Balance
Dollars
4,000,000
3,500,000
3,000,000
2,500,000
2,000,000
1,500,000
1,000,000
500,000
-
1990
1991
1992
1993
1994
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015 est
2016 est
2017 est
2018 est
2019 est
2020 est
Fiscal Year

Solid Waste & Sidewalk

- Guided by Wyoming's commitment to true sustainability

- **Solid waste fund** finances the collection and disposal of trees (wood & leaves), brush, yard waste, and street cleanings from gutters & catch basins.
- Average household ($100K) pays about $20 a year for solid waste disposal
- Plan to expand the leaf and brush drop-off area ($300,000)
- Plan to replace 15 leaf trailers with leaf containers (motor pool cost)

- **Sidewalk fund** finances the plowing and repair of sidewalks
- Average household pays about $10 a year for sidewalk plowing & repair
- Sidewalk plowing contractor (J-n-D Snow Plowing) went above and beyond the contract requirements this winter in order to provide good service to Wyoming residents
- 2016 is the final year of the current three-year plowing contract

Motor Pool

- 2016 Vehicle & Equipment Replacement ($1.3 million)

– Three police cruisers and three staff cars	$174,000
– One fire pickup, Explorer, and Expedition	$98,000
– Five public works pickups and one 4x4 pickup	$123,000
– Two public works 1-ton hook lift trucks	$130,000
– Two public works dump/plow trucks	$304,000
– One public works front end loader	$200,000
– Fifteen public works leaf containers	$75,000
– One public works mobile radar unit	$12,000
– One parks staff car and one 4x4 pickup	$52,000
– Two parks mowers	$42,000
– Two clean water plant 4x4 pickups	$53,000
– One clean water plant tractor/forklift	$39,000

Parks & Recreation

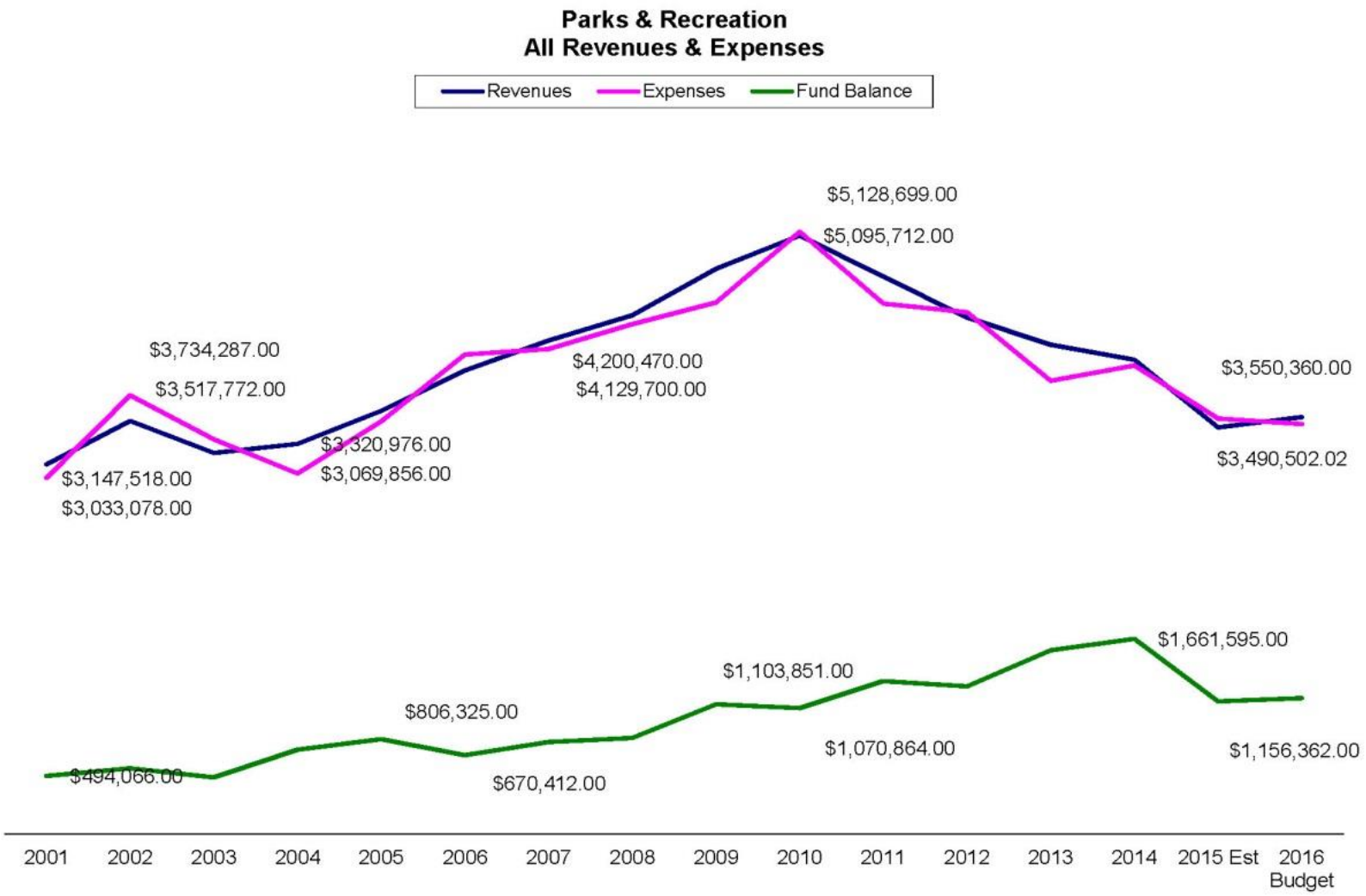
- 1.5% increase in dedicated millage revenue
- 6.5% increase in expenses (not incl. T.E.A.M. 21 or capital)

- Capital
  - Tennis Court Improvements at Kelloggsville, Lamar, Lemery, & Pinery parks
  - Tree planting (emphasis Ideal Park)

- **200+** health & wellness, athletic, recreation and leisure programs
- **60+** special event & athletic event requests processed
- **670+** acres of park land maintained
- **140** park facilities (splashpads, playgrounds, ball fields, shelters, etc.) maintained

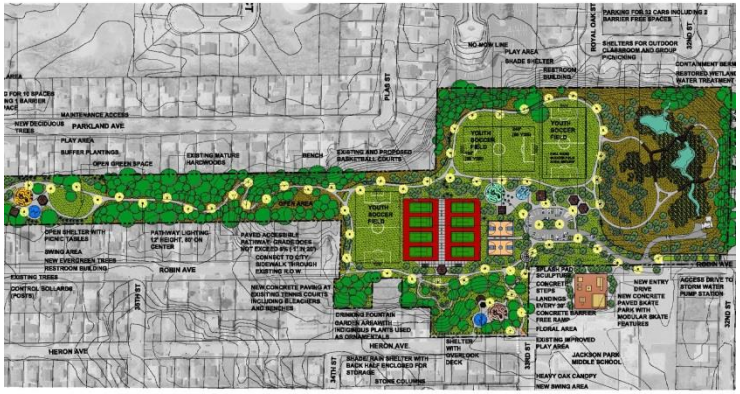
Leave-a-Mark

Adopt-a-Park


Parks & Recreation
All Revenues & Expenses
Revenues
Expenses
Fund Balance
$5,128,699.00
$5,095,712.00
$3,734,287.00
$3,517,772.00
$4,200,470.00
$4,129,700.00
$3,550,360.00
$3,320,976.00
$3,069,856.00
$3,147,518.00
$3,033,078.00
$3,490,502.02
$1,661,595.00
$1,103,851.00
$806,325.00
$1,070,864.00
$1,156,362.00
$494,066.00
$670,412.00
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015 Est
2016 Budget

Parks & Recreation Development & Capital (Replacement) Needs

Park	Est. Cost
Ferrand Park	$261,000
Jackson Park	$3,983,068
Gezon Park	$9,009,000
Oriole Park (Phase II)	$1,057,204
Ideal Park	*$3,114,577
5-Year Parks & Recreation Master Plan Total	$22,420,667



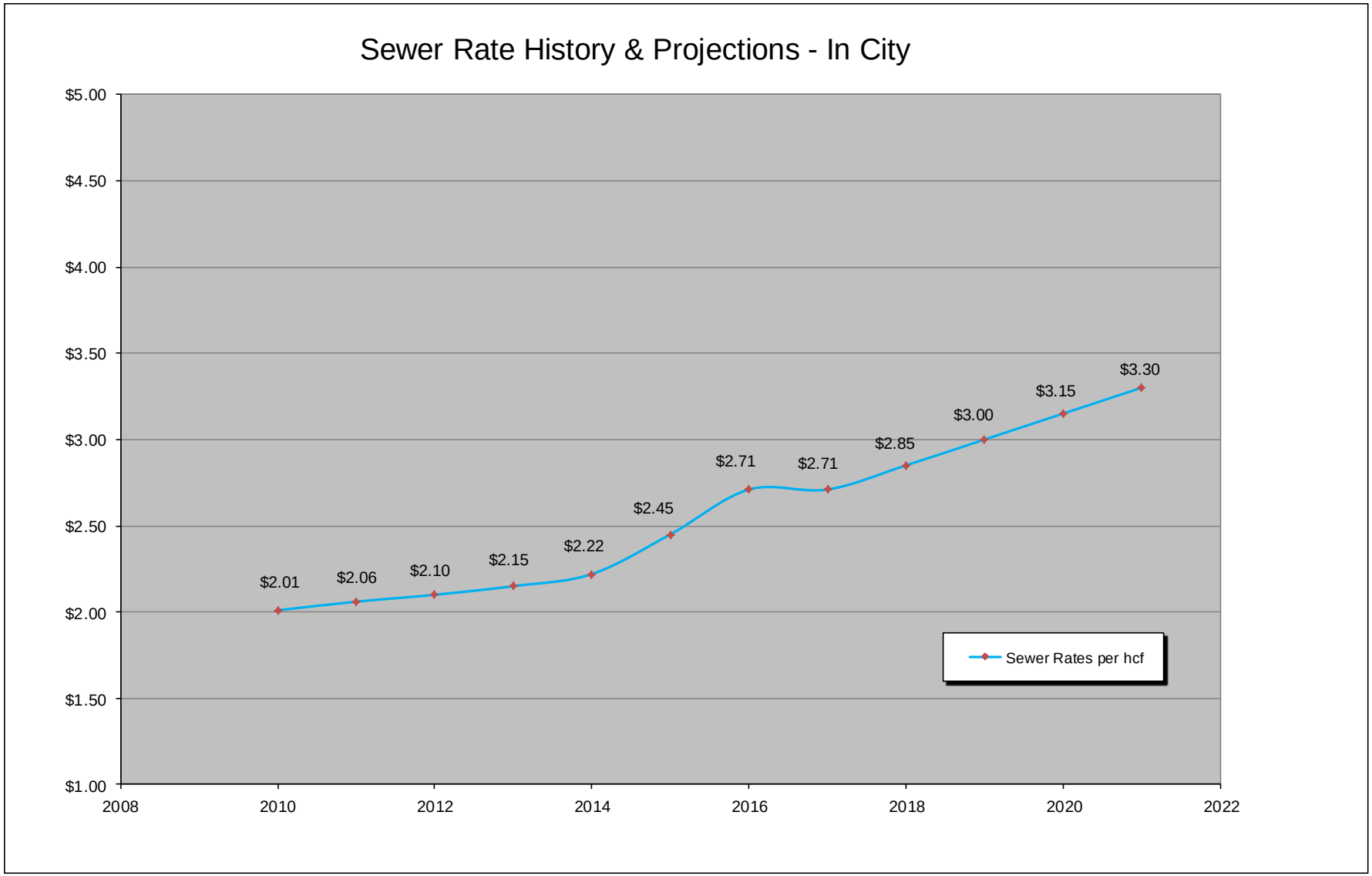
Inspections

- 100% self-funded by Inspection Fees
- Includes new Rental Inspection fees as directed by the City Council
- Full implementation of standardized TRADE permit fees
  - Same as Grand Rapids, Kentwood
  - Resulted in a reduction in permit fees; reduced contractor confusion
- Anticipated Development
  - Fox Powersports, Extended Stay Hotel
  - Two medical related facilities near Metro Health Hospital
  - Phase one development of apartment complex at 52nd & Wilson Ave.
- Perform **3,000+** Rental Unit Inspections
- Process **3,200** Building Permits, perform over **7,000** Inspections
- Process **1,500** Code Enforcement Complaints, perform **5,800** Inspections

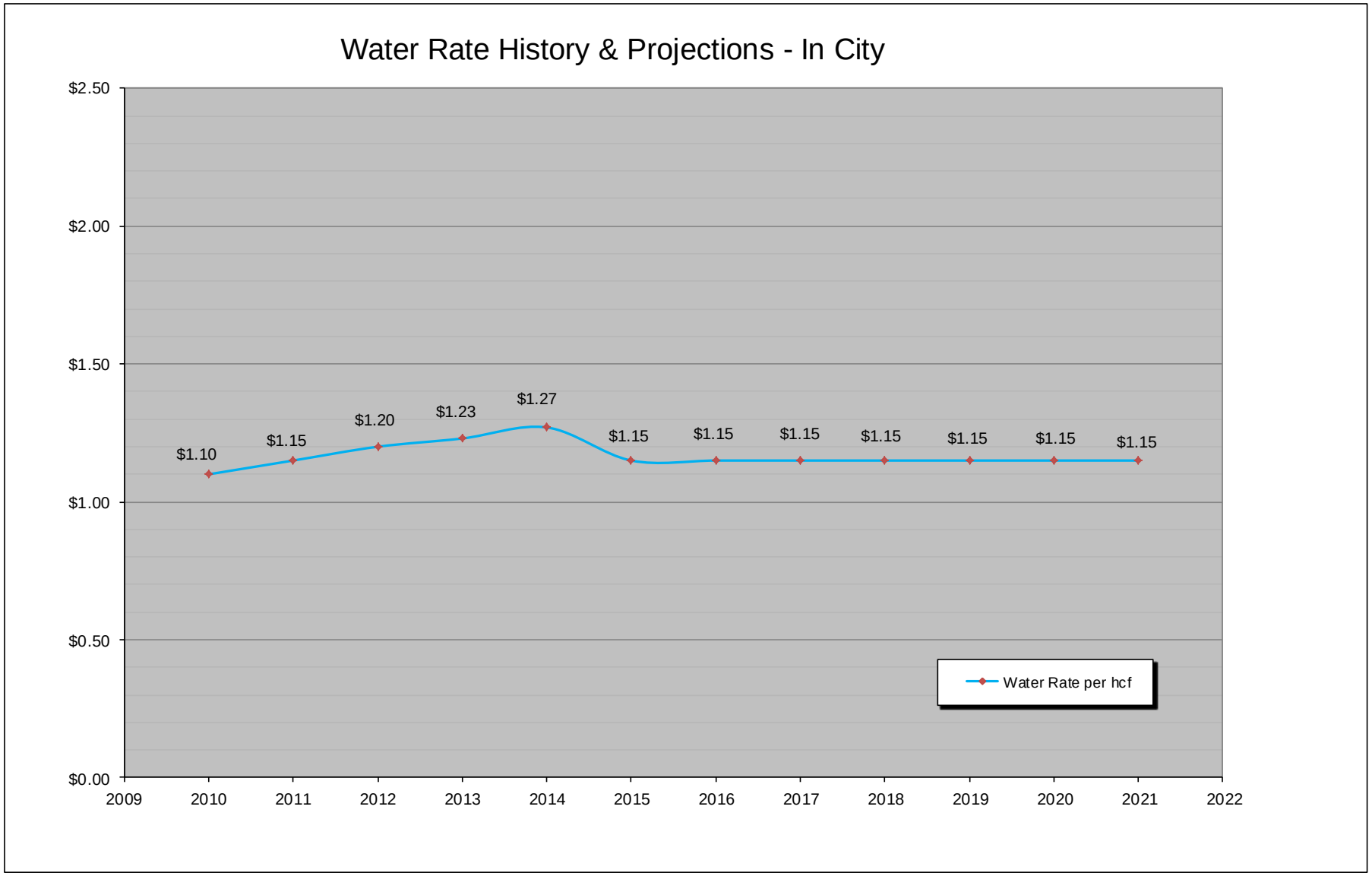
Sewer & Water Funding

- Guided by Wyoming's commitment to true sustainability
- Four Guiding Parameters
  - Maintain a minimum working capital balance (**120**-day O&M and debt service)
  - Maintain a minimum bond coverage (net revenue > 1.25 debt service)
  - Maintain modest annual rate adjustments (approximately 3% per year overall)
  - Maintain infrastructure replacement and expansion
- How we fulfill the four parameters
  - Working capital balances
  - Bond coverage
  - Commodity rates
  - Capital improvement program
- **No Rate Increases proposed for this fiscal year**

Sewer Rates


Sewer Rate History & Projections - In City
$5.00
$4.50
$4.00
$3.50
$3.00
$2.50
$2.00
$1.50
$1.00
2008
2010
2012
2014
2016
2018
2020
2022
$2.01
$2.06
$2.10
$2.15
$2.22
$2.45
$2.71
$2.71
$2.85
$3.00
$3.15
$3.30
Sewer Rates per hcf

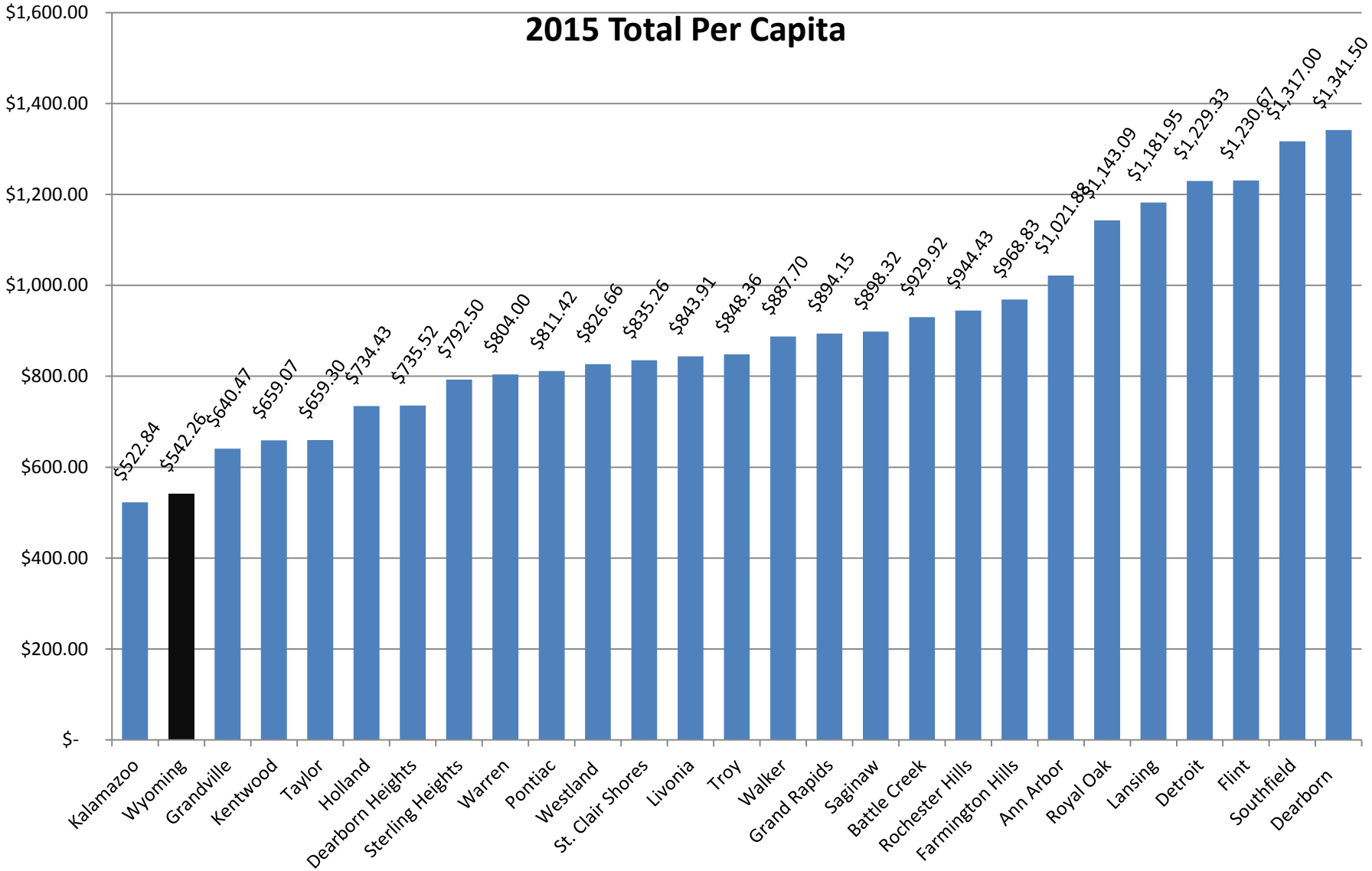
Water Rates


Water Rate History & Projections - In City
$2.50
$2.00
$1.50
$1.00
$0.50
$0.00
2009
2010
2011
2012
2013
2014
2015
2016
2017
2018
2019
2020
2021
2022
$1.10
$1.15
$1.20
$1.23
$1.27
$1.15
$1.15
$1.15
$1.15
$1.15
$1.15
$1.15
Water Rate per hcf

Rate Impact

AVERAGE NON-WINTER QUARTER USAGE	34.560	HCF
AVERAGE WINTER QUARTER USAGE	26.750	HCF

Fiscal Year	Ready to Serve	Rate per HCF	Average Winter Quarter Bill	Average Non-Winter Quarter Bill	Impact	
2013-14 (7-1-13)			$128.42	$147.24		
Water	$22.75	$1.27				
Sewer	$12.31	$2.22				
2014-15 (7-1-14)			$132.80	$151.61		
Water	$22.21	$1.15				
Sewer	$14.29	$2.45				
% CHG			3.41%	2.97%	AVERAGE =	3.07%
2015-16 (1-1-15)			$140.19	$160.04		
Water	$22.21	$1.15				
Sewer	$14.72	$2.71				
% CHG			5.56%	5.56%	AVERAGE =	5.56%
2016-17 (1-1-15)			$140.19	$160.04		
Water	$22.21	$1.15				
Sewer	$14.72	$2.71				
% CHG			0.00%	0.00%	AVERAGE =	0.00%
2017-18 (7-1-17)			$144.48	$164.90		
Water	$22.54	$1.15				
Sewer	$14.94	$2.85				
% CHG			3.07%	3.04%	AVERAGE =	3.04%
2018-19 (7-1-18)			$149.06	$170.08		
Water	$22.88	$1.15				
Sewer	$15.16	$3.00				
% CHG			3.17%	3.14%	AVERAGE =	3.15%
2019-20 (7-1-19)			$153.64	$175.26		
Water	$23.22	$1.15				
Sewer	$15.39	$3.15				
% CHG			3.07%	3.05%	AVERAGE =	3.05%
2020-21 (7-1-20)			$158.23	$180.46		
Water	$23.57	$1.15				
Sewer	$15.62	$3.30				
% CHG			2.99%	2.96%	AVERAGE =	2.97%


2015 Total Per Capita
$1,600.00
$1,400.00
$1,200.00
$1,000.00
$800.00
$600.00
$400.00
$200.00
$-
$522.84
$542.26
$640.47
$659.07
$659.30
$734.43
$735.52
$792.50
$804.00
$811.42
$826.66
$835.26
$843.91
$848.36
$887.70
$894.15
$898.32
$929.92
$944.43
$968.83
$1,021.88
$1,143.09
$1,181.95
$1,229.33
$1,230.67
$1,317.00
$1,341.50
Kalamazoo
Wyoming
Grandville
Kentwood
Taylor
Holland
Dearborn Heights
Sterling Heights
Warren
Pontiac
Westland
St. Clair Shores
Livonia
Troy
Walker
Grand Rapids
Saginaw
Battle Creek
Rochester Hills
Farmington Hills
Ann Arbor
Royal Oak
Lansing
Detroit
Flint
Southfield
Dearborn

Closing Budget Facts

- Administrative Costs continue to be extremely low at 6.23% of the total budget.
  - Over 90% of the funds we collect go straight to service delivery
- General Fund Taxes per capita equal $139.27
  - General Fund Public Safety Cost per Capital $293.60
    - Balance funded by Revenue Sharing, Police, Fire and Public Safety Millages.

Next Steps

- Council Work Session
  - DDA Budget
  - GVRBA Budget
  - Adjustments and Questions

Next Steps

- City Council Meeting – May 18, 2015
  - Consideration
    - 2015-16 City of Wyoming Annual Budget
    - 2015-16 DDA Budget
    - 2015-16 GVRBA Budget
    - 2015-16 Capital Improvements Plan
    - City of Wyoming Fee for Service resolution
      - Rental Fees
    - 2015-2019 Police Command Employment Agreement
    - Correcting Budget Amendments from the 14-15 fiscal year
      - General Fund
      - Winter Maintenance